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Business books

From Armand Hammer to New Age economics

16-page section

Sucked into the vortex

How Italy's scandal has affected business life

Special report, Pages 4-5



Small and harting

entrepreneurship ilis

French state industry

Brivatisation on the launching pad



FINANCIAL TIMES

Europe's Business Newspaper

of threat of war

North Korea, which faces international condemnation over its withdrawal from the nuclear Non-Proliferation treaty, yesterday heightened the tension by saying that war with South Korea could break out "at any time". Ri Tcheul, North Korean ambassador to the UN in Geneva, said bullets and shells were being fired "towards our side" in US-South Korean military exercises. "If we respond to it, it will mean an all-out war".

Hoechst blast: One person died and another suffered serious burns in an explosion and fire at Hoechst's chemicals plant near Frankfurt. It was the sixth accident Hoechst has suffered in less than a month. Page 20; A troublesome brew, Page 29

VW shares fall after GM chief shuns job



Shares in German carmaker Volkswagen fell DM7.30 to DM285.50 (\$172) on the Frankfurt stock exchange amid uncertainty over the company's attempt to poach key executive J. Ignacio Lopez de Arriortua (left) from General Motors of

UK tax rises Ekely: A sharp rise in UK manufacturing production provides a favourable background for today's Budget, which is expected to include higher taxes to curb the growing fiscal deficit. Page 10

Yeltsin plans plebiscite: Russian president Boris Yeltsin said his parliamentary opponents were seeking to restore communist rule and his aides signalled that he planned to secure popular support in a plebiscite. Page 20

UN's chief promised aid: The commander of UN forces in Bosnia, General Philippe Morillon, was promised aid for the besieged Moslem town of Srebrenica after talks with Serb leaders.

Poland's tough abortion policy: After pressure from the Roman Catholic church, a strict anti-abortion law will today replace Poland's

Bombay bombs defused: Two 20kg bombs were defused in Bombay as India's commercial capital went back to work three days after a series of blasts killed 250 people.

Banks warned: Five of Indonesia's six largest banks reported higher pre-tax profits for 1992, although bankers warn the sector remains poorly regulated and burdened by non-performing debt.

EC may hit back: The European Commission is considering retaliation in response to the likely US decision next Monday to bar European companies from winning certain federal contracts in telecommunications and power generation.

Fears for China economy: Chinese prime minister Li Peng called for quicker reform of the country's economy, which grew by almost 13 per cent last year and prompted fears of overheating. Page 8

Early Australian republic ruled out: Australia's re-elected Labor prime minister, Paul Keating, ruled out abolition of the monarchy until after the next federal election, due in 1996.

Salvadoran amnesty: El Salvador's president Alfredo Cristiani has proposed an amnesty for military officers blamed by the United Nations for atrocities during the country's 10-year civil war. Page 6

HSBC Holdings, parent of Hongkong & Shanghai Banking Corporation, which acquired Midland Bank of the UK in July, reported a 94 per cent rise in 1992 pre-tax profits to £1.7bn (\$2.44bn). Page 21; Details, Page 28; Lex,

Insurer demands talks: Union des Assurances de Paris, France's largest insurance group, called on French holding company Suez to reopen negotiations about the future of French insurer Victoire and its German subsidiary, Colonia. Page 20

Rhône-Poulenc Rorer, pharmaceuticals unit of France's largest chemicals group, plans to buy up to 5m of its own shares to support their flagging price. Page 20

ESTOCK MARKET INDI	CES	357 1	PRLING	<u> </u>
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Tension mounts as Amato Says North Korea warns Italy faces north-south break-up

MR GIULIANO AMATO, the Italian prime minister, yesterday said his country faced the risk of a break-up between north and south unless it made urgent changes to its electoral laws.

Mr Amato coupled his warning of possible secession with a strong call for establishment of a new political class to steer the country out of its crisis over corruption Speaking at the London School

of Economics, Mr Amato said revelations of widespread illicit financing in business and politics gave Italy no choice but to "renew its ruling class".

If elections were held now under the proportional electoral system, dissatisfaction with established parties would lead to "the inevitable success of extremist parties". The rightwing Lombard

League, which favours detaching the prosperous north from the poor south, would probably be the strongest party in parliament, Mr Amato said. "If we can change the system

towards the smallest amount of proportional representation that Italians are capable of introducing, then the danger [of fragmentation] would be smaller." Mr Amato said. Italians vote in a national refer-

endum on April 18 on a series of constitutional issues, including reforming the electoral system. The outcome is expected to increase pressure for an early Mr Amato, who has already

announced his prospective retirement from politics, spelt out his vision of a "peaceful revolution" throughout Italy's ruling elite. His eight-month old coalition has been at the centre of the

political storm. Several ministers have been among more than 1,000 politicians, businessmen and officials implicated in the scandals.

By Haig Simonian in Milan

OLIVETTI, the Italian computers

and office equipment group, yes-terday announced a L903bn (\$561m) rights issue and said it

would report a sharply increased

net loss of about L650bn for 1992.

The cash, to be raised through new shares and convertible

bonds, will be used for expansion,

notably in the increasingly

linked areas of information tech-

nology and telecommunications.

will be used to bring debt down

to zero", sald Mr Carlo De Bene-detti, Olivetti's chairman, whose

listed CIR holding company con-

"But we want to use the funds to accelerate Olivetti's develop-ment into new areas", he added

yesterday. Last week, Olivetti

took a stake in EO, a Silicon Val-

key start-up company marketing "personal communicators" -

pocket telephones with inbuilt

fax and computing capabilities. Olivetti's 1992 loss, to be

announced officially in May, will

be nearly 50 per cent larger than the L460bn lost in 1991. Sales fell

by 6.8 per cent to L8,020bn and

operating losses surged to L230bn

At the year-end, Olivetti's net debt stood at L960bn. The divi-dend will be omitted again, Mr

Mr De Benedetti said Olivetti

trols the group.

from L28bn.

De Benedetti said.

"In the short term, the money

Olivetti, deeper in

loss, seeks \$561m

Mr Renato Altissimo, leader of the small Liberal party, yesterday became the third head of an Italian political party to be

Milan magistrates said Mr Altissimo had been served notice that he was under investigation for alleged corruption. He was one of at least seven new partiamentarians served with such notices yesterday.

The Liberals, with the Social Democrats, are the two junior partners in the four party coalition government. Until now the party has been little affected by the wave of corruption scandals.

As the scale of corruption unearthed during the last few weeks has increased, expectations of the future make-up of the Italian political system had "changed totally". Mr Amato

The aim in coming months was to "get new people out of the professions - ordinary citizens into parliament, because the old people will not be acceptable any more," he said. Speaking of the Christian Dem-

ocrat and Socialist parties at the centre of scandals, Mr Amato said, "I don't expect these parties to be players in the new game. I don't expect these men [the parties' present leaders) to be leading figures in the new system."

Answering questions after his lecture on "Italy and Europe: The Rules of Chaos", Mr Amato question about whether he could have intervened earlier.

Although Italians had been aware for years that political parties' financial resources exceeded legal limits, "very few people" were aware of the sheer size of the illegal funding, he said.

Italy's corruption scandal,

costs of between L200bn and

L250bn this year, when the group

is planning to shed a further

L260bn in 1992 from L338bn in

1991, but the actual figure spent last year was L170bn higher, as it included money provided for in 1991, Mr De Benedetti said.

He said the rights issue, priced at the shares' nominal value of L1,000, indicated Olivetti's deter-

mination to survive. CIR would

subscribe its full quota, costing

shares, of whatever category,

now held. Shareholders may sub-scribe to at least half their enti-

tlement in the form of new

equity, and the remainder as six-

year convertible bonds.

The bonds, to be issued at the

nominal price of L1,000 each, will

pay interest of between 6 per cent

and 8 per cent, and be inter-

changeable with the new shares. The precise interest rate will be

Mr George Verghese, European

electronics analyst at Deutsche

Bank in London said: "It's been

timed very cleverly. The question

is whether you want to invest in the computer industry. There are

signs of recovery, but the ques-

tion is when."

set at the time of the issue.

Romanians beseige the Argentinian embassy in Bucharest after Argentina announced it was issuing visas. Nearly a quarter of a million

BA wins approval for USAir link-up

By George Graham in Washington, Nikki Talt In New York and Danny Green

THE US gave temporary approval yesterday to British Airways' plans for a partnership with USAir but demanded that London and Washington renegotiate their aviation treaty to to British airports.

Mr Federico Peña. US transportation secretary, agreed to BA's request for "code-sharing" with USAir, which the two carriers hope will create a "seamless service" by listing USAir's US flights and BA's transatlantic flights under the same codes in computer bookings systems.

He also approved plans for USAir to lease aircraft and crews to BA for London-Baltimore and London-Pittsburgh flights, but not for London-Charlotte.

Mr Peña said BA's initial \$300m investment in USAir did not breach US laws restricting foreign ownership of US airlines to 25 per cent, but that the second and third phases of the proposed deal, under which BA would invest a further \$450m, could not be completed unless 3,500 workers. The amount set aside for extraordinary costs and restructuring charges fell to the US Congress changed the law on foreign ownership.
This, he hoped, would provide

the incentive for the UK to renegotiate the Bermuda 2 treaty. "If Congress doesn't act, British Airways will have invested \$300m and cannot proceed further. That is the hook," Mr Peña said. He said he would review the deal in

a year.
The "big three" US carriers American, United and Delta about L300bn. Shareholders will be offered six which lobbled against the codesharing arrangement, reacted to the announcement with "disapordinary shares for every four pointment and puzzlement". "There's not a bit of it which makes any policy sense," said one adviser.

British Airways welcomed Mr Pena's statement, saying it would begin the code-sharing arrangement to three US cities -Cleveland, Syracuse and Rochester - on May 1, as previously

Sir Colin Marshall, BA's chair-man, said he was delighted that passengers would be able to fly more easily between airports on the two airlines' networks.

Mr Peña said that, although he

did not like the terms of the Bermuda 2 treaty between the UK and the US, the US could not

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faced further heavy	restructuring	Lex, P	age 20	Lex, Pa
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Hang Seng falls 5% as Li Peng launches attack

Kong, Tony Walker in Beijing

SHARE PRICES in Hong Kong slid by more than 5 per cent yesterday after Mr Li Peng, the Chinese premier, accused Mr Chris Patten, Hong Kong's governor, and the British government of "perfidiously" dishonouring agreements on the colony's transition to Chinese rule in 1997.

Mr Li, addressing the opening session of China's parliament, and made one of the sternest attacks yet by a Chinese leader since relations deteriorated last year after Mr Patten disclosed plans to extend Hong Kong's democratic reforms.

The speech followed the publication on Friday of Mr Patten's legislation to enact these reforms. Beijing's reaction hampers any early resumption of talks on the colony's future, and remained willing to hold "uncon-

adds to pressures on Mr Patten from an increasingly nervous local business community. The Hang Seng index fell

315.79, or 5.1 per cent, to close at 5,854.61, leaving it a full 10 per cent below its peak, reached a week ago. Senior business leaders called

for calm. Sir William Purves, chairman of HSBC Holdings, the owner of Hongkong Bank and of Midland Bank of the UK, said he remained optimistic about Hong Kong's future in spite of the роцисал colony and China. He warned, however, that

domestic business confidence could be affected and that foreign investors might be "frightened off" if the row dragged on. "I very much hope that [Britain and Chinal can sit down and devise a way forward for the 1995 elections," he said.

Britain stressed that it

ditional" talks with Beijing on its plans for political reform in Hong

But in an otherwise conciliatory statement in the House of Commons, Mr Douglas Hurd, foreign secretary, insisted that the London government would not accept the downgrading of Hong Kong's role in any negotiations. Speaking with the overwhelming support of MPs from all the main parties, Mr Hurd stressed there was still time for talks with Beijing to modify Mr Patten's plans.

But the foreign sect rejected a charge by Mr Li that Mr Patten's proposals were in contravention of the Basic Law governing Hong Kong's future. Referring to Beijing's demand that the status of Hong Kong officials in any talks be downgraded, he said: "The implication of that

Continued on Page 20 Call for rapid reform revives fears of overbeating. Page 8

When you know your worth



The sign of excellence

support of Yeltsin

David Buchan in Parls and Charles Leadbeater in Tokyo

CHANCELLOR Helmut Kohl of Germany yesterday issued a ringing endorsement of Russian President Boris Yeltsin, warning that not only his domestic reform policy but the entire process of peaceful international co-operation was threatened by the political backlash in Moscow.

in a statement on political developments in Russia, Mr Kohl declared that the reforms pursued by Mr Yeltsin and his government were in the interests not only of Russia and its people, but also of all other countries, above all Germany. therefore emphatically endorse this process," he

President François Mitterrand of France will be carrying a similar message of support for Mr Yeltsin when he arrives in Moscow today. The visit will be "a chance for the French president to reaffirm how strongly France wants Russia to recover its balance", an Elysée spokesman said.

in his statement, Mr Kohi said: "President Yeltsin and the political groups which support him, striving for democracy and the rule of law, a market economy and not least, a policy of peaceful co-operation

Mr Yuli Vorontsov, the Russian ambassador to the United Nations and a senior adviser to President Boris Yeltsin, yesterday urged the G7 nations to provide "a programme of sustained

ence at the New York Federal Reserve Bank, said: "The Russian people need to see that the west is still interested in a transition

Mr Gerald Corrigan, president of the New York Fed, announced yesterday that the Russian-American Bankers' Forum, a joint programme with nearly \$8m of 1993 funding, would host an eight-week programme this summer in the US that would train 250 middle and sentor-level officials of Russian commercial banks in all aspects of banking and finance.

forces which want to stop the relations to be developed in reform process in Russia." Although Germany had reached the limits of its financial capacity to support Russia, the debate within the G7 over further ways of providing economic assistance "underlines the importance the western countries attach to the continuation of the reform process,"

The German government also attached vital importance to its bilateral relations with Russia, he added, in a statement which could be clearly seen as a direct warning to Mr Yeltsin's opponents in the Russian Congress of Depu-

"Russia and Germany today enjoy relations which are free of tension, trusting and with the world community, are increasingly threatened by measure to the achievements of Boris Yeltsin. We want these measure to the achievements

assistance" in order to shore-up Mr Yeltsin's economic reforms, Alan Friedman writes from New York. Mr Vorontsov, who made his remarks during a news confer-

mutual interest and trust, so that a free, democratic Russia, based on a market economy, remains a peaceful, calculable and stable partner both for Germany and for all our neighbouring states." Meanwhile, Japan seems set for a clash with the US, France and Germany over its opposi-tion to an emergency summit

to sanction further aid to Rusis opposed to a summit meeting to consider the issue even though a meeting of G7 officials in Hong Kong over the weekend agreed to consider plans for further aid.

Japan insists it cannot consider further aid until Russia

accepts Japan's claim to sovereignty over the four islands off the northern tip of Japan known as the northern territo-

Kohl speaks out in Russian compromise fades away

IT IS now clear that Mr Boris Yeltsin means to fight for supremacy. The president, say his advisers, has concluded that no further compromises are possible with his hardline opponents in the Congress of People's Deputies, and that he will strive, within constitu-tional limits, to beat them.

As Mr Yegor Gaidar, the former premier and now a key presidential aide, said yesterday: "The result of the Congress was to show that the policy of compromise has more or less reached its limit." Mr Anatoly Chubais, the pri-

vatisation minister who was singled out for personal attack in the Congress session that ended on Saturday, agreed. Speaking in London yesterday during an official visit, he said the Congress had "destroyed the balance of power" in Russia, and that the president's response would be "strong and active, within the framework of existing laws".

The tactic now being consid-

ered by the president is to proceed to a plebiscite which, his advisers believe, he can do within the law on referendums. They say this law allows a poll of the population through the initiative of the citizens themselves, through the collection of 1m signatures. This plebiscite, likely to ask whether the people wish to see the president or the parliament in control of policy and perhaps also if they wish to see private own-



ss as usual: a Russian man speaking to an adviser at the Moscow privatisation centre yesterday when, despite the continuing political crisis, 1m shares in the Zil car factory were put on sale to the public at more than 100 locations. The sign in the background reads "Privatisation"

vised by international observ-

ers to ensure fair play. At the same time, according to Mr Gaidar, the president may wish to secure support from the centre by appointing to the cabinet figures from the centre of politics - in particular from the Civic Union bloc, which includes the Russian Union of Industrialists, Vice-President Alexander Rutskoi's Free Russia party and was that the centre did not

That support from this quarter is still possible for Mr Yelt-sin was underscored by Mr Oleg Rumyantsev, the young deputy who is secretary of the constitutional commission of parliament and leader of the Social Democratic Centre party. Noting that "one main

make their views known", he said that "the solution to the deepening political crisis can only be found with the involvement of the centre forces".

In contrast to the veiled threats by Mr Yeltsin to take special measures to enforce his rule, most aides are anxious to avoid an authoritarian solu-

that they would be arrested in the Kremlin. That is not the president's decision; he will prote

take the legal course." The parliamentary leadership, for its part, is certain that a referendum cannot be undertaken constitutionally. Mr Nikolai Ryabov, the first deputy chairman of parliament who in a speech on the second day of Congress last week unequivocally demoted Mr Yeltsin to second place after the parliament, said fiatly at

the weekend that "any move to

a referendum which involves spending state funds must be regulated by law and needs to

get parliamentary consent". However, the constitutional ity of the parliament's behaviour will now be challenged in the Constitutional Court. A group of 57 deputies from the pro-presidential Democratic Russia bloc yesterday published a statement disputing whether the decisions taken last week, and at the Seventh Congress in December, were constitutional.

The terrain of the struggle is the constitution but the prize is raw power, and the right toconduct reform. Mr Chubais said a positive result in the proposed referendum would be the start of a process leading to new elections and the adoption of a new constitution. On the other hand, he warned, if Mr Yeltsin's parliamentary opponents retain the upper band, "at the next Congress [scheduled for Junel, we will lose the presidency or the president

Brussels to seek fresh impetus for growth package

By Lionel Barber in Brussels

THE European Commission is considering fresh measures to stimulate growth because the response from EC member states remains inadequate. Mr Henning Christophersen, economics commissioner, said

Mr Christophersen said after a meeting of BC finance ministers in Brussels that the Commission may put forward new ideas on promoting investment and job creation at the EC summit in Copenhagen in June. "More needs to be done."

The Danish presidency of the EC has called for a "jumbo" meeting of finance ministers from the Twelve and the six members of the European Free Trade Area on April 19 in Luxembourg. The aim is to hitch a pan-European effort to the US recovery in an effort to stem rising unemployment which is undermining public confidence

But only five states - Spain, Germany, Ireland, Portugal, and Denmark - have put plans to the Commission to bolster the growth package. EC officials said yesterday that they looked forward to the UK con-

tribution in today's budget. At the meeting in Brussels, finance ministers hailed the long-awaited solidarity pact between the central government and Länder to finance German unification. "It will pave the way for lower interest rates not just in Germany but also in the rest of the EC," said Mr Christophersen. Lower Ger-man interest rates are vital if the EC is to attain the 3 per cent growth needed to halt unemployment, expected to rise to 17m in the EC this year.

The EC growth initiative combines a modest Community effort to promote lending to small and medium-sized companies through a new European investment fund and greater flexibility in European Investment Bank lending for infrastructure. But the main burden lies in supply-side measures by member states.

Separately, EC member states approved an ambitious convergence programme put forward by the Greek government.

French general meets Serbs to end aid deadlock

By Robert Mauthner,

GENERAL Philippe Morillon, the French commander of United Nations forces in Bosnia, left Srebrenica in eastern Bosnia yesterday for talks with the Bosnian Serb military commander aimed at bringing ald to the besieged town.

According to amateur radio reports, the flamboyant general, who has set up a com-mand post in Srebrenica in a

thousands of suffering people, went to meet General Ratko Mladic, the Serb commander, near Bratunac, a Serb-held township some 15km away. He reportedly said after the talks that he hoped to get aid to Srebrenica today. It was not immediately clear when Gen Morillon would return there. He had promised not to leave until international aid convoys were allowed by Serb militias

not permit relief supplies to be delivered until Gen Morillon had left Srebrenica, where some 1,500 refugees are

In an interview via amateur radio with Reuters television in Zagreb, Gen Morillon said just before leaving for his talks with Gen Mladic that he had asked for this meeting "to prove that I am absolutely free

this population is achieved," he said.

"The situation is naturally very, very difficult and that is the reason I will press for the opening of air and road corridors to be agreed as a first

reporter said Gen Morillon initially had been prevented from leaving Srebrenica by Moslem refugees who feared that the Serbs would shell them if the

conflict in Bosnia. However, pletely; he became a man with a mission." the ABC network reporter said in a radio broadcast at the weekend.

"He told me the suffering that he has witnessed here is about the worst he has ever

Gen Morillon's action in Srebrenica and that it was in line with UN Security Council resothe UN secretariat's backing for Gen Morillon, appears to be more lukewarm.

The UN supports him "through gritted teeth", a dip-lomat said, stressing that the French commander was known as "something of a

While recognising the genuine humanitarian motives behind the general's action, it is feared that he may in the end do more harm than good by provoking the Serbs.

to bring relief to the hungry, in my movements". wounded and sick inhabitants "I am in Srebrenica because lutions on the safe passage of humanitarian aid to zones of I decided to remain (until) UN commander abandoned Bundesbank backs deal on solidarity pact

By Quentin Peel in Bonn

the Bundesbank council yesterday welcomed the cross-party agreement on finance for a solidarity pact for east Germany, in spite of concern about a rise in public sector borrowing.

Mr Reimut Jochimsen, president of the state central bank in North Rhine-Westphalia, and a leading Bundesbank council member, described the deal as a great success. He greeted it with "great relief", while stressing that many of the figures had yet to be agreed in detail.

Mr Hilmar Kopper, chief executive of Deutsche Bank, believed the central bank would not be entirely satisfied, but would continue to relax its mone-

The deal is expected to provide a substantial increase in funds for invest-

Recent turbulence in the European monetary system has resulted in a sounder, LEADING figures in Germany's more realistic exchange rate structure, Mr Helmut Schlesinger, president of the banking community and members of Bundesbank claimed yesterday, Christopher Parkes writes from Frankfurt. It was a mistake to interpret events of the past few months as a dramatic setback for the EMS, he added.

It was also wrong to expect hard currency countries to direct their interest rate policies primarily towards maintaining exchange rate stability. That could lead the EMS into an "inflationary cul de sac", he said in a lecture in Milan. He also spoke out against changing the rules of the exchange rate mechanism.

ment in east German industry, and double the money available for a housing modernisation programme from DM30bn (\$18bn) to DM60bn.

Interest payments on the credit will be directly subsidised by the federal budget in Bonn, and the central government will also assume responsibility for servicing DM31bn in outstanding debts on the east German housing stock. The costs are all likely to add to the government's net borrowing requirement in

the next three years. A further rise in

borrowing in the current year is almost inevitable, because of an agreement to provide an extra DM2bn for job creation schemes, pushing up the 1993 borrowing requirement of the central govern-

ment from DM51bn to DM53bn. However, the Finance Ministry in Bonn said yesterday that no figure had been put on the increase in the borrowing limit of the Treuhand privatisation

be raised by DM30bn. A spokesman for the ministry said it was intended to keep the borrowing increase of the DM8bn per year for 1993 and 1994, on top of the DM30bn per year it is currently allowed to borrow. The extra money is intended both for restructur ing "core industries" which cannot immediately be sold, and for cleaning un the ecological damage caused by the

old industries. Overall, the solidarity pact will provide the five eastern states with DM55.8bn from 1995 to finance their running costs, DM51bn at the expense of the central government, and DM4.9bn

from the western states. The Bundesbank council meets on Thursday amid continuing market speculation about the likelihood of further interest rate cuts.

agency, reported at the weekend also to Editorial Comment, page 19

Banks fail to face brave new world

A reports says European banking is ill-prepared for Emu, writes William Dawkins ronment. Retail banks will lose

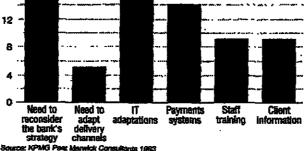
OST European Community banks are dangerously unprepared for the business and technical changes required to adapt to monetary union.

They have only a vague idea idea of when and how union will come about and only rough estimates of the time and cost of the changes - running as high as FFr1.5bn (\$.26bn) per bank over at least two years, and possibly as many as five. There will be upheaval on

the European currency markets immediately prior to the fixing of exchange rates. That will be followed by intense international competition, which will see weaker banks going out of business as corporate and private customers take advantage of the single currency to seek the keenest prices and best services across frontiers. Trading between European currencies will then tail off, to be succeeded by more active, and hence riskier, trading between the European currency, the dollar and the That is the alarming picture

in a study published today by the Paris office of KPMG Peat Marwick Consultants after interviews with more than 50 leading European Community banks - one of the most detailed assessments yet of the practical impact of monetary union. "There is real danger of the banking industry being harmed if the uncertainty... continues," warns the report, which calls on governments to agree a firm date for

Question: which challenges brought about by Emu are seen as the most critical for banks? Number of Banks 16



how it is to come about. Most EC banks reckon that full monetary union will happen, but not until 1999 or later, in any case well after the Maastricht treaty timetable. They assume it will start with an inner core of countries. based on Germany, France and the Benelux trio and that national currencies will run in parallel with the single European currency for a while. This twin system will be more costly to banks, retailers and businesses than a straight switch. But bankers think poli-

greater integration of Euroalready under way.

est hit. Their revenues will fall sharply with the expected decline in trading between European currencies.

lower UK taxes and the relative ease with which underperforming traders can be fired. chapter, says the survey. Retail banking will be the

next hardest hit by increased competition, with a fall in profits as market inefficiencies are exposed. Banks are expecting to concentrate on selling existing products, especially plastic cards, to new foreign clients, rather than developing new In detail, banks' currency products in this high-risk envi-

income from the declining need for travellers' cheques and exchange services. They know heavy investment in cross-border payments for small transactions will be needed, but believe this will cut operating costs in the medium to long term, says the

Competition will also intensify in corporate banking, where the ease with which cus-tomers will be able to compare pricing across Europe will make it harder for individual banks to persuade business customers that they offer spe-As in retail banking, custom-

ers will demand better international payment systems. One practical hurdle here is how to reconcile the high-speed payments systems practised in continental Europe, where data only is exchanged between banks, with the UK system where banks physically exchange payment instruments. Bankers say they want a single European payment mechanism for large commer-cial transactions, in contrast to the several that today exist alongside Swift, the dominant Belgian-based payment system.

Investment banking will be less affected, since services such as mergers, buy-outs and project finance are more linked to general European integration than to the detail of monetary union. However, a successful and solid single European currency could belp attract more cash to European equities. Monetary union will

boost moves towards a single European equity trading system by making it easier for buyers and sellers to compare share prices in different community stock markets, says the study.

European banks have not experienced an upheaval like this in recent memory, and are finding it hard to identify exactly where the main costs will arise. The biggest cost will proba-

bly be changing computer systems for handling payments, customer information, automatic cash machines and - for retailers - redesigning point of sale terminals. Banks also expect to spend more on training.

Beyond that, the nearest parallel is the upheaval British banks experienced with the introduction of decimal coinage in 1971. Barclays alone purchased £10.5m of bronze coins, weighing 3,500 tonnes and shifted them to 1,000 storage centres before distribution to branches on the change-over day. That exercise took two

More recently UK banks took six months to phase in a new £10 note. European monetary union will be on an awesomely different scale.

Consequences of Ecu/Emu: Survey of the European Banking Industry, Ecu3,000 from Michel Demont, partner in charge of the financial sector, KPMG Peat Marwick Consultants (for the European Financial Management and Marketing Association) Tour Fiat, Cedex 16, 92084

tax move ministers

By David Gardner in Brussels

EUROPEAN Community finance ministers yesterday reserved the right to make the final decision on whether to introduce the controversial energy tax proposed by Brussels to stabilise carbon dioxide

Their proprietorial move came as the current Danish presidency of the EC confirmed it was calling a special meeting of environment and energy ministers on April 23 to try to break the logiam on the tax and the EC's overall emissions strategy. There are still serious reser-

vations among the Twelve

about how the tax - which

would rise to the equivalent of \$10 a barrel of oil by 2000 - would work. But introducing it at all has been made conditional on the EC's main trading partners following suit.

The finance ministers yesterday said they were encouraged by the recent US proposal to introduce a fuel tax, but emphasised it was still not clear what was planned by the EC's other main competitors, such as Japan

The state of the state of

Casteus,

Denmark is nevertheless still hoping a decision can be reached at June's meeting of finance ministers.

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DEPARTMENT OF COUNTRY ROADS PROJECT FOR CONSOLIBATION OF RURAL COLONIES IN THE AXES CORONEL OVIEDO - MBUTUY AND CONCEPCION -PEDRO JUAN CABALLERO LOAN AGREEMENTS Nos. 694/0C-PR AND 891/SF-PR PREQUALIFICATION OF CONSTRUCTION COMPANIES

The Ministry of Public Works and Communications of the Republic of Paraguay Invites Contractor Firms or Consortia of Contractor Firms of the Inter American Development Bank (BID) countries that specialize in Road Construction Work to present prequalification proposals relating to the hiring of Contractor Firms or Joint Ventures Firms to carry out the work of Reconstruction and Improvement of the Country Roads included in the subject Project, to be financed partially by the Inter American Development Bank through Loan Agreements Nos. 694/OC-PR and

REPUBLIC OF PARAGUAY

MINISTRY OF PUBLIC WORKS

AND COMMUNICATIONS

Therefore, financing of the Works are subject to the conditions of the The sub-project comprises the constructions of approximately 436 Kilometers of roads consisting, in summary, of the construction of: Embankments

Gravel surfacing of roadway

Wooden bridges Reinforced concrete tube culverts Vertical roadsigns Surfacing of road drains and energy dissipaters In order to qualify, the Firms or Consortia of Firms must obtain a minimum of 75 points out of a possible total of 100. Details of the qualification system are set forth in the Specification of Bases and

It is expected that the first bid, comprising 160 Kms, will be called in the month of July, 1993, and work expected to commence in December of the same year with an estimated term of completion of 20 months. Bids for the rest of the work will be called during the first semester of 1994, estimating that construction will commence in the second semester of the said year and with an estimated term of completion of

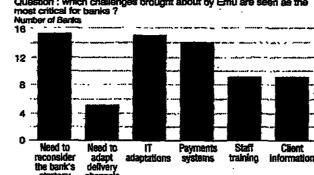
The Specifications of Bases and Conditions may be obtained from the Administrative and Accounting Unit of the Country Road Department located at Oliva and Alberdi Streets, MOPC Building, 2nd Floor, Asunción, Paraguay, by formal application and payment of (Gs. 100,000) One Hundred Thousand Guarenies to be deposited in Account No. 490 "Otros Recursos", at the Central Bank of Paraguay, from March 16 of the

Proposals shall be received at the Secretarial Section of the Country

Road Department up to 10,00 hours of the May 11, 1993, at the above

entioned Department.

Banking on Emu



ticians will want a twin-track

transition with two currencies to reassure the public. Broadly, monetary union will sharply accelerate the pean banking and the crossborder alliances between banks

monetary union and decide departments will be the hard-

Banks, including continental ones, expect a trend towards centralised currency trading in London in the aftermath of union. That is irrespective of whether or not Britain rejoins the EMS and is because of thanks to Britain's opt-out of the Maastricht treaty's social

thought last week
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send that any move b ndum which muche g state funds most be d by law and needs to ismanistry consent? the Constitutional te to Tswew's pepa now be challenged a 5. Jeputies from the Sidential Democratic Gloc Yesterday pub a statement disputing er, and at the Sevent o in December, wen

errain of the struggles errain of the sineger striction but the pro-source, and the right a foreign. Mr Chuba c referendum would be t of a process leading in actions and the adoption W constitution on the who, he warned it is relaction upper hand nov: Congress schel t June) we will lose the they it the president

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inisters PREAD COMME

Credit insurance protest in Canada By Bernard Simon in Toronto

A GOVERNMENT proposal to allow Canada's Export Devel-opment Corporation to enter the domestic credit insurance business has drawn strong protests from British and USowned insurance companies in

It is the most contentious part of a draft bill, expected to be introduced in parliament

The EDC, Canada's export finance and credit insurance agency, wants to expand into underwriting domestic credit risks to help it win back export business which it has lost in recent years to private-sector insurers offering both domestic and export coverage.

The corporation has seen some of its biggest export accounts move to foreignowned underwriters, notably subsidiaries of Trade Indemnity of the UK, and American International Companies and Continental Insurance of the

These companies have expanded aggressively in Canada over the past few years. Trade Indemnity, which set up in Oftawa in 1989, already underwrites about C\$4bn in sales, split roughly equally between domestic and export business. Mr Rick Doyle, its president, says: "If big export-ers have found better service and one-stop shopping in the private sector, why should the government come in?"

The private insurers complain that the EDC's status as a government agency gives it many advantages, including tax-free status and the absence of requirements to set up reserves against liabilities. "It would be difficult for us to compete against a company that could basically buy the

market," Mr Doyle says. The EDC declined to com-ment on the legislation until it is presented. However, it is said to be concerned that the private insurers are "cherrypicking", in other words, taking its biggest and best export insurance customers, and leaving it with the more risky business from mid-sized and small

The new legislation will also expand the EDC's exportfinance mandate, with a view to making it more competitive with European and Japanese Corporation is expected to become more active in preexport financing, including the ability to make direct loans against inventory and working capital assets. The EDC will also be empowered to enhance a financing proposal by taking an equity stake in a company or a project, and will be given greater leeway to provide support for leasing machinery and

Canadian exporters have complained that the EDC's services are increasingly falling behind those offered by other countries' export finance and credit insurance agencies.

China's Gatt talks resume

NEGOTIATIONS on Chinese membership of Gatt resumed yesterday in Geneva, but little progress is expected over the three days of talks following unsuccessful discussions between China and the US ear-lier this month, writes Frances

Neither the US nor the EC has sent senior negotiators to Geneva, and part of the US team has been delayed by severe weather. China had hoped to rejoin Gatt this year, but US officials now say membership is a long way off.

US withdrawal from trade procurement talks has put Sir Leon on the spot

EC ponders next step in row with US

THE EC is studying all options - including retaliation - in response to the likely US decision on March 22 to bar Euro-pean companies from winning certain federal contracts in telecommunications and power generation, the European Commission said yesterday. The Commission said Str

Leon Brittan, EC commissioner for external affairs, had yet to choose how to respond to the

on the procurement dispute due to open yesterday. But in response to threats of sanctions by Mr Mickey Kantor, US trade representative, an EC official said: "We take bim at

Clinton administration's unex-

pected withdrawal from talks

Mr Kantor's abrupt decision to call off talks has escalated tensions already inflamed by EC-US disagreements on com-mercial aircraft subsidies, steel subsidies and the stalled Gatt

Uruguay Round. It also has surprised the US negotiating agrees to waive buy-American embarrassed Sir Leon, who had claimed that a recent trip to Washington had cemented relations with Mr Kantor.

EC officials admitted yester day that Mr Kantor had failed to make a courtesy call to Sir Leon ahead of last Friday's announcement. One Brussels official described Mr Kantor as "unpredictable", while others said the unilateral withdrawal amounted to a spur-of-the-

Mr Kantor broke off negotiations after learning that the EC would not waive Article 29 in the EC utilities directive, which gives European companies a 3 per cent price preference over foreign bidders, while also giving favoured treatment to EC bidders offering more than 50 per cent local

moment decision which had Article 29, but only if the US

US demands that the Com-

content.
The EC is ready to waive Leon on March 29, but the latest row had "rewritten the agenda", an EC official said.

provisions on federal and state contracts in water, gas, electrical and telecoms contracts.

munity waive the clause before yesterday's talks were tantamount to "getting us to walk naked into the negotiating room", the EC said. Mr Kantor is due to visit Brussels for talks with Sir



Kantor seeks new rules in the free market game

By Nancy Dunne in Washington

WHEN he cancelled this week's talks with the EC. Mr Mickey Kantor, the US trade representative, was saying that the rules of the game must

He would have no patience for the squabbling and last minute bandage "solutions" which he believes have produced little gain for American companies in the past. "Our policy has been that we

are for free trade, that we are

for improved market access and a Uruguay Round, while our strategy has been, in any given crisis, to do the minimum necessary to avoid some kind of congressional action. Neither that policy or strategy has accomplished much.

"Marathon trade negotiations are now well into their seventh year. Our trade deficits have begun to rise again. Numerous bilateral problems, particularly with Europe, seem permanently on the table."

This summation by Sen J

West Virginia, when he testified on Capitol Hill last week, did not evoke disagreement from Mr Kantor. He has said much the same more diplomatically since taking office. Mr Kantor has repeatedly

stated his aim: "Comparably

administration to report on the

open markets." The "compara-ble" can be defined unilaterally by the US through sanctions or through real negotiation. Mr Kantor has also clearly defined his key role as the enforcer of US trade laws. The 1988 Trade Act required the

extent to which foreign governments discriminated against US products and services in government procurement, and to act appropriately to remove the discrimination.

In 1991 Mrs Carla Hills, then the US trade representative, said France, Germany and Italy had discriminated against foreign suppliers of heavy electrical equipment or telecommunications equipment. Consultations were requested and Mrs Hills vowed that, if US concerns were not resolved within 60 days, the president

would implement sanctions to take effect by January 1993. Two months after that deadline, Mr Kantor is prepared to act. He would also "be pleased to sit down with the EC..." he

Meanwhile, he has been taking comments from US compa-nies, most of which support the initial sanctions. There could be a second tranche of if the EC retaliates - a move Mr Kantor said he does not expect. Most US companies do not recommend the US withdraw

code, a step Mr Kantor is considering. Many believe the US should bring a complaint to Gatt on the grounds the EC utilities directive fails to provide national treatment for US

The EC can be pardoned for its "surprise" at Mr Kantor's impatience. For four years it dealt with a trade representative who believed it to be "a failure" if sanctions went into effect. Mr Kantor has seen the results of past US accommodation. He has not liked what he

Rolls joint venture secures big order

By Paul Betts.

BMW Rolls-Royce, the joint venture formed two years ago, has won its second important order for the BR710 aeroengine it is developing for

business and regional jets. The joint venture's BR710 engine has been chosen by the Canadian Bombardier group to power its Canadair global express business alreraft.

No value has been placed on the deal but Bombardier has won 37 firm orders for its long range twin engine husiness jet This could represent about \$75m worth of business.

The aircraft, which can fly 6,500 nautical miles non-stop at a maximum operating alti-tude of 51,000 ft, is due to make its first flight in 1996 with the first customer deliveries starting late 1997.

BMW Rolls-Royce is developing the BR710 family of engines at a new plant outside Berlin. The joint venture won its first order last September when Gulfstream of the US ordered 200 BR710 engines worth \$500m to power its Gulfstream V corporate jet.

Brussels 'open skies' ambitions scotched

By David Gardner in Brussels

BC transport ministers yesterday agreed to co-ordinate more closely the external civil aviation agreements each nember state now negotiates bilaterally.

But they scotched European Commission ambitions to negotiate "open skies" deals on behalf of the EC as a bloc, except on a case-by-case basis requiring a prior mandate from the Twelve.

This concession promises to be limited, in the short term at least, and Brussels has not ruled out a legal challenge. The Commission has long

argued for a common external aviation policy to get better access for EC airlines, and prevent a free-for-all inside Europe which might put at lation of air transport.

But ministers decided m ber states "shall remain fully responsible for their relations with third countries in the field of aviation unless and until action has been taken by the Council."

The Council based itself on the transport articles of the EC treaty, whereas the Commission maintains that external aviation agreements come under the the treaty's commercial clauses, which give Brussels broad competence.

Ministers did agree, how-ever, that the EC should establish common rules on aviation relations with other countries. The Twelve and the Commission will thus set up an experts group to:

• Exchange information on

tiations; Sort out conflicts of interest between states, and possible infringements of EC law; • Identify areas of common interest where the Community

and consult on external nego-

should negotiate as Twelve. They also agreed yesterday on common equipment standards for air traffic control. These are aimed at integrating 54 control centres, using 31 incompatible systems and 70 different computer languages, and are part of the reason for Europe's growing reputation for air travel delays.

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5(b) of the Terms and Conditions of the Notes, the Company has elected
to redeem on the next Interest Payment Date falling on April 28, 1993,
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Payment of the principal amount of each of the Notes will be made
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together with all coupons appertaining thereto maturing after April 28,
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York City, 100 Broadway, New York, N.Y. 10005 or at the principal

1993at the principal office of The Bank of Tokyo Trust Company in New York City, 100 Broadway, New York, N.Y. 10005 or at the principal office in the city indicated of any of the following Paying Agents: The Bank of Tokyo, Ltd., Roussels

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The coupon for interest payable on April 28, 1993 should be deached and presented for payment in the usual manner.
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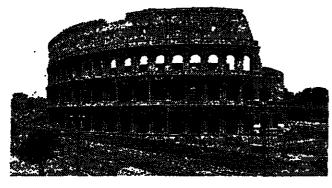
ITALY'S CORRUPTION SCANDAL

The corruption scandal spreading through the top tiers of Italian political and corporate life shows no sign of abating. Public outrage is rising. Demand for fundamental political reform is irresistible, while the cosy business practices which perverted the public tendering process and enriched the construction sector are a thing of the past. Italy's business community is reeling from the arrests of senior executives. International investors are worried. But how badly has the scandal damaged the political establishment in Rome and Italy's business community centred in Milan? Will Italy's always flexible and sometimes free-wheeling corporate culture be indelibly changed?

FT writers examine the state of the scandal and look at how it has affected business life in Italy.

A tale from two cities

The wreckage wrought on the body politic



The effects of the scandal reach the capital Milan's magistrates ponder whether to ask parliament to waive immunity on the outgoing Socialist minister of tourism and a recently re-elected Socialist deputy who is also the brother-in-law of Bettino Craxi, the long-time leader of the Socialist party and former prime minister. Craxi is widely expected to head the government being formed in the wake of last



The outgoing minister for public works is served notice by Rome's magistrates that he is under investigation. Craxi agrees to withdraw candidature for prime minister. Giuliano Amato, former Socialist treasury minister and head of the special commission looking into Milan scandal, forms government.



Chamber of Deputies agrees to waive parliamentary immunity on five MPs. A total of 13 MPs and former ministers are now under investigation by Milan magistrates. Nine more are being investigated in other parts of the country.



Craxi is told he is under investigation by Milan magistrates. Parliament agrees to waive immunity of Socialist deputy leader and former foreign minister so that Venice against him. Socialist party executive postpones decision on Craxi's leadership.



Craxi served with second notice by Milan magistrates, who ask parliament to waive his immunity. Rome magistrates investigate purchase by Treasury of buildings in Rome. Forty-four people, including senior civil servants and a former treasury director-general, are charged. Police raid offices of Socialists.



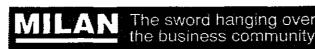
Claudio Martelli, Socialist justice minister, nesigns after being told he is under investigation in Milan. The number of separate investigation notices to Craxi Increases to six. Craxi resigns as party leader after 16 years in the job. Gabriele Cagilari, president of Eni, told by Rome magistrates he is under investigation. Two under-secretaries in Budget and Interior ministries are warned. Prominent fig-

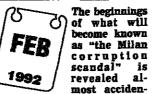
ures in parties other than Socialists are increasingly involved in investigations. Health minister Francesco De Lorenzo resions after deputies vote to remove immunity. Finance minister Giovanni Gorla resigns. Although not under recent judicial investigation, he has been embroiled in another long-running Investigation. Tension rises as magistrates in Rome, Milan and other cities order a wave of arrests. Republican party leader Giorgio La Maifa resigns immediately after being informed he is under investigation. More than 50 deputies and senators are now caught up in



A hitherto obscure television programme nesenting court cases becomes mass viewing. Craxi says magistrates are in co-ordinated plan to decapitate Socialist Influence. Amato's four-party coalition agrees on legislation that would transfer the investigation of illegal political funding from magistrates to politically appointed regional prefects. There is public uproar, Milan magistrates object,

Environment minister Carlo Ripa di Meana resigns in protest, and President Oscar Luigi Scalfaro refuses to sign the government's decree that would open way for a political solution. Amato wins backing of coalition parties after turbu-lent parliamentary debate, but widespread protest continues. Amato leaves proposed legislation with a divided parliament. More than 1,000 senior politicians and businessmen are now under investigation, but this is likely to prove to be only the tip of the iceberg.





most accidentally. A Socialist apparatchik is caught redhanded taking a L7m (£3,200) kick-back for a cleaning contract at an old peoples' home. Milan's magistrates have been on trail of corruption ever



The scandal enters its third month with the charging of two leading figures in the construction industry. Six other prominent people in the industry have already been charged. Most notably, Enzo Papi, managing director of Flat's blg building subsidiary, is detained. In all, 26 businessmen, municipal officials and local politicians have now been arrested.



Number of accused prominent businessmen and politicians rises to more than 40. Police announce that a prominent Socialist killed himself after going to see investigators.



Salvatore Ligresti, the king of construction in Milan and one of Italy's richest men, is arrested. Seventy-six local and national politicians have been either charged or are under investigation.



The lira, already buffeted by turmoil in the ERM, for the first time comes under pressure because of Italy's political uncertainty.

Magistrates announce that Paolo Berlusconi,



the younger brother of media magnate Silvio Berlusconi, will be put on trial. He is latest of 35 businessmen and politicians who magistrates say will go to trial. Magistrates widen investigations to include reorganisation of chemicals industry in 1990. Under investigation are Eni, the state oil concern, the Ferruzzi Group's Montedison, and Anas, the

state road building authority. The number of persons arrested since the beginning of the scandal passes 100.



nancial markets are rattled by fears of political chaos. Heavy selling of shares, and the lira slides. Intervention restores calm to mar-kets. A total of 105 businessmen, politicians and civil servants are said to have confessed to taking part in a system whereby public contracts were awarded on the basis of lilicit payments to fund party organisations. Latest

line of investigation centres on the electricity generating industry. More arrests, increasingly involving prominent business figures. Two top Flat executives are arrested in their Turin homes, one of whom is the group's chief financial officer. Magistrates announce that Raul Gardini, former head of Ferruzzi-Montedison, is under investi-



Italy's credit ratings begin to be affected. Standard & Poor's announces downgrading after Moody's places the country's debt under review. Gabriele Cagliari, president of Eni, arrested. Share prices fall, and Bank of Italy forced to support lira. Calm restored to markets. Chairmen of four big Eni subsidiaries arrested, and police raid group's operating

unlocking of Tangentopoli They will set the investigation agenda, writes Robert Graham VER the weekend the Italian ruption. Already, Italian companies are media felt obliged to comment on a non-event. No new arrests had ruption. Already, Italian companies are worried about their image abroad. It is now clear that the scope for investiconcerning the scale of money taken by individuals and the parties through manipbeen carried in any of the country's ever

Magistrates hold key to

centre on the illicit funding of political parties through bribes on contracts. Such arrests have become such a part of the fabric of daily life that it is indeed an occasion when nothing happens. But this

more numerous corruption scandals which

The anti-corruption drive has gone too far to be halted easily and is now attacking the heart of the post-war politico-economic system. The traditional balance of power has altered and the politicians no longer control the judiciary; or rather that part of the judiciary which matters, the investigating magistrates.

A weak government and a fractious parliament have tried, and failed, to impose a political solution which would limit the scope and consequences of the corruption investigations. As a result the magistrates, particularly those in Milan, are setting the agenda. The speed and scope of the inves-tigations will be determined for the foreseeable future by the ability and willingness of the magistrates to proceed. The public is firmly behind them. Anger is rising as proof accumulates of what has been little short of the rape of the state during the last two decades

The need for a political solution, which prime minister Giuliano Amato began to explore last month, was and remains real. If Italy's system has been so permeated by corruption, the very institutions of democracy risk being weakened if the judicial surgery is too abrupt and all-embracing.

Secondly, there is the issue of how guilt is apportioned in a system that is so thoroughly corrupt, and whether individuals are to be punished or whether society as a whole should be blamed for allowing the situation to develop. Finally, the sheer volume of work both at the investigative, prosecution and then appeal stage threatens to bring an already torpid and bureaucratic judicial system to a standstill.

tion scandals carried through the courts for the next six to 10 years without political instability and serious economic disgation is limitless. What started out a year ago with Milan being dubbed Tangento-

polis (literally bribe city) has become Tan-

gentopoli (bribe cities). Large and small cities alike have seen their favourite sons either indicted or reputations ruined. Milan, Naples, Turin and Rome - the four biggest cities - are without political guidance as the ruling coalitions have been decimated by a combination of arrests and alliances broken in

the fall-out from corruption scandals. In northern and central Italy the political élite is on the retreat, if not disappearing. Political control of the public sector, through state companies and thousands of municipally owned entities, which has been the central element in the corrupting process, has been undermined. To some extent all the major state concerns are involved - Iri, the state holding company; Enel, the electricity authority; Efim, the industrial holding company in liquidation; Eni, the state energy company and Anas, the roads authority.

The enormous bounty of power station contracts in Enel's patronage is emerging as a key source of bribes paid by contractors to the political parties. But Eni is rapidly becoming the centre of attention. Last week, Mr Gabriele Cagliari, the Eni chairman, along with the heads of the company's four major subsidiaries, was arrested on charges of illicit party funding and falsifying accounts.

Magistrates are investigating three main areas of Eni activity:

• The involvement of Eni with Banco Ambrosiano prior to the latter's collapse in 1982, and the payment into a Swiss bank account of money for the Socialists; • The reorganisation of the chemicals industry with Ferruzzi's Montedison in 1989-90: • The use of Eni's subsidiaries in provid-

ing funds to parties based on foreign contracts (such as gas supplies from Algeria) and other hydrocarbon commodities through Swiss associates. All these promise explosive revelations

ulation of state companies, as well as exposing the "Swiss connection" in Italian business dealings. The issue of individual enrichment in taking kickbacks has not been touched. At least 30 per cent of the L5.000bn (£2.2bn) - L6,000bn believed to

have been taken annually in "commis-

sions" went not to political parties but to

individuals in kind or cash. Milan magis-

trates have left this issue to one side. Other areas which have yet to fall within the magistrates' net include government investment and procurement for the railways, which is planning massive investment in a high-speed train network, and the defence sector. The civil service itself is only just beginning to be touched. with investigations into public works, overseas aid controlled by the Foreign Ministry and export credit guarantees.

qually, the investigations remain essentially a phenomenon of north and central Italy. This is because the grip of the Christian Democrats and Socialists remains strongest in the south and the judiciary there is more susceptible to political pressure. In the south, too, the thrust of magistrates' energy tends to be directed at organised crime.

The party most visibly affected has been the Socialists, but smaller parties have

The only parties to emerge with a clean sheet so far are the communist splinter group, Reconstructed Communism, La Rete (The Network, the Sicily-based reform movement), the neo-fascist MSI and the Lombard League, whose rise to power derives precisely from its opposition to the corrupt old system in the north.

These are stridently calling for the corrupt to be punished and are likely to be the main beneficiaries if elections were to be held under the present system of proportional representation. Yet even they recognise that the old system is unworkable in the long term. Only a new parliaregulations is likely to have the moral authority to deal with the issues raised by

Politicians start Billions paid in feeling downside public sector of family ties

THE CLOSE-KNIT nature of the Italian family is proving to have some disadvantages as the reputations of politicians and businessmen become damaged by close relatives caught up in the scandals.

Take the case of Mr Fran-cesco de Lorenzo, a member of the Liberal party who resigned on Pebruary 19 as minister of health. That morning his 89year-old father, Ferruccio, had been arrested on allegations that he received an illegal commission of L1.7bn (£741,000) for a series of property deals. Mr de Lorenzo owed his political career to contacts of his father in his political fiefdom of Naples.

His father, a prominent Naples doctor, has been three times a parliamentary deputy, a former under-secretary of health and for years head of the national medical association. The allegations of corruption centred on the property purchases for the doctors health insurance association which Ferruccio de Lorenzo

Although resignation is rare in Italian politics, Francesco de Lorenzo, as minister in charge of the medical profession, was left with little alter-

The activities of Mr Michele de Mita forced his well-known elder brother, Cirlaco, to resign from his key post as head of the joint parliamentary constitutional reform commission on March 2. This followed Michele's arrest in connection with an alleged foodstuffs fraud linked to the 1980 earthquake at Irpinia, southern Italy.

Ciriaco, a former Christian Democrat prime minister and heavyweight on the left of the party, is the local potentate around Avellino, one of the areas most affected by the earthquake and where misuse

of disaster relief funds has en most keenly felt. Others have been more for-

tunate in limiting the damage caused by the involvement of some family members with the law. Mr Bruno Tronchetti Provera, bead of Mariani, a company involved in a consortium setting up a gas distribu-tion network in Milan, was arrested for allegedly paying a bribe of L1.6bn (£697,000) to a Republican party politician. Although Bruno is brother of Marco, chief executive of Pirelli, and although Mariani is linked by shareholdings to the tyre group, the two have managed to stay separate. On the other hand the

higher public profile of Mr Sil-vio Berlusconi, the media magnate, has also brought his links with the Socialists under scrutiny; and he has had to make very clear that his Fininvest is no longer involved in Milan property dealings. Mr Craxi, who risks losing parliamentary immunity to face charges of alleged corruption, never ceases to castigate

the press and the magistrature for singling out his family for vilification. According to Mr Mario Chiesa, a Socialist party functionary and the first person caught in the scandal and to confess to Milan magistrates. he helped "Bobo" (Bettino's

son) into politics using funds

illicitly collected from contract

kickbacks. "Bobo" has now withdrawn from politics. Stefania, Bettino's daughter, has been portrayed by the press as unfairly benefiting from her father's influence and the Socialists' control of the second state television channel to set up a TV produc-

tion company. Mr Craxi is also foisted with the plight of his brother-in-law, Mr Paolo Pillitieri. former mayor of Milan, who faces charges of illicit party

contract bribes

By Robert Graham in Rome

FROM confessions of businessmen, politicians and civil servants it has become clear that virtually all transactions from the mid-1980s onwards in the public sector were subject to bribes and commissions. This was also true of a considerable slice of private construction activity, as well as supply contracts. How much was creamed off in bribes and illicit commis-

sions each year? How much did this cost the economy? · Total public spending in 1992 was L135,000bn (£59bn)-L70,000bn (£30bn) on the pur-

chase of goods and services and L65,000bn (£28bn) in investments. According to confessions to

the investigating magistrates, supply contracts routinely carried a commission of between 5 and 10 per cent. Public works contracts, which totalled L30,000bn, car-

ried a 3 per cent commission. But this rose to 4 per cent in the case of private treaty deals with Anas, the roads authority (which accounted for 10 per cent of public works contracts). Building permits and property development permissions carried a commission of 6-8 per cent of the value of the project. The construction industry had a turnover of L156,000bn in

On a crude median of 5 per cent for both supply and investment projects, and total public spending of L135,000bn in 1992 - then L6,750bn (£3bn) was paid out last year in bribes. If this is reduced because some expenditure reflects projects on which commissions have already been paid, then the figure could be cut to a minimum of L5,000bn (£2.2bn).

But this figure only includes public sector spending. Public struction industry's annual turnover of L156.000bn.

When building permits and permissions for property developments are factored in, it would not be unreasonable to put a figure of around L6,000bn (£2.6bn) per year being creamed off.

How much of this went into private pockets and how much to the political parties is hard to tell.

According to those who have confessed to the magistrates, at least 30-40 per cent of total bribes paid went directly to personal enrichment - much more in the case of the private construction sector and the granting of building permits. It is also difficult to distin-

guish between benefits in kind which have been connected to party work - free travel, gifts, apartments, telephones, etcand direct self-enrichment. The cost to the economy has to be measured partly by: the extent to which contract

values are increased to absorb the bribes/commissions; • the increased cost of contracts due to the absence of

competition. Ministry officials say public works contracts could well have been inflated by 15 per cent or more. There is also the hidden cost of high public spending, reflected in the public sector

deficit equivalent to almost 11 per cent of gross domestic product and the expense of both borrowing and servicing Italy's huge national debt, equivalent to about 107 per cent of GDP. This latter element is

extremely important if at the beginning of the 1980s corruption had a silver lining, in that it encouraged greater private consumption expenditure and even investment into the economy, by the end of the 1980s the accumulated impact was simply to fuel ever-higher pubworks contracts represent a lic spending thus substantially mere 20 per cent of the con-

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complicate a privatisation programme which had already

Matters have by differences within the

received a cool response from potential buyers. Recession and unattractive strings attached to some of the biggest privatisation candidates mostly explain the lack of enthusiasm.

But matters have been exacerbated by differences within the government over privatisation. Last month for example, Prime Minister Giuliano Amato tried to push aside Mr Giuseppe Guarino, his industry minister, who had become a substantial obstacle to privati-

programme off the ground. Only a handful of transactions have been concluded since the government made privatisation one of its priorities after taking office last year. And the deals which have been completed are small in scale compared with those still

Still pending are the disposals of Credito Italiano, Italy's Another big privatisation yet to be concluded is that of the SME foods, retailing and catering group, and the planned flotation of an initial stake in the

sell. The disposal of its food manufacturing activities and possibly its supermarkets and catering business at a later stage - was advertised this month, and the deal should

But it could still go awry if opponents of the sale try to use the courts to block the complex division of the group into the three or four separate companies essential to the disposals. Moreover, SME's Naples beadquarters are occupied by dissident workers opposing the proposed break-up. They have prevented the retrieval of important documentation two companies.

Foreign competitors may win the ultimate kickback Scandal threatens to count against Italian companies seeking public sector deals at home and abroad, writes Haig Simonian

B USINESS as usual is the motto at most Italian companies, whether the minority tainted by arrests and big contracts being lost. However, with other European markets in recession and competition in many of the industrial sectors in which Italians specialise growing ever more cut-throat, it may not be long before an important deal slips through a company's fingers because of the impact of

> Some state-owned companies may already be feeling the impact. Italstrade, the big civil engineering arm of the Iri state holding company, believes it may have lost its chances of winning a tunneling contract for London Underground's

So far, there have been no examples of problems at its parent and adverse public-

The company, which is part of IRI's lossmaking Iritecna building and general con-tracting subsidiary, has already signed a letter of intent to build a tunnel under the Thames for a section of the new line. But hopes to construct a further part from London Bridge Station appear to be receding after requests for more information and guarantees about the position of the parent company.

Mr Eberhard von Koerber, the deputy chairman of the multinational ABB engineering group, who is also responsible at

ample reason to get to know the Italian market. ABB is believed to be interested in both the big state-owned engineering groups on the privatisation list - Nuovo Pignone, the turbines and compressors subsidiary of the Eni energy and chemicals concern and Breda Costruzioni Ferroviarie, the railway equipment group owned by the Efim state holding company,

Mr Von Koerber was blunt: "... The Italian managers with whom I met to discuss [privatisation] are either in jail, disappear at night, or have been fired. That would be inconceivable in

WELCOME TO SWITZERLAND. NOTHING TO DECLARE I PRESUME?

now in voluntary liquidation.

Last week, Mr Franco Ciatti, Nuovo Pignone's chairman, was arrested on allegations linked to the corruption scandal. So far, the investigations have not touched

But ABB itself has been caught up in the net. Earlier this year, Mr Umberto di Capua, head of its big Italian subsidiary, was arrested and briefly detained in San Vittore prison on allegations of kickbacks linked to orders for Milan's new third metro line. The allegations followed the interrogation last year of Mr (vo Braglia, another ABB executive.

"We all knew that in Italy, things tended to be done differently than in other countries," said Mr Von Koerber, "But if there's a strong state role in the economy and legislation which is not very clear on financing parties, it's possible to arrive at the sort of situation which is now being dismantled."

Italian exporters have had a strong reputation for innovation, technical expertise and a strong commercial sense. Of late their competitive edge has been sharpened by the devaluation of the lira against most major currencies. But with stiff competition in the markets, few should be surprised if their foreign competitors start benefiting as the domestic corruption

Privatisation Swiss tired of being Europe's laundrymen candidates in the spotlight

There are convincing rea-

other transactions to fruition.

(£2.7bn) price tag for the 67 per

cent stake held by the Iri state

holding company and the pub-

lic tender offer that would sub-

sequently be required under

new bourse laws for the

remaining shares floating on

The sale has also been sty-

mied by poor timing by the

government. Efforts to dispose

of the well-regarded bank have

been complicated by the forth-

coming sale of Banca Commer-

ciale Italiana, one of Italy's

most prestigious financial

institutions. Many buyers,

especially the consortia of

domestic financial and insur-

second year, rolls on.

ines and

tion to be suspended.

Nuovo Pignone should have

been relatively easy to sell,

given its strong reputation for

However, Mr Ciatti's arrest and the fact that much of its

business comes from Eni complicates assessments of its

value and saleability. The

works' council at Nuovo Pig-

none's Florence headquarters this week called for privatisa-

Plans to float Agip and Snam

have also been tainted by the

corruption scandal. The latest

The latest wave of arrests at

The Ina insurance group rep-

resents one of the govern-

ment's most attractive candi-

dates. Yet an embarrassing

and highly public difference of

opinion between the group's

chairman and managing direc-

tor over its restructuring

means plans to privatise the

company could still be delayed. Setbacks to the government's

timetable mean some smaller

privatisations may jump the

queue. Prominently placed

until last week's arrests were

Eni's Savio textile machinery

operation and the Agip Coal

natural resources operation.

However, both transactions

may now be held up. Progress may also be forth-

coming in disposing of some of

the more attractive assets of

the Efim state holding com-

pany, now in voluntary liqui-

dation. Formal bids for Efim's

big Siv glass subsidiary are

expected to be invited later

the stock market.

allegations of paying kickbacks or the vast

However, the unwinding scandal has not

gone unnoticed by Italy's exporters or the

thousands of foreign companies operating

Leading exporters largely brush off the

effects of the scandal on their businesses,

describing the affair as being limited to

domestic public-sector contracts. However,

there are already signs that their foreign

competitors may be trying to turn matters

majority so far unaffected.

subsidiaries in the country.

ambitious privatisation programme sons for the delays in bringing avoided the taint of the growing scandals until last week, when a series of raids by Milan For example, it is believed that Merrill Lynch, the US invest-ment bank sounding out buymagistrates against subsidiaries of Eni, the state energy ers for Credito Italiano, has and chemicals group, brought failed to find a suitable candiprime candidates for privatisa-Its remit has been compli-cated by the likely L6,000bn tion directly under the scandal

Last Monday Mr Franco Ciatti, chairman of the Nuovo Pignone turbines subsidiary of Eni, was arrested on corruption charges, along with Mr Gabriele Cagliari, Eni's chairman, who was also accused of illegal funding of political par-

On Wednesday night, Mr Raffaele Santoro, Mr Pio Pigorini and Mr Giovanni dell'Orto. chairmen of Eni's Agip petroleum. Snam gas distribution and Saipem exploration subsidiaries respectively, were detained on charges of illegal party funding and falsifying company accounts.

Nuovo Pignone is one of the ance interests seen as the most most prominent candidates for likely candidates, are waiting for BCI to come on the block. privatisation, while both Agip and Snam had been hoping to The outlook for selling the float part of their capital under big Treasury-owned IMI investa long-heralded scheme to ment banking and insurance concern to a group of savings banks, led by Milan's Cariplo, bring in private shareholders. The latest developments will remains unclear as the long-running saga, now well into its

been exacerbated government over privatisation

setback comes on top of exist-ing differences in the government over Eni. While some officials want the flotations. probably involving 10-20 per cent of the shares in each subsidiary, to go ahead quickly, others are still pressing for a flotation of Eni itself.

the group could, surprisingly, speed that process. While the Mr Guarino's refusal to next few months are likely to resign his portfolio in favour of be turbulent, the call for a "fresh start" - probably linked to privatisation - could prove irresistible. The blow to Mr Paolo Baratta, who was later appointed privatisation supremo, highlighted the continuing strength of the political some of the group's most powopposition to piecemeal seli-offs. Ministers hope the transerful subsidiaries, which were previously stressing their independence, may strengthen the hand of those calling for flotafer of responsibilities for privatisation from the Industry Mintion of the group, rather than istry will help get the

to be sold.

sixth biggest bank, and Nuovo Pignone. both of which were announced in September. food production side of the

Ina insurance group.

SME should be the easiest to

cause few problems. There has also been considerable behind-the-scenes activity among potential buyers for Efim's Breda Costruzioni Ferroviarle railway equipment maker. In both cases, however, the proceeds will be little more than a drop in the ocean of the government's overall privatisation targets, given the modest financial performance of the

is an Italian scandal, there is a Swiss connection.

From the Chiasso affair in the late 1970s through to the Tangentopoli affair that is now shaking Italy's entire political appear in a prominent, if

IT SEEMS that whenever there

rather sleazy, role. Last week yet another connection emerged when Mr Pierfrancesco Pacini Battaglia was named as one of the main intermediaries funnelling kickbacks from Eni. the Italian state energy group, to political

Mr Pacini Battaglia, now under arrest, apparently man-aged his funds through a small Geneva private bank called Banque Karfinco, of which he

Now, however, there are signs that not only the Italians, but also the Swiss, are tiring of what has been a mutually convenient arrangement for

Last weekend, police in the Italian-speaking canton of Ticino confirmed that Mrs Carla Del Ponte, the chief prosecutor, has been receiving special protection for several months. She has been particularly vigorous in investigating Later this year, the Swiss

federal government plans to pass a package of tough penal law reforms aimed at preventing criminals everywhere from using Swiss banks. And leaders of the Swiss financial community are

urging the authorities to accelerate appeal procedures behind which suspects have been able to hide for years. "The appeal process is too

complicated. It is not in our

cess," Mrs Gertrud Erismann of Union Bank of Switzerland

UBS is the other Swiss bank that has been publicly linked so far with the political corruption scandals in Italy. Mr Silvano Larini, a close associate of Mr Bettino Craxi, the former Italian prime minister, opened the so-called "Protezione" account at UBS's Lugano branch in 1979.

Over the subsequent two years, Mr Roberto Calvi, then president of Banco Ambrosiano, paid \$7m (£4.9m) into it, and it is alleged that Mr Craxi and Mr Claudio Martelli, the quently had access to the enraged US authorities by account

UBS was embarrassed by demands from the Geneva police last autumn for information on the account, which were accompanied by an insistence that the client not be informed. UBS felt obliged to appeal on behalf of the client, even though it did not want to hinder the investigation. Geneva police have since allowed the client to be informed and UBS has with-

drawn from the anneal. Switzerland was slow in responding to changing international attitudes to dirty

being less than helpful in US demands for help in a few insider trading investigations.

In the late 1980s, the country came to be seen as a main centre for drug money laundering, especially by the Italian Mafia. A 1989 federal parliamentary commission accused the public prosecutor of laxity in pursuing narcotics investigations, and a book with the cheeky title Switzerland Washes Whiter became a best seller.

As so often though, once the Swiss decided to act, they moved quickly and effectively. In August 1990, amendments to

making it an offence for a Swiss banker knowingly to accept money that had been made from criminal activities. The Swiss Federal Banking Commission backed up the

new laws by making clear that it would regard the acceptance of dirty money through negli-gence as a possible contravention of the banking law's stipulation that the conduct of business be above reproach. Also, banks were henceforth obliged to know the real beneficial owners of their accounts. This tightening has already

had a significant impact. According to one leading

who reveals that he comes from southern Italy stands little chance of opening an account in Switzerland these

However, it does have weaknesses. Swiss bankers point out, for example, that many of the individuals being named in the current Italian scandal would have been welcomed as clients because of their high

standing. Now a second reform package is on the way. Justice ministry officials say it will make membership in a criminal organisation an offence. This is particularly significant with respect to the Masia and the P2

Masonic Lodge. Switzerland has treaties of mutual assistance on criminal cases with most countries. including Italy, However, the Swiss will only co-operate with a foreign government if the crime being pursued is also a crime in Switzerland. Thus, it will become easier for the Italian authorities to pursue Mafia

and P2 cases in Switzerland. The new law will also give Swiss bankers the right, if they are suspicious of a client, to tell the police without risking prosecution for violating bank secrecy. This will bring an end to the potential for conflicts of interest that tormented bank-

ers after the 1990 reforms. The Justice department also intends to set up a specialised office for dealing with organised crime and to establish liai-son officers abroad, notably in Washington and at Lyons, the headquarters of Interpol.

All this does not mean that Swiss banks are going out of the financial haven business. For Italians, or anyone else seeking to avoid tax, it is business as usual. Tax evasion is not a criminal offence in Swit-

Philosophical investors push Debt mountain up share prices despite probes still unclimbed

By Haig Simonian

UNDETERRED by the almost daily spectacle of new boardroom-level arrivals into Milan's decrepit San Vittore prison on corruption allega-tions, Italian shares have riseu by about 14 per cent this year. The resilience of equities to

the revelations now involving most leading companies sug-gests that most investors are unconcerned by the arrests. Rather than tumbling with each new leak about kickbacks on contracts, the capitalisation of most companies has surged The reasons lie in expecta-

tions of lower interest rates, the benefits of a cheaper lira for exporters and last summer's deal between unions and employers to abolish the scala mobile wage indexation system. Concern about corruption has so far been contained to a handful of cases.

The pace of the rises also reflects many investors' underweight positions in Italian stocks. Once sentiment began to shift last month, topping up depleted portfolios created a bandwagon effect. "Once the ball started rolling, most investors had to start buying not to miss the market's performance, even if they had doubts about the fundamentals," says one analyst. Concern about individual

arrests has been brushed aside in the context of broader corporate prospects. "Institutional investors understand that the companies are still in business. Arresting Mr Francesco Paolo Mattioli, Fiat's chief financial officer, doesn't mean it has stopped making cars. The question is whether the new Uno will be a good car, not whether a given executive is in jail," says Mr Gianluca Codagnone, an analyst at Milan brokers Aloisio, Foglia,

Piat's share price has climbed steadily this year, reaching L5,560 yesterday. That compares with L4,810 on February 17 last year, when Mr Mario Chiesa, the Socialist administrator whose testimony triggered the investiga-

tions, was arrested. Yet the general rise in prices on the bourse masks differing sectoral performances. Construction, most affected by the scandals, has been hit hardest. Shares in Fiat's Cogefar-Impresit building subsidiary have dropped to L2,730 from L3,443 when Mr Chiesa was

Last May, Mr Knzo Papi, the group's former managing director, spent 55 days in San Vittore under interrogation by magistrates

The virtual freeze in public works contracts has continued to dampen the sector's perfor-

The problems in the building sector have spilled over into related industries. Italmobiliare, the holding company for Mr Giampiero Pesenti, the industrialist detained last month and now freed, have sunk to L40,000 from L64,200 when Mr Chiesa was arrested last year. Italmobiliare's main subsidiary is Italcementi, Italy's biggest cement group. Like other cement and building materials concerns, it has been hurt by the building slowdown and problems at Ciments Français, the French cement maker it bought last

Companies dominated by single individuals embroiled in the investigations have also suffered disproportionately. Shares in the Filippo Fochi plant engineering group tumbled on the arrest of Mr

The Lira seesaws... Against the DM (Lire per DM). 950 -Feb 1993 Mar

Roberto Fochi, its chairman and managing director. His subsequent release from jail, combined with a big Iranian contract, was greeted by a marked recovery in the stock

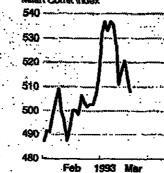
Sometimes negative factors have coincided, triggering par-ticularly sharp falls. The Premafin group of Mr Salvatore Ligresti, the Milan property magnate arrested on corrup tion charges last year, stands

Shares in Mr Ligresti's Grassetto building concern have tumbled by more than half since Mr Chiesa's arrest. Premafin's share price fall has been even more dramatic, reflecting the role of Mr Ligresti in the group. Premafin's shares have plummeted to L5,500 from L11,075 in mid-February 1992.

Shares have also fallen in a handful of cases where investors believe companies may the investigations. Ferruzzi Finanziaria, one of Italy's biggest private-sector holding companies, and Montedison, its big chemicals and agroindustrial arm, both saw their shares slide when magistrates turned their attention to the III-fated Enimont chemicals ioint venture. Enimont was wound up in

late 1990 when the stateowned Eni energy and chemicals group bought out Montedison's 40 per cent stake. The L2,800bn price paid is now under examination, amid alle-

while shares rise...



gations of deliberate over-val-uation linked to kickbacks to political parties.

The Enimont Inquiries have already involved some of Italy's best-known entrepreneurs. Mr Raul Gardini, chair man of Montedison's parent company at the time, and Mr Sergio Cragnotti, former Ferruzzi executive who used to be Enimont's managing director, have been told by magistrates they are under investigation. In spite of the uncertainty created by the investigations, many analysts believe the cor-ruption scandal will eventually help Italian companies. "It will eventually be much easier for the market to judge companies on their skills and competitiveness, rather than the quality of their political contacts," says Mr Codagnone. The demise of contracting

through private tenders, which paved the way for many of the inflated public-sector deals now under investigation, may even help some state groups facing heavy investment programmes. One analyst points out that at least part of a contract the part which might have represented kickbacks - would

not now have to be paid. Most of his colleagues fear the close scrutiny likely to be given to big contracts may slow decision-making. However, they agree the greater transparency that should ensue will cut costs and improve efficiency in the

and bond prices fall 10 year benchmark bond yield (%)

Feb 1993 Mar

amid turmoil

By Tracy Corrigan in London and Halg Simonlan in Milan

THE URGENT economic problems facing Italy are being shunted to one side as a result of the political turmoil.

The greatest burden is the extremely high level of government debt. Italy's debt mountain currently accounts for around 107 per cent of the country's gross domestic product, and the government's deficit forecast of L155.000bn (£67.6bn) in 1993 is believed to be on the conservative esti-

Even if the referendum on electoral reform on April 18 paves the way for a more stable government, the reform process is likely to take several months. Meanwhile, hopes generated by the deficit reduction package agreed last autumn have faded, as the political storm clouds have cast doubt over its implementation. Italy is trapped in a vicious

circle: its problem is not only the size of its debt, but the enormous burden of interest payments, due to high interest

Unlike the UK, Italy has not benefited from withdrawal from the European exchange rate mechanism by cutting interest rates because, without high interest rates, it will not be able to fund its government deficit. However, unless interest rates fall, servicing of the public debt will continue to eat up a large part of government

"If you took away the cost of servicing the debt mountain. Italy would actually be running a surplus," said Mr Andrew Roberts, Italian bond analyst at UBS Phillips & Drew. In 1990 10-year Italian gov-

ernment bonds yielded 4 percentage points more than German government bonds, the same margin as existed between the inflation rates of both economies, so real returns were comparable. Currently,

ing 12.85 per cent gross, 6.3 percentage points more than comparable German bond vields. despite the fact that inflation in Germany and Italy is now running at the same rate. As a result of the political

turmoil, Italian bonds have largely failed to benefit from the recent rally in European bond prices, even underperforming bond markets such as Spain, which is also suffering from economic problems. "If interest rates were close to where they are in Germany. that would cut the total deficit of L160,000bn by about 50 per cent," estimates Mr Steve

Major, a bond analyst at Credit Lyonnais Securities. "A 1 per cent cut in interest rates is worth about L15,000bn a year, while 1 per cent economic growth is worth about L10,000bn." Of course, while interest

rates remain high, the prospects of economy recovery will

also be depressed.
Italy's debt financing costs have been increased further by the fall in its credit ratings from the top level of triple-A to double A minus by Standard & Poor's and double-A 3 by Moody's, which is considering a further downgrade. Although these ratings apply only to the country's foreign currency debt, the impact of repeated downgradings has helped push up Italy's financing costs across the board. Even though the cost of for-

eign borrowing has increased, the Italian government is likely to continue to borrow in foreign currencies, with lower interest rates, when such financing is available. Most recently, Italy raised DM5bn (£2.1bn) in the Eurobond market. However, the appetite of international investors for Italian paper will remain limited during the political upheaval. Meanwhile, a recent Ecu8bn (£6.6bn) loan by the European Community provides little more than temporary respite.

Winter storms

Amnesty plan for Salvadoran abuses

By Damian Fraser in Mexico City and Michael Littlejohns at the UN in New York

EL SALVADOR'S President Alfredo Cristiani has proposed an amnesty for active and former high-ranking military officers blamed by a United Nations report for some of the worst atrocities of the country's 10-year civil war.

The report, released yesterday, cites "substantial proof" that General Rene Emilio Ponce, who resigned as defence minister on Friday, and four the killing of six Jesuit priests in 1989. It says the late Mr Roberto D'Aubuisson, extreme right-wing leader of the Arena party, ordered the murder of Archbishop Oscar Romero in 1980. The US-trained Atlacatl battalion was held responsible for the massacre of a thousand

civilians at El Mozote in 1981. The murders, assassinations and other human rights abuses were committed during a civil year that pitted the US-backed army and civilian government against left-wing guerrillas. The US gave the army and government around \$6bn in aid during the 1980s, despite accusations by human rights observers that the Salvadoran military was guilty of the crimes now described in the

report.
The two sides reached a peace agreement last year, with the Salvadoran government agreeing to give the rebels land, purge the military, and reform the police and judiciary, and set up a commission to investigate the worst acts of

The UN report was written by Mr Belisario Betancur, former Colombian president, Mr Reynald Figueredo. former Venezuelan foreign minister, and US jurist Mr Thomas Burgenthal.

They also accuse leaders of the rebel Farabundo Marti National Liberation Front of killing and kidnapping civilians, mayors of cities under government control, dissidents in the rebel movement, judges and US military personne

The commission urged that those named in the report be barred from public office for 10 years, and be prohibited from ever holding military or security responsibility. It called for a special investigation into the death squads that killed tens of thousands of Salvadorans in the 1980s, believing that they continue to be a "potential

According to the commission Gen Ponce, Gen Juan Orlando Zepeda, deputy defence minis-

despite complaints by its presi-



Former defence chief Rene Emilio Ponce (right) is among military officers accused of atrocities

ter, and Gen Juan Rafael Bustillo, former air force commander, met on the eve of the murder of the six Jesuits, their housekeeper and her daughter and ordered Colonel Guillermo Benavides to have them killed "without any witnesses". Col

Jesuits' murder, and is serving a 30-year prison sentence. At a ceremony in New York to release the report, Mr Bout-

ros Boutros Ghali, the UN secretary general, appeared to offer some support to Mr Cris-

Benavides was convicted of the Observing that the country had made great strides, but that peace-building was far from over, Mr Boutros Ghali said Mr Cristiani deserved the international community's

a member of the economic pol-

icy team, said: "The President wants to boost government

credibility and raise money for

social programmes and buying

back debt. He now realises that

the only option is privatisa-

It is not vet clear what rules

will govern the forthcoming

sales to meet Mr Franco's con-

currency used in the auctions.

Only 1 per cent of the \$4bn

raised in sell-offs by the

former government was in

cash, the rest mainly consist-

ing of domestic debt swapped

Brazil to resume state sell-offs weekend's snow-ploughs. East Coast airports were crowded with people trying to

> the nation's air transport system suffered one of its worstever disruptions. Major motorways were reopening yesterday, but many

> still snowbound. Early estimates put the

"We just don't know at this

kill over 100 in eastern US

By Nikki Talt In New York and Laurie Morse in Chicago

BUSINESSES, commuters and home-owners along the eastern US seaboard struggled to return to normality yesterday after a winter storm left a trail of devastation in its wake and cost up to 115 lives.

In Florida, hard-hit by Hurricane Andrew last August, the storm system spawned about 50 tornadoes; in the New Jersey, Connecticut and New York state region around 300,000 homes were left without electricity and snow accumulations of up to 17 inches

were recorded.
In New York hundreds of motorists spent yesterday morning digging parked cars out from mountainous snowdrifts, many created by the

get away after being stranded through the weekend, when

smaller roads remained blocked, with some travellers

insurance costs from the storm at hundreds of millions of dollars, although insurance companies said that it was too soon to attach a precise number to the claims.

stage," said Allstate, the large Illinois-based insurer. The American Insurance Associa-

tion, whose property-claims division provides industry-wide estimates of catastrophe losses, also said it was only just beginning to receive reports from member firms.

Mr John Snyder, senior vice-president at AM Best, the specialist rating agency, suggested that the storm which hit the East Coast in December might have been more damaging than last weekend's blizzard. The December storm resulted in more widespread flooding and coastal damage, and resulted in around \$650m of insured

The latest disaster comes after a run of heavy catastro-phe losses for big US propertycasualty insurers and will exasperate the financial pressures on the industry. The bomb blast under New York's World Trade Centre complex this month is estimated to have caused over \$1bn in insured damages, while Hurricane Andrew produced a record-breaking \$16bn-worth of

In Florida, high winds battered grapefruit and orange crops, and frosts on Sunday and yesterday caused scattered damage to the fragile flowers that form next year's harvest, according to Mr Bobby McKown, of Florida Citrus Mutual, the state's largest growers' organisation. The damage was "minor" in comparison to storms and freezes that devastated Florida citrus in the 1980s, he said.

New York Post files for protection

By Karen Zagor in New York

THE New York Post yesterday filed for bankruptcy protection and failed to publish amid a newsroom mutiny.

The seemingly indestructible tabloid has bounced back from the verge of death several times in recent years, but the latest crisis may prove fatal. It was triggered by a staff revolt following plans to sack about 270 people by the Post's latest potential publisher, Mr Abe

On Friday, a bankruptcy

court judge ruled that prop-erty investor Mr Hirschfeld could acquire the paper. He immediately ordered dismissal of the editor and threatened to fire about a third of its staff.

Although the paper's current owner, property developer Mr Peter Kalikow, filed for protection from creditors in 1991, the paper was not part of his bankruptcy petition. Mr Kalikow continued to run the paper until January, when bank pressure forced him to put it up for sale. The Post lost about \$5m last year.

By Christina Lamb dent that it has been undervalin Rio de Janeiro

The decision to go ahead SELL-OFF dates and minimum with the sales represents a polprices for two state companies icy turnaround for Mr Franco, who suspended the programme have been announced by Brazil's President Itamar Franco in December after making frein a clear sign that the privatiquent criticisms. Only two, weeks ago Mr sation programme is to resume

after a four month delay. Antonio Barros de Castro, who Poliolefinas, a petrochemias head of the National Development Bank was responsible cals company, will be aucfor the programme, resigned, tioned on Friday at the minimum price of \$86.1m (£60.6m). The sale of the National Steel Company has been scheduled for April 2 with a minimum price of \$1.6bn,

accusing the president of deliberately blocking the process. Last week Mr Eliseu Resende, the new finance minister, announced a "deepening

and acceleration" of the pro-

mining company, and Telebras, the telecommunications com-Mr Franco's change of heart was apparently motivated by the discovery of the privileges and high salaries enjoyed by

policies. Ministry officials are

even discussing with Mr Franco the sale of assets such

as Vale do Rio Doce, the state

the state sector and the considerable costs to the government. This year the state sector will cost Brazil an estimated \$19bn and pay back a maximum of \$10bn in taxes.

Mr Fernando Antonio Habda,

Canada's Tories look to new generation for leader

By Bernard Simon in Toronto

CANADA'S CANADA'S governing Conservatives, seeking to reinvigorate themselves before this year's general election, are shedding almost an entire generation of political veterans.

Since Prime Minister Brian Mulroney announced on February 24 he was resigning as party leader, a string of senior cabinet ministers have

Several have also said they will retire from politics at the election, expected in September or October. The rash of departures is partly a recognition by the old guard that the Progressive Conservative party needs fresh faces at the top if it is to overcome deep voter hostility. They also reflect the commanding lead built up by Ms Kim Campbell, defence

The latest Mulroney veterans

to pull out of contention for the leadership are Mrs Barbara McDougali (external affairs), who is quitting politics, and Mr Bernard Valcourt (employment and immigration). Other ministers who have

d out of the race include Mr Don Mazankowski (deputy prime minister and finance), Mr Michael Wilson (trade and industry), and Mr Benoit Bouchard (health).

Mr Joe Clark, prime minister briefly in 1979-80 and who most recently spearheaded efforts to draw up a new constitution,

also plans to leave politics. Mr Mulronev's successor will be chosen at a convention in Ottawa on June 13. Senior party officials, including Mr Mulroney, are quietly encouraging members of the Tory caucus to throw their names into the ring, partly to generate public interest and partly to deflect unremitting scrutiny of Ms Campbell.

So far, only Mr Patrick Boyer, a respected but little-known backbencher, has formally announced his candi-

Two youthful cabinet ministers, Mr Perrin Beatty, who holds the communications portfolio, and Mr Jean Charest, the environment minister, are still expected to enter the race.

Both gypsum business in Europe and

coment in Brazil brought significantly

higher earnings. In contrast, the sharp

drop in lysine prices and the dollar's

out the projected upturn in

Exceptional items during the year

included an additional payment on bathroom equipment business sold in

Gross sales total FRF 30.4 billion.

down 3.8% on 1991, although the

decline is just 1% when figures are

restated for identical structures and

Total capital expenditures and

acquisitions came to FRF 3.6 billion, of

which FRF 3.2 billion were financed

out of working capital provided by operations, and FRF 0.5 billion from

the proceeds of asset sales.

decline against other currencies wiped



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BOEING

1992 Results

Reports steady earnings

The Board of Directors of Lafarge Coppée, presided by Chairman Bertrand Collomb, met on March 9, 1993 to review the corporation's 1992

Net income, group share, totalled FRF 1,228 million, compared with FRF 1,234 million in 1991, while a rise in the average number of shares outstanding trimmed net income per share from FRF 24.3 in 1991 to FRF 23.4. The Board will ask the General Meeting of Shareholders to approve a dividend of FRF 9.00 or FRF 13.50 including tax credit, which is equal to the 1991 figure.

Despite particularly poor business conditions in Europe, Lafarge Coppée reported 1992 earnings on a par with the previous year's. The group was able to draw on its broad geographical base and the benefits of an unrelenting drive to cut costs.

While operations in cement, concrete and aggregates, and formulated 90 3,000 products were undermined by a sharp deterioration of markets in France and Spain, operating profits in North America showed signs of firming

Lafarge Coppée pursued its drive into new areas- Turkey, Morocco, the Indian Ocean, Venezuela and Eastern Europe- where markets continued to 82 expand.

Altogether, the group reported worldwide cement sales of around 44 million tonnes, on a par with last year, with operating profit up slightly.

91 24 31,649

90 5141 5144 514 514 32.543 89 4074 63 470 270 270 280 30,383 88 7 22,684 Net income-group share in millions of Francs

1,880 industrial capital expenditure

1,234

90 2.192

89 245 200 200 2,176

91 3,100

89 244 250 88 2 3 1,530

Dividend per share

9.00 900 8.75 88 750

Consolidated net debt totals FRF 9.7 billion, compared with consolidated equity (including subordinated debt) of FRF 22.5 billion. This gives Lafarge Coppée the sound

basis it needs to pursue a strategy

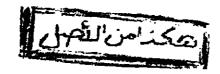
focused on expansion into high-growth markets and development of new Consolidated and parent company

corporate headquarters: 93, rue Nationale, 92100 Boulogne-Billancourt, from March 24, 1993.

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orms .



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measurement. You wouldn't buy an information system on MIPS cost alone, any more than you'd buy a car using dollars per pound.

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Call for rapid Chinese reform revives fears of over-heating

By Tony Walker in Beijing

MR LI PENG, China's prime minister, yesterday demanded even quicker reform of the Chinese economy, which grew by almost 13 per cent last year. prompting concerns about the danger of overheating.

Speaking at the opening session of the National People's Congress, China's parliament, Mr Li outlined a sweeping programme of economic change aimed at strengthening market reforms and re-structuring the country's bloated state

But in a clear reference to concerns about bottlenecks in the economy due to extremely rapid growth in the past year, he also urged that a "basic balance" be struck between supply and demand.

hina's economic planners

pressures such as those that undermined reforms in the 1980s. Indications of pressure on prices have already begun appearing in urban centres where double-digit inflation is being recorded. Mr Li's remarks about the

economy, which accounted for about one-fifth of a two-hour speech, amounted to a careful endorsement of reforms initiated by Mr Deng Xiaoping. China's supreme leader, who was not present at the NPC, even though he is a delegate. Mr Li has tended to be identified with conservatives who have not shown boundless

market-oriented reforms. Mr Li also said that: The economy, which surged 12.8 per cent last year, would continue to grow at 8 or 9 per cent annually, for the rest of the 1991-95 five-year plan. cent for the past five years.

• Continued growth of 8 per around the city's central cent to 9 per cent would ensure that China achieved well ahead of schedule its target of quadrupling Gross National Product between 1980 and the year 2000.

• China planned to slash its giant bureaucracy by about 25 per cent, and sharply reduce the number of government departments. Little detail was provided as to how this would be achieved.

 China would give particular attention in the next five years to strengthening infrastructure, service industries and agriculture. Mr Li, a cautious 64-year-old

Soviet-trained technocrat who seems certain to be endorsed for another five-year term as premier, was unrepentant about the 1989 Tiananmen massacre in which hundreds of pro-democracy activists were shot by soldiers called in to quell the protests in and

square.
"Domestically, in late spring and early summer of 1989, a counter-revolutionary rebellion caused turnoil in Beijing," he declared, adding that China had overcome "numerous difficulties" in maintaining social and political stability and promoting economic and social evelopment.

"Our great socialist motherland will stand firm as a rock in the east forever," said Mr Li who is blamed by many Chinese for ordering the bloody crackdown on the

pro-democracy protesters.

China's NPC will run for about two weeks and, apart from endorsing revised economic growth targets, will also approve the election of new leadership personnel, including the appointment of a post expected to be filled by party boss, Mr Jiang Zeming.



Prime Minister Li Peng, President Yang Shankun and National Peoples Congress Chairman Wan Li

Vietnam Communist party sees writing on the wall

Observers believe the country will have to abandon Marxism-Leninism in a few years, writes Victor Mallet

HE STATUE of Lenin still stands tall in central Hanoi. A few blocks away you can go jogging around the lake in what is still called Lenin Park, or sit on a bench and read stories in the Vietnamese Communist Party newspa-per about fraternal visits by fellowcommunists from neighbouring

Political scientists have noted with surprise how third world communist regimes, such as the one in Vietnam. have survived the collapse of their erstwhile patrons in the Soviet Union and eastern Europe.

Beneath the surface, however, Vietnamese politics is undergoing a change so profound that Vietnamese and foreign observers believe the ruling party will be obliged to abandon Marxism-Leninism, transform itself into a broad-based "nationalist" front, and perhaps even permit opposition parties - all within a few

Party leaders, under Mr Do Muoi, their 76-year-old general secretary, nowadays barely mention communism or socialism in their speeches. The 2m-strong party, undermined by the collapse of international communism, finds it hard to recruit new members or to persuade existing members to attend meetings.

Since the late 1980s, Vietnam has in any case vigorously pursued a policy of doi moi or "renovation", a code word for replacing socialist economics with capitalism, foreign investment and the tenets of the free

When the Communist Party declared its acceptance of the free market economy, it meant that this party is not truly a communist party; they have dropped the communist system," says Mr Phan Dinh Dieu, a mathematician in Hanoi whose views are tolerated by the party and who is regarded by foreign diplomats as a sort of licensed dissident. "The result is that the party is transformed from a communist party into a party of power."

Although it is widely accepted that few Vietnamese, even party members, still believe in communist ideology, the party has tried to smooth the way for traditionalists by suggesting lamely that sharp changes of direction can be explained by the addition of the thoughts of Ho Chi Minh (the communist father of Vietnamese independence in the 20th century) to the policy of standard

"Our slogan is: 'Let the people become rich'," says Mr Tran Kien, deputy editor of the orthodox party newspaper Nhan Dan (The People). "Now we carry out the market economy but regulated by socialism. It means we don't give up Marxism-Leninism but continue to carry out this ideology including Ho Chi Minh's teachings.

The crucial question for Vietnam is whether the ruling party can manage a peaceful transformation of the political system by steering a path between resentful communist hardliners and Vietnamese liberals especially those living in the US who demand the rapid creation of a multi-party democracy.

Vietnam's economic performance

is certainly helping the transition. Revised figures for gross national product show the economy grew by a 8.3 per cent last year, and the country's 70m inhabitants, although still desperately poor, are becoming

visibly more prosperous.

Vietnamese officials say that Russia and other eastern European states made grave errors by implementing democratisation before economic reform, a mistake which they believe led to anarchy and a consequent inability to pursue any economic reform at all: it is hard to find diplomats in Hanoi who disagree with that analysis.

he flexibility of the Vietnamese Communist party, its genuine nationalist credentials (in contrast to some of the Moscowinstalled parties of eastern Europe) and the absence of any organised opposition to the cautious liberalisation it is pursuing, also work in favour of peaceful political development. To counter the threat of opposition from Buddhist monks, the

party is even said to have spread rumours that Mr Muoi is secretly a Buddhist himself and has been seen in a pagoda.

"They [the Communist party] know it's over, and they are even discussing among themselves the possibility of changing the name." says one Ho Chi Minh City businessman who used to work for the USbacked South Vietnam government before the communist victory in

"They know and the people know it's over, but the idea of a collapse scares people. They are afraid of bloodshed and chaos, so even the most anti-communist people want

But the party's attempts to manage a peaceful transition to a postcommunist system will probably not go unchallenged. Unemployment, estimated at about 3.5m in urban areas, and widespread corruption in national and local government are both breeding resentment. Already Vietnamese who must now pay school fees can be heard complaining that the good aspects of communism - free education, for example are being thrown out with the

Party spokesmen are evasive when asked about the future, pointing to the fact that the 1992 constitution enshrines the party as "the force leading the state and society", and falling back on the official policy of "democratisation within the oneparty system".

Others are more forthright about the imminent demise of the dictatorship of the single party. Mr Dieu, the free-talking mathematician, believes that the possibility of alternative political parties could arise in as little as two or three years. A diplomat in Hanoi says bluntly: "In five years the [Communist] party will be nationalist or social democrat."

A member of the party, a retired senior civil servant, explains how the party allowed a discussion on political pluralism a year ago. "Now it's finished; it was decided that it was not a good idea for Vietnam," he says, "But it's not forgotten."

Keating puts off poll on republic

Noi stud

AUSTRALIA'S re-elected Labor prime minister, Mr Paul Keating, yesterday ruled out a referendum on the abolition of the monarchy until after the next election, due in mid-1996. Mr Keating said Labor

remained convinced that Australians would not be "masters of our own destiny" until the 205-year-old link with the British crown had been broken. However, constitutional change would require a long

period of public debate and negotiations with state governments, which would inevitably

take several years.

Mr Keating hoped the process could be completed by 2001, the centenary of the federation of the continent's six British colonies, which many Australians regard as the foundation of modern Australia. The prime minister's com-

ments are in line with Labor's 12-year-old commitment to gradual progress towards the abolition of the monarchy. which was confirmed by the party's policymaking confer-ence in 1991.

Mr Keating announced last month that Labor would appoint a committee to draw up plans for the transition to a republic, but the party did not seek to make the future of the monarchy an election issue.

Confirmation of the timetable for constitutional change will disappoint the republican movement, which gained strength last year after British criticism of Mr Keating's handling of a visit by the Queen.

Republicans will also criticise Mr Keating for backing down on a promise to remove the British union flag from the Australian flag. The prime minister said a change of flag would have to await the establishment of the republic.

In his first post-election press conference, Mr Keating moved to patch up relations with Britain. He said Mr John Major, the British prime minister, had congratulated him on Labor's election victory.

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By Robert Thomson in Tokyo

HAVING emerged from seven decades of communism, Mongolia has sent a group of parliamentarians to Tokyo to study whether the scandalprone Japanese political sys-tem should be copied by a country whose voters are mostly nomadic herders.

The timing of the Mongolians' study tour has let its 10 members witness the indictment for tax evasion of Mr Shin Kanemaru, fallen from grace as the all-powerful fixer of Japanese politics and now in a Tokyo detention centre.

Mr Kanemaru's plight and the durability of the ruling Liberal Democratic party have fas-cinated officials from the Mon-golian People's Revolutionary party, which recently renounced its communist past and likes to see itself as Mongolia's LDP. Playing to a pasto-ral audience during a recent election campaign, the MPRP promised "104 calves for every 100 cows".

"We are very interested in the contradictions that created such widespread corruption," said Mr Batsuuri, the party secretary. "We are also very interested in the cleansing pro-cess that allows the Japanese political machine to go on

Mongolian officials have taken note of the US political system and are interested in British and German traditions of democracy, but Mr Batsuuri said that Japan holds special appeal because it is an economic and democratic success story in an Asian setting.

The Revolutionary party describes itself as a "social democratic" party and is one of "nine or ten parties" in Mongolia: the number has fluctuated with short-lived coalitions and even shorter-lived parties sprouting each month since the country's democratisation began three years ago.

Mr Hulan, international secretary of the Mongolian National Democratic party, the largest opposition group in the Great Khural, the Mongolian parliament, said the delegation wants to examine privatisation methods and the Japanese tax system. The interest in tax has more to do with sliding scales than the alleged evasion of Mr Kanemaru. "We have found Japanese politicians and bureaucrats to be very open about their problems," Mr Hulan said.

The Mongolians are intrigued by the LDP's factions but amused that their disnutes have nothing much to do with ideology. According to Mr Batsuuri, the Revolutionary party has factions but they have "an ideological base" whereas, in Japan, "factions are more tied to political personalities".

Mr Batsuuri said that the Japanese experience does show the advantage of "consensus-style politics". The English word "consensus" has recently entered the Mongolian vocabulary,; as there was not much need for the concept after the country's communist revolu-

Mongols | UN to enter uncharted territory in Somalia

Multinational force will have to impose law and order in a political vacuum, writes Leslie Crawford

underworld of armed thieves who outside their compounds without

T NITED NATIONS troops preparing to take over command from the departing US Marines in Somalia in May face a near-impossible task.

With most of the country still at the mercy of warring clans and armed bandits, the 28,000-strong multinational force will be required to impose law and order in a political vacuum.

This is uncharted territory for the

UN. The mandate of the new opera-tion, code-named Unosom II, will have to go beyond the first small 400-strong task force, sent to monitor a non-existent ceasefire in Mogadishn, and even beyond the US-led military intervention in December, which secured a short breathing space for aid agencies to reach starying Somalis outside the capital.

Commanders of Unosom II are pressing to be given active rules of engagement to disarm warlords and bandits, who continue to loot and pillage with impunity. However, they are aware that military intervention is not a panacea for the inability of Somalis to start the painful process of national reconciliation after the traumas of dictatorship and a two-year civil war.

"If you pulled out the foreign troops and tanks, this place would fall apart," says Gen Imtiaz Shaheen. the departing commander of Unosom I. "Unless the Somalis begin to address their political and social

problems, UN intervention will lead to a new form of colonisation." The absence of a Somali govern-ment has already created a de facto administration run by the UN and US task forces and the international

aid agencies. A "cabinet" meets every morning at 8am at the fortified Unosom compound in Mogadishu to discuss the security situation and plan relief work. The collapse of the economy has also transformed the aid agencies into the country's main employers

and benefactors. The UN's World

Food Programme estimates that more than 2m Somalis, one third of the population, are dependent on relief agencies for food, water, health care, seeds for planting, and agricultural tools. And while the presence of the USled joint task force afforded military protection for immediate famine relief work, it has also created a new security problem for aid agencies. They have become soft targets for bandits who used to be employed in the protection racket business before

lucrative source of income. "Before the US Marines landed," says Mr Rhodri Wynn-Pope, relief co-ordinator for southern Somalia with the international agency Care, "we were being absolutely ripped off". Care was paying \$150,000 (£106,000) a month to security gangs to guard its food stocks at the port.

the US Marines put an end to this



An angry Somali woman berates a policeman yesterday after waiting hours to be told the food supply is exhausted

Other "contractors" had to be paid to guard food convoys, to negotiate road blocks, and to prevent food from being looted at its destination. Military intervention broke the

cycle of extortion, but created an

have murdered three foreign aid workers in the past two months.
"We feel less secure now," says Mr ian MacLeod at Unicef. "Aid agencies were not targets last year." Aid workers, he explains, cannot venture

armed escorts. All agencies have imposed a 6pm curfew.

Aid agencies believe that Unosom II's mandate is doomed unless it tackles the problem of disarmament and rehabilitation simultaneously.

"The banditry and lawlessness in

Somalia is a social problem," says Mr Wynn-Pope. "Warlords can talk their men back to the barracks, but bandits need to be given productive

jobs to give up their guns."
With Somalia's famine emergency over, the UN and aid agencies are beginning to concentrate on the daunting task of resettling almost 2.5m Somalis displaced by the civil war. Of these, 1m people are sitting in refugee camps outside Somalia. Neither the military nor the humanitarian agencies of the UN have ever undertaken a logistical task of this

Relief agencies, critical of the UN's performance in Somalia before the arrival of the US-led task force, fear that the country will slide back into anarchy with the pull-out of US

"The US armed forces have a cohesive administrative and logistical command chain that the UN finds difficult to match," says Mr Wynn-Pope, himself a former British army officer. "US troops were seen as the tough guys with big guns, whereas the UN has little credibility with the

Mr Jamie McGoldrick, deputy field director of Save the Children Fund UK, goes further: "The UN does not understand the scale or the complexity of the Somali problem. They think it is a six-month job, whereas it may take 10 to 15 years to restore

Peace cost put at \$1.55bn

By Michael Littlejohns, UN

THE peacekeeping operation in Somalia that the United Nations is proposing to begin on May 1, replacing most of the US troops there, will cost \$1.55bn (£1.1bn) in the initial 12-month period, according to an estimate given to the Security Council yesterday.

This is more than the official estimate of \$1.41bn for Cambodia, now the most expensive such UN enterprise. However, the final Cambodian bill is expected to be nearer \$2bn.

Mr Boutros Boutros Ghali,

the UN secretary general, based the figures for Somalia on a military force of 20,000 with 8,000 additional logistical support staff, plus about 2,800 civilian personnel.

In his report he proposed that the General Assembly. the budget, declares this to be an expense of the entire organisation shared by all 180 member states, with the US the big-

gest contributor. The cost of the military component of the operation was placed at \$836m, with an additional \$180m for air

operations. It would bring UN peacekeeping expenses for 13 operations this year to a total of \$4.205bn, about four times the regular budget.

 Somalia's feuding factions. clan elders, and religious leaders began yesterday what has been billed as a "last chance" to salvage their wrecked nation, Reuter adds from Addis

Today's currency markets are scurrying in all directions.



More than ever you need a bank that keeps a sharp eye out for the right moves.

Currency markets are, at best, unpredictable. But under the joint pressures of economic principles, the market mechanism, and monetary forces, they can, at times, become chaotic.

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NEWS IN BRIEF

Iranian jets 'bomb Kurdish hospital'

THE WIFE of French president François Mitterrand, Mrs Danielle Mitterrand, said yesterday at least six Kurdish civilians were killed and many hurt when Iranian aircraft bombed a French-run hospital on the Iran-Iraq border at the weekend, Reuter reports

Mrs Mitterrand, head of the privately-funded human rights group France-Libertés, added that searches were under way for more bodies in the debris of the hospital at Raniya after air raids

on Saturday and Sunday. She said the hospital was on Iraqi soil, in an area controlled by the rebel Democratic Party of Iranian Kurdistan (PDKI) and inside the Western allies' air exclusion zone set up to protect

Saudi Arabia holds Islamic leader Saudi Arabia has arrested the head of a radical Islamic group and three of his aides while they were in the kingdom on a Moslem

pilgrimage, according to an Islamic Jihad official, Reuter reports Sheikh As'ad Bayyud al-Tamimi, leader of Islamic Jihad (Jerusalem), said Saudi security agents seized Mr Fayez al-Asswad, the leader of another Islamic Jihad splinter group called the Islamic Jihad Movement for the Liberation of Palestine (al-Aqsa Battal-

ANC calls for jail deaths probe

ions), and three of his aides in Jeddah last week-

The African National Congress called yesterday for an immediate investigation into the deaths of detainees in South African police

custody after another suspect was found dead, the ninth this year, Reuter reports from Johannesburg. The suspected robber was found dead in a cell on Sunday after being arrested following a beating by security guards at a shopping centre near Johannesburg, police said.

India PM accused of cover-up

India's parliamentary opposition party, the Hindu nationalist Bharatiya Janata Party (BJP), yesterday accused Mr P.V. Narasimha Rao, prime minister, of a cover-up over a spate of bomb blasts in Bombay which killed 250 people and demanded his resignation, Reuter reports from New Delhi.



Olympic rings up for grabs from business

By Gillian Tett

THE OLYMPIC rings symbol is to come under the exclusive control of the British Olympic Association in the UK, Mr Peter Brooke, heritage secre

tary announced today. Under legislation, expected to be passed by parliament soon, the association will have sole rights to sell the logo to promoters. Until now, its use has been unregulated, and a number of businesses have adopted versions.

Mr Brooke said the move reiterated the government's support for the bid by Manester, north-west England, to host the Olympics in 2000. The International Olympic Committee requires countries hosting the games to provide a copyright guarantee for the symbol.

The association hopes to raise at least £2.5m from the sale of rights to the logo to to use the symbol will have to pay "at least a six figure sum" to become official sponsors and companies which breach the

Sharp rise in factory output boosts recovery hopes

By Peter Marsh and Allson Smith

SHARP RISE in manufacturing production has provided a favourable background for today's Budget by adding to expectations about a

Manufacturing production rose a seasonally adjusted 0.8 per cent in January compared with the previous month, well above expectations in the City. News that manufacturing

output was the highest since August 1991 coincided with growing speculation that Mr Norman Lamont, chancellor of the exchequer, will seize the opportunity in his Budget speech to raise taxes from 1993-94 to curb the growing fiscal deficit.

Pressure on Mr Lamont to take bold action on this front increased last night after Lord Lawson, the former Tory chancellor, said failure to raise taxes by £6bn would be a "seri-

At a conference in London. Lord Lawson said a tax rise of this magnitude "could prove a political and economic turning point that is so badly needed". Also, in a surprising departure from his previous enthusiasm for the European exchange rate mechanism, Lord Lawson said it was "only a matter of time" before the ERM broke down after the pressures of German unification and the drive towards a single curflexibility.

Further indications that the economy may be turning came yesterday with a survey by Trade Indemnity, credit insurers, showing that exporters have increased their order books in the past three months, taking advantage of the 15 per cent devaluation in sterling since the UK left the ERM in September.

The Ombudsman for Corporate Estate Agents, an indus-

the UK housing market by reporting a strong rise in house sales last month.

In recent weeks Mr Lamont has been advised by many in the City and by his own backbenchers that he should head off - through a tough tax increase - the possibility of Britain moving towards Itallan-style budget deficits. According to this argument, the more favourable signals

try-appointed body, provided about the economy in recent further evidence of a revival in weeks mean the risk of stifling an upturn by a fiscal tightening has been greatly reduced.

Yesterday's release of the manufacturing figures was accompanied by a warning from the Central Statistical Office that the monthly data may have been distorted by the timing of the Christmas holidays. Even so, in the three months to the end of January, manufacturing output rose by 0.7 per cent compared with the

That was the biggest year onyear increase on a threemonthly basis since mid-1990.

All production industries including energy, water and manufacturing – showed a 0.4 per cent drop in output between December last year

and January Output of oil and gas fell a per cent between the two months, largely because of operating difficulties in the North Sea due to high winds

MAASTRICHT

Major aims to ratify treaty by end of July

MR JOHN MAJOR is sticking to his target of ratification of the Maastricht Treaty by the end of July despite last week's defeat in the House of Com-

Amid signs yesterday that some "soft" Tory Euro-sceptics were reconsidering their opposition to the government. senior ministers said that the proposed timetable for the leg-islation still allowed for ratification before the summer

close associates that he is

Maastricht should not be allowed to wreck October's Conservative party conference for the second year in succes-

To avoid a damaging con-frontation similar to that in 1992 the bill would have had to have passed all the remaining hurdles - including the House of Lords - before Westminster closes for the summer break at the end of July.

Ministers acknowledged that the government still faced possible defeat on a number of

opposition amendments. There also remains a risk that the legislation will be

amendments to remove Britain's opt-out from the

But barring a dramatic setback on the social chapter, the plans now pencilled in by the government assume that the present committee stage of the gislation will be completed before the second Danish referendum on May 18th.

the fact that six groups of amendments to the legislation have still to be discussed in the

Each of those could be expec-

With the government allocating two days a week to the gislation, that implies a further five or six weeks in com-

Allowing for intervals necessitated by the Budget debate this week and for a two-week Easter recess, the committee stage would then be wound up in mid-May.

Ministers are increasingly optimistic that the report stage for the legislation - necessitated by the passage of opposition amendments - will be relatively short. That would provide for the final third read-

lation to take place at the end of May or early in June. That in turn would give the House of Lords at least a month to

debate the treaty. The government acknowledges that a hard core of between 30 and 40 Tory opponents of the treaty will con-tinue to harry the legislation at every opportunity.

But a public announcement yesterday by Mr George Walden, the former minister, that he would drop his opposition was seen as a signal that some Tory MPs who have previously abstained are now willing to

Britain in brief

substandard quarter of Europe's rivers fall below European Commu-nity environmental standards, the European Commission said, as it announced a wide-

ranging review this year of all its directives on water quality. Mr Tom Garvey, deputy director general of the Commission's environment directorate, told an FT conference in London that some EC standards might be modified or dropped in the light of new scientific evidence, adding that he was disappointed at the lack of improvement in EC water quality in the past 20

Boyd finds pit is viable

British Coal faces severe difficulties in closing its Grimethorpe colliery, one of 10 pits where production has ended, after an independent consultant rejected its argument that the mine is financially unvia-ble. The support for Grime-thorpe by John T Boyd, a US consultant appointed by the government, will add to British Coal's problems when it returns to the High Court, probably next month, to put its case for the closures.

Swiftcall wins calls licence

A company selling international calls from Britain to Canada and the USA at substantial discounts from standard British Telecom tariffs

has begun operations. Swiftcall, based in east London, is one of the first companies to gain an International Simple Resale (ISR) license from the department of trade and industry.

The DTI has so far authorised only Australia, Canada. and Sweden for simple resale competition because it believes no other countries have a sufficiently open regulatory

Scots growth forecast in 1993

The Scottish economy is forecast to resume growing in 1993 after declining in 1992. Mackay Consultants, a firm of eco-nomic consultants, believe that Scotland will benefit from the devaluation of the pound because its industries are more oriented towards exporting than the UK average.

Hunt for new tourist chief

adhunters Tyzack Accord to find a chairman of the British Tourist Authority after failing to attract a suitable candidate to replace Mr William Davis, who leaves at the end of this month. Tyzack has also been asked to find a new chief executive for the BTA to replace Mr Michael Medlicott who is to become European vice president of Delta Air Lines, the US carrier, next month.

Pubs lobby for lottery option

The Brewers' Society is to press the government to allow the country's 65,000 pubs to sell national lottery tickets. Ministers have indicated that pubs would be excluded to dis-tance the lottery from harder forms of gambling and to avoid the risk of reducing charity collections. Mr Robin Simpson Brewers' Society director, said: "There is no hard gambling in pubs and there is no evidence that charitable giving would suffer if tickets were sold in pubs. In many places, especially rural areas, the pub is the community centre and sometimes the only retail out-

Private dinner on Birt's fate

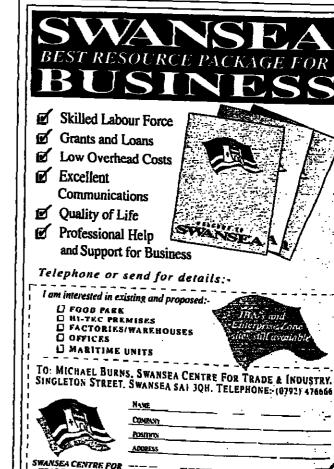
Governors of the BBC are expected to meet at a private dinner in London tonight to try to find a solution to the bitter row over Mr John Birt before Thursday's formal

board meeting. It will be the first time the governors have met since the revelation that Mr Birt was for six years a freelance consul-



ber of the BBC, despite being deputy director general, and was paid via his private com-

pany, John Birt Productions. The dinner will raise echoes of the one held two years ago when Mr Marmaduke Hussey, BBC chairman pictured above, pushed through the controversial decision to nominate Mr Birt as director general designate rather than advertise the



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know. And fast. Because what your customer doesn't know leaves revenue-generating potential untapped. That's why Unisys has developed a powerful new initiative to help give business the advanced customer service crucial in an increasingly competitive environment - CUSTOMERIZE

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Call your local Unisys office. Discover how Unisys can help you CUSTOMERIZE your enterprise and convert information into a stream of customers - and revenue.

NEWS: UK

Government backs down on to simplify EC job laws

THE GOVERNMENT has conceded defeat in a court case over the contracting-out of public services, following legal advice on the relevance of European Commission legislation that protects the terms and conditions of staff when jobs are transferred from the public to the private sector.

The court case concerned a decision by the health authority in South Glamorgan, Wales, to contract out the canteens of three hospitals in Cardiff. The health service union CoHSE applied for a judicial review over the failure of the authority to apply the Transfer of Undertakings (Protection of Employment) regulations 1981, which implement the EC legis-lation in the UK.

The case was due to be heard next week, but has now been halted after the government received legal advice that the Tupe regulations applied. Government lawyers are negotiating with CoHSE over the costs and other details.

The decision comes after a union campaign against contracting-out. They say contracting-out has led to job cuts and inferior employment terms in the past.

But the government's move has angered contractors which believe that the government will find further progress on

contracting-out difficult. Confusion over the legislation has already delayed the

government's market-testing programme under which almost \$1.5bn of public sector work has been transferred to

the private sector. "The government has effectively thrown in the towel," said Mr Cliff Davis-Coleman of Clause 26, a contractors' pressure group. "This will provide a green light for Tupe to apply in all public sector contracts. It makes a nonsense of the government's entire market-testing programme."

Ministers accept that most contracting-out will be covered by Tupe after failed attempts persuade the EC to amend the laws.

Mr Padraig Flynn, the EC Commissioner for Social Affairs, said on BBC-TV's On The Record last Sunday that there was no general wish to amend the legislation. "It must be remembered at all times that we are concerned about the protection of workers and their rights." he said.

Government ministers believe the decision could make it harder for existing staff to bid for their work if it is affected by contracting-out.
If the jobs, pay and conditions of staff are protected, there would be no need to invite an in-house bid for the contract, they say.

 Notices of dismissal issued to 180 computing and financial services employees in four London boroughs were rescinded yesterday after it was accepted that the Tupe regulations applied.

Call on UK government equality laws

THE EQUAL Opportunities Commission yesterday urged the government to simplify "grotesquely complex" equal pay laws.

The call follows the settlement of a seven-year case involving five women employed by H&J Quick, a Ford dealer in Manchester, north-west England. They were awarded a total of £15,000 when a tribunal found that their work as administrators and financial clerks was of equal value to that carried out by higher naid men working as parts salesmen, van drivers and car cleaners. Only one of the women still works for the

H&J Quick, which has paid the money, said it "felt it was the right time to settle". It said the law was very complex and a lot of management time had been spent on the issue.

Ms Elizabeth Whitehouse, the opportunities commission lawyer who represented the women, said the government should use the employment bill currently before parliament to simplify the equal pay laws. "The grotesquely complex procedures that have forced these women to battle for seven years before winning their right to equal pay can only be condemned," she said.

The commission wants to see the existing sex discrimination act and equal pay acts replaced with a single equal treatment act. Currently, there are long delays before cases are brought

Upturn predicted for construction equipment

By Andrew Baxter

AN UPTURN is in sight for the construction equipment industry after three consecutive years of "devastating" decline, according to the London-based Corporate Intelligence Group.

Unit sales of construction equipment such as excavators. loaders, and dumptrucks fell 3 per cent last year to 8,910, the group said. Demand was the

a decade - sales were still considerably less than the peak of 22,544 units in 1988.

The group said the mood of more than 40 leading equipment distributors and manufacturers interviewed last month was bleak "with an overwhelming resentment against the government for doing so little to relieve the

eral consensus that the worst was behind the industry. Recovery would be patchy and slow to begin with, but demand

should strengthen by mid-1993. The group said unit sales will rise by 21 per cent in 1993, even if the government does little more to stimulate the economy. It cites a number of factors to support this forecast: Interest rates are down to

users can contemplate new

purchases with realism. Good second-hand equipment is hard to find, with a significant proportion of the stock of used machines having been shipped overseas in the last two years.

• Machines sold at the peak of demand are coming up for renewal. Although they will not be replaced on a one-forcomfort for dealers.

The group says demand will probably recover first in the plant-hire sector, resulting in sales increases for backhoe loaders, smaller crawler excavators, mini-excavators and skid-steer loaders. Demand for larger equipment types, such as rigid dump trucks and heavier crawler excavators, will be slower to recover.



Janet Naylor works on the statue of Eros from London's Piccadilly Circus. Eros, a memorial to the 7th Earl of Shaftesbury, the Victorian philanthropist, was taken down last December to repair damage caused by vandals swinging on its leg and will be returned, strengthened, in time for its 100th anniversary on June 29. Westminster City Council has rejected suggestions that the original aluminium statue, created by the English sculptor Sir Alfred Gilbert, should be replaced by a more durable replica. The 230,000 restoration by Naylor Conservation in Telford, Shropshire, should leave the original stronger than before it was damaged

Names win stop-loss claim ruling

By Richard Lapper

MORE THAN 100 Names yesierday won a High Court ruling allowing them to recover directly claims on stoploss insurance policies - personal reinsurance which cov-

ers heavy losses. Lloyd's unsuccessfully argued that the claims under the policies should first be paid into premium trust funds which contain premium income earned by Lloyd's underwriters from insurance business.

The ruling could ease the cashflow problems of some loss-making Lloyd's Names, who are among several thousand facing heavy losses at the insurance market. Overall losses over the past five years are expected to eventually

amount to more than £5bn. Mr Justice Tuckey in the Commercial Court ruled that Names – individuals whose assets support the Lloyd's market - are entitled to receive recoveries directly from bro-

Mr Tuckey held that recoveries were not payable directly to the premium trust funds unless specifically stated in the policy or unless the Name had signed an "irrevocable" letter of authority assigning the money to their premium trust fund. A directive that all stoploss recoveries must be paid to the trust fund issued last year

A two-week moratorium on the ruling was agreed so that Lloyd's could consider whether

by Mr David Coleridge, then

chairman of Lloyd's, was ruled

invalid.

Several hundred fresh job losses expected at Leyland Daf

By Kevin Done, Motor Industry Correspondent

A FURTHER round of jobs cuts at Leyland Daf is expected in coming weeks as the receivers act to cut excess stocks and to bring vehicle output into line

with forecast demand. The next wave of redundanloss of several hundred jobs.

The administrative receivers of Leyland Daf, UK subsidiary of Daf, the Dutch commercial vehicle maker which collapsed into receivership six weeks ago, last month cut 1,715 of the company's 5,500 strong UK

Mr Murdoch McKillop, joint

yesterday the company was market. likely to be trading in receivership for months rather than weeks. We must make sure that the balance between sales and production is correct.

All three Leyland Daf plants were back in production, and the receivers were now studying what levels of output could cies is expected to involve the administrative receiver, said be sustained in the present

The most advanced plan for

rescuing the constituent parts of the Leyland Daf operations concerns the proposed management buy-out of the van business based in Birmingham.

"I think there is a good chance that something will happen. They have had encouraging discussions with institutions. I would hope to be able to formalise plans in the next few weeks," said Mr McKillop.

Mr McKillop has held talks in the US with Paccar, the North American truck maker, to explore its interest in the Leyland truck plant, but plans are also being pursued for a

management buy-out.

operations is complicated by the continuing confusion over its future relations with Daf Trucks, the new Dutch/Belgian company formed to take over the core medium and heavy truck operations of the old Dai

The success of a management buy-out or outside acqui-

appears to hinge on its ability to gain access to Daf Trucks' continental dealer network for sales of its UK-built 45 series light truck range.

Daf Trucks must be "the most obvious candidate" to market the 45 series in conti nental Europe if it is "able and willing to make a commitment," said Mr McKillop.



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"THE GESTALT of the gigabit" is President Bill Clinton's new catchphrase for the high-technology focus of his administration. He has proposed a \$17bn (£11.9bn) four-year plan for new and expanded federally-funded technology projects and

tax incentives.

Creating new "high-value jobs" is the primary goal of the Clinton technology policy, which the president unveiled during a visit to Silicon Valley last month. He called for the creation of a "public-private sector partnership" that will generate investment in technology development and encourage the formation

of high-tech companies.

We want to "generate more of these kinds of companies, more technological advances to keep the US always on the cutting edge of change and to make sure that we'll be able to create a lot of good new jobs in the future," the president told workers at Silicon Graphics, the computer workstation company where he unveiled his technology initiatives.

Almost 40 per cent of the proposed technology budget is in the form of research and development tax credits designed to encourage private-sector investment. Responding to industry demands, the president has proposed the tax credit be made permanent. Over the past few years the tax credit has been enacted each year, but only after it expired, so companies could not count on it when drawing up their R&D budgets.

The president's broader economic plan also includes tax incentives for long-term investment in small companies and some tax relief on capital investments for larger companies. However, the tax cuts will be at least partially offset by an increase in corporate tax rates.

On the spending side, the Clinton technology policy proposes a significant shift in the use of federal funds to back non-defence research. In fiscal 1993, the civilian share of the total federal research and development budget was approximately 41 per cent, or \$27.9bn, according to the administration. The president aims to increase this to more than 50 per cent, or \$36.6bn by 1998.

In future, the US government will play a direct role in helping companies to develop and profit from innovations rather than funding defence or space missions that serendipitously provide "spin-offs" for the commercial sector.

The flagship of the technology plan is the "information superhighway" scheme; a nationwide high-speed broadband communications network linking businesses, schools, libraries, hospitals, government offices and, ultimately, homes.

Stoking up the engine

Another example of "industry-government partnership" in the Clinton technology policy is the advanced manufacturing initiative which will provide matching funds to industry consortia, using Sematech, the US semiconductor indus-

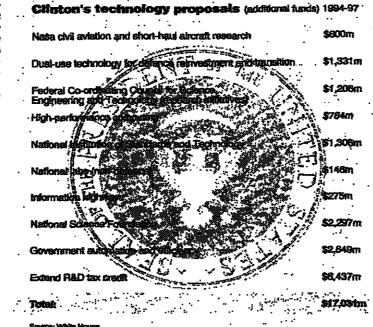
try research group, as a model.

The federal government will also match state and regional funds to create a national network of "manufacturing extension centres" that disseminate information on the latest manufacturing technology.

The National Institute of Standards and Technology's advanced technology programme will be significantly expanded to provide matching grants to industry-led research and development projects including consortia such as Sematech. Funding for Nist would be increased from \$381m in 1993 to \$1.2bn in 1997. Other national laboratories will also be drawn into the effort to boost industrial competitionness.

The Clinton policy sets a target of 10 to 20 per cent of the budgets of the labs being devoted to research and development partnerships with industry. Clinton also aims to cut spending on "big science" projects, while maintaining basic research as a high priority.

Although sceptical about how much impact these programmes will have, US high-technology



industry executives are generally happy with the Clinton administration's increased focus on technology. "We are pleased to see the new administration emphasising the high-technology segment as the key to rebuilding the manufacturing

infrastructure of the US," said William Reed, president of Semiconductor Equipment and Materials International, an industry trade group.

tor Equipment and Materials International, an industry trade group. The president's leadership in establishing programmes and policy directions geared to advancing the development and use of technology will have more impact than the money being spend on technology policy, said Ed McCracken, president of Silicon Graphics. The high-tech industry is also

The high-tech industry is also responding keenly to the president's call for industry-government co-operation. Semi, for example, is proposing a government-backed consortium to develop manufacturing technology for flat panel displays, such as those used in portable computers. Currently, Japan dominates this market.

The readiness of US high-tech industry groups to accept a more activist role by government is in some ways surprising. Silicon Valley, in particular, has long been known for its independent, entrepreneurial companies. "There is still a cowboy spirit in Silicon Valley, we like to think we can take care of ourselves," says McCracken. Nonetheless, he believes that an "arm's length" relationship between industry and government no longer makes sense. "With the issues facing our country today, in particular the need to create jobs, I believe that we have to work together."

Yet to be seen, however, is whether the policy will produce a net increase in employment. Although a sampling of almost 700 venture capital-backed start-up companies created over 22,000 jobs last year, according to a recent survey, total employment in the US electronics industry has declined in each of the past four years.

New companies are not creating jobs as fast as established companies are laying off workers. It is also evident that technology eliminates jobs — on the factory floor and in the office. Yet to remain compatitive companies have to become more productive and cannot afford to be afraid of losing jobs, industry executives say.

"If you assume that those jobs are going to go away, then you have to deal with the problem. One of the things I like about the Clinton programme is that he seemed to be ready to tackle this issue," says McCracken.

The ability to adjust to the rapid changes brought about by technology advances is one of the trademarks of a successful high-technology company. The government, Clinton says, must work more like that, adopting the philosophy of the high-tech industry, or the "gestalt of the gigabit".

"I believe my job as president is to try to adjust America so that we can win in the 21st century, so that we can make change our friend and not our enemy."

Louise Kehoe

Big science on the back burner

he outlook has never been more uncertain for what were supposed to be the two biggest US science projects of the 1990s: the \$30bn (£20.9bn) space station and an \$8hn atom smasher, the superconducting super collider.

super collider.
Although President Clinton favours both, many observers believe his commitment is far from wholehearted. They doubt whether he would invest much political capital in trying to save either project in the face of intense pressure from congressional budget-cutters.

According to John Gibbons, the new White House science adviser, big science projects may have been given too much urgency "compared with other priorities in terms of our national recovery and putting in place an investment strategy for future economic progress".

The Clinton administration's proposal for the SSC is to persevere with the existing plans to build the world's largest particle accelerator in a 86km tunnel beneath the plains of Texas, but to postpone the 1998 completion date by at least two years in the hope of defining more closely the complex equipment required and attracting international partners.

European nations will not contribute because they prefer to invest in their own accelerator at Cern, Geneva. Asian countries have resisted US requests to join the SSC and, even if Japan succumbs, foreign contributions are unlikely to come close to the \$1.7bn originally expected.

There is no question about the SSC's scientific value, says Gibbons: "They're trying to solve some eternal questions about the nature of matter." By recreating on a small scale the conditions of the early universe soon after the Big Bang, physicists hope to gain a new understanding of fundamental forces and particles.

But cynics suggest Clinton's support for SSC may be more closely related to shoring up his reputation in Texas, where there is an election in May for the Senate seat vacated by Lloyd Bentsen, than to his interest in the origins of the universe.

In the case of the space station Freedom, Clinton has told Nasa to undertake a complete redesign to cut costs, currently estimated at \$31bn. "We want to take a fresh look at this and not just take the existing station and start peeling away the pieces," said Daniel Goldin, Nasa administrator.

The space station has suffered several scaling down exercises since President Reagan initiated the project in 1984, with the goal of having Freedom in orbit by 1994. The likely operational date has now slipped to 2000, although Nasa has already spent \$8bm on

preparatory work.

The latest design review and accompanying political uncertainties have left Freedom's supporters in Congress and the aerospace industry feeling confused and apprehensive.

"My biggest fear is that the

"My biggest fear is that the whole programme could be lost if Congress votes against it when the new design is presented in June," says Tom Williams of McDonnell Douglas. Space station contracts keep 2,500 people employed at the company's aerospace centre in southern California.

The fate of Freedom will have ramifications well beyond the domestic aerospace industry because the project has international partners, notably Japan and the European Space Agency. Their representatives are now in Washington working with Nasa's redesign team.

Esa plans to spend \$2.9bn over the next seven years on its contribution, a manned laboratory to be attached to the main US space station. "This could come out positively for Europe, if our support becomes more important to Nasa because they have to drop some of what they were planning to do." says Daria Robinson of Esa. "Or it could turn out negatively if the Americans cut down the project to the point where it is no longer interesting to take part."

To keep its options open, Esa is also discussing co-operation on future space stations with Russia. Esa may provide a module for the Russian Mir-2 in the late 1990s. But Nasa too is talking about bringing Russia into its plans and

optimists believe there is now an

opportunity of making the space

station into a global project.

Clive Cookson

Information superhighways

he flagship of the Clinton technology plan is the development of "information superhighways", a nationwide communications network.

wide communications network.

Building on a programme established in 1991 by legislation sponsored by Vice-President Al Gore when he was in the Senate, the scheme is an ambitious effort to "jumpstart" the construction of networks that the administration says: "have the same effect on US economic and social development as public investment in the railroads had in the 19th century".

Key elements of the plan include

increased federal funding for R&D in supercomputers, high-speed networking and software and a programme to subsidise the construction of networking linking schools, hospitals and libraries.

Sensitive to charges that the programme is an example of "high-tech pork", administration officials stress that the government will not award big contracts to one or two companies. "We are trying to energise the private sector, create the competition that will ensure that the best technology gets out quickly and provide the leadership so that everyone is

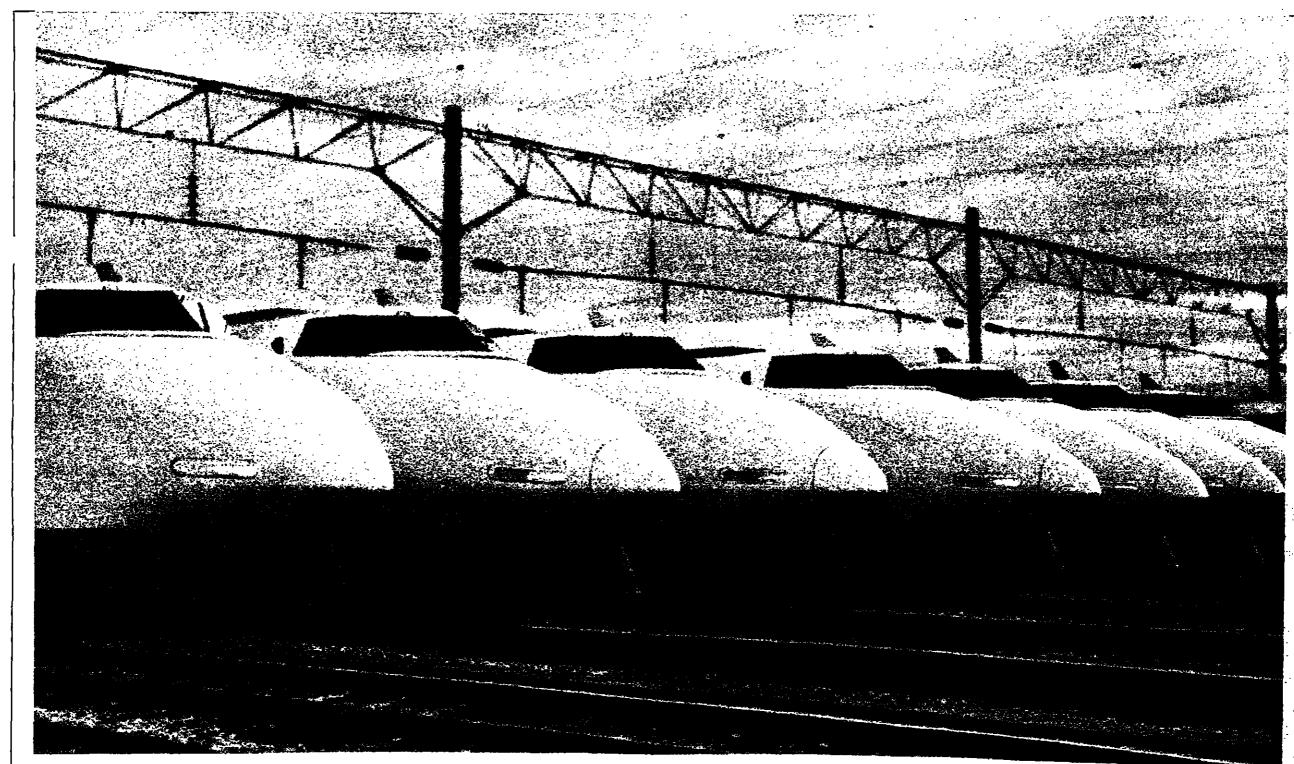
moving in the same direction," says Mike Nelson of the Office of Science and Technology Policy. Already, there has been an

Already, there has been an enthusiastic response to the information superhighways proposal in Silicon Valley, according to Ed McCracken of Silicon Graphics.

"The local telephone and cable companies are accelerating plans

to install high-speed lines. Potential uses of high-speed networks – in health, education and business – have become "the subject of cocktail conversation", he says.

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Clive Cookson

apan is facing a crisis of entrepreneurship. The sharp downturn in the Japanese economy has brought small business confidence close to the lows it reached at the depths of the 1975 recession caused by the rise in oil

Small business bankruptcies are about 40 per cent up on a year ago. compared with about 4 per cent for large companies. Employment in family enterprises is falling at an annual rate of about 10 per cent a year, compared with a continued moderate rise in salaried employment at large businesses. This downturn comes after a lengthy period of stagnation in small business performance, with declining rates of start-up and falling labour and capital productivity.

Japanese small companies have been a vital spark of creativity in Japan. Many of the household names of Japanese manufacturing had their roots in entrepreneurial companies, founded after the second world war. The Honda Motor corporation started in a motorbike repair shop and Matsushita, the largest integrated electrical appliance maker in the world started as a smail components manufacturer.

Small businesses are a vital source of flexibility, acting as subcontractors to larger groups. They have also provided employment sta-

Between 1981 and 1991 the share of employment accounted for by small companies, employing less then 300 workers, was stable in construction and real estate and fell marginally in manufacturing, retailing, financial services, transport and services. About 80 per cent of the Japanese workforce is employed in small companies.

The stability of small businesses' share of employment in Japan has been one of the main reasons for the country's low unemployment rate which did not rise above 3 per cent in the 1980s. But there is mounting evidence that the economic downturn has hit Japanese small businesses at a time when they were already running out of steam. A combination of structural factors and the sharp cyclical downturn means small businesses could be facing a shake out which could have far-reaching consequences for the economy.

The rate of business start-ups declined from about 7 per cent of all enterprises in the early 1970s to close to 4 per cent in the late 1980s. The net rate of business creation, the number of openings minus the number of business closures, stands at just under 1 per cent, according to official statistics gathered by the Ministry of International Trade and

But even that understates the decline in entrepreneurship. Start-

The decline in Japan's entrepreneurial spirit may have far-reaching economic consequences, reports Charles Leadbeater

Rekindling the creative flame

now account for less than half of new enterprises. The rest are subsidiaries of large businesses.

Moreover Japan's small businesses have gradually become less dynamic. In 1975 they were 62 per cent as productive as Japan's large companies. In 1990 they were only 50 per cent as productive, according to Miti figures.

One of the main reasons for the fall in labour productivity is that since the 1970s small businesses have been a vast "labour-sponge" scaking up workers displaced from manufacturing companies. These have maintained their international competitiveness by streamlining their factories.

Now small companies are facing a number of pressures which will force them to restructure too, making it more difficult for them to soak up labour which is being shed from larger companies.

 As small companies get about 60 per cent of their finance from banks, they are vulnerable to a more restrictive approach to lending by the banks which are burdened by mounting bad loans. Banks are taking a more cautious approach to lending to risky small businesses, after a rapid expansion of lending in the mid-1980s.

 In manufacturing small sub-contractors will feel the brunt of moves by large companies to cut costs by lengthening product cycles and reducing the number of model variations. This means manufacturers will need fewer components made by fewer suppliers. Small busisses in manufacturing are heavily exposed as about 56 per cent of them are sub-contractors.

• Small manufacturers generally make less sophisticated products than large companies and are thus more vulnerable to mounting competition from rapidly industrialising low-wage economies. • Deregulation in retailing is mak-

ing it more difficult for small companies to compete with large groups. Between 1988 and 1991, the number of large retail outlets grew by 9.4 per cent, compared with a fall



The economic downturn has swept away many family enterprises

of 1.8 per cent in the number of small shops, according to Miti. • Many small companies are trapped by the rise and fall of Japan's land prices. The rise in land prices during the speculative bubble economy of the late 1980s made it difficult for small companies to get started. However, small businesses which used land holdings as collateral to increase their borrowing now face a tight financial squeeze. According to Miti's estimates a 30 per cent fall in land prices would require small businesses to reduce their outstanding debts by about 27 per cent to maintain a constant

ratio of debt to assets. Commercial land prices have fallen by between 4 per cent and 20 per cent and are still falling, according to official surveys. The implication is that small businesses will have to devote a growing share of their earnings to paying off debts, rather than investing.

In the short term small businesses' hopes of salvation rest with the government. Small businesses are a vital source of support for the ruling Liberal Democratic Party. The government has begun to cushion them against a credit crunch imposed by the banks restricting their lending.

In February, the Ministry of Finance wielded its influence over the commercial banks by officially asking them not to refrain from

lending to small businesses.
The government has also increased public lending to small businesses through the public sector Peoples' Finance Corporation and the Small Business Finance

Bank of Japan statistics show public-sector lending is growing in an attempt to offset a sharp fall in the growth rate of bank lending to small companies.

At its height in 1987, commercial bank lending to small businesses grew by 18.7 per cent, while the Small Business Finance Corporation's lending contracted by 3.3 per cent. However, since 1990 the roles have been reversed in 1990 commercial bank lending to small business grew by 11 per cent but public lending rose by almost 20 per cent. In June last year public lending was rising at an annual rate of about 8 per cent, while commercial lending was growing at only 1.3 per

Yet the government will be less able to offset the slowdown in commercial bank lending than it was during past downturns. The rise in private sector lending to small businesses in the 1980s means they are now more heavily dependent upon the banks. In 1983 public sector lending to small businesses was worth about 25 per cent of bank lending, but by last year this figure was only 13 per cent of the bank's outstanding loans.

Moreover, the rise in public-sector lending will do nothing to relieve the longer term problems - intensifying competition from the rest of Asia, weaker relationships with their main Japanese clients, sluggish domestic demand and weak balance sheets.

The waning of the entrepreneurial spirit is becoming a source of official concern. The government has just begun to address what could prove to be a prolonged period of restructuring. A recent Miti report on small businesses said: "Considering the major contribution made by active business opening to boosting the country's industrial vigour, the decline in new start-ups, especially by individual entrepreneurs has come to a point where we really need to worry about its grave consequences for the future of the Japanese econNutshell

Cutting support for consultancy

The government is to cut subsidies for the Enterprise Initiative Consultancy Scheme, which provides consultancy help in fields such as marketing. quality and design, Michael Heseltine, trade and industry secretary, said.

Support will be reduced from two-thirds to half of the cost to businesses in assisted and urbai programme areas and from half to one third of the cost elsewhere. with effect from March 24.

When the consultancy sch ends, as planned, in March 1994. it will be replaced with a programme delivered locally through "one-stop shops" and Training and Enterprise Councils, Heseltine said last week in a written answer to a parliamentary question.

The new programme will consist of a diagnostic service, a consultancy brokerage and continuation "in some form" of consultancy support and technology-related advice.

Conference call for small firms

Business training, counselling and the impact of the Training and Enterprise Councils are among the themes to be considered at the 16th National Small Firms' Policy and Research Conference to be held at Nottingham Trent University on November 17-19.

The conference is the main UK small firms event for academics and small business practitioners. Summaries of proposed papers must be submitted by April 30.

Contact Conference Administrator, Commercial Centre. Nottingham Trent University, Burton Street, Nottingham NG1 4BU. Tel: 0602 486409.

Commission comes under attack

A two-pronged attack on the European Commission and on its directorate general for enterprise (DG23), for failing to

do enough for small businesses, has been made by Ann Robinson. bead of policy at the Institute

The commission has failed to take into account the needs of small and medium-sized firms in devising the rules for the single market, while DG23 has proved a disappointment in defending their interests, she told an IOD small business conference

"The rules of single market appear to have been designed for big business and bureaucrats," she said. "Some of the most burdensome regulations for small firms have passed through the council of ministers without so much as a peep from DG23."

Campaigning to spread the word

The Management Charter Initiative, set up to improve the performance of the UK's managers, has launched a campaign to spread best practice in the field of small business initiatives.

The Managing for Growth campaign comprises the publication of recent research into small business problems, seminars and consultancy help. The aim is to ensure small business organisations do not "re-invent the wheel" but will be able to obtain information on schemes which are already

working. Among early examples of good practice identified by the MCI are a programme which provides high-level women managers as role models for their counterparts in small and medium-sized businesses and secondments of unemployed large company managers to small businesses.

MCL Russell Square House, 10-12 Russell Square, London WC1B 5BZ. Tel: 071 872 9099.

A beginner's guide to raising capital

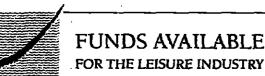
The keys to raising venture and development capital are an able, experienced management team; a strong, marketable product range; and a concise and logical business plan.

Hints on raising equity finance are contained in a brief, beginner's guide* from accountants Moores Rowland.

*Raising Venture and Development Capital. 8 pages. Free. Moores Rowland, Clifford's Inn. Fetter Lane, London EC4A 1AS. Tel: 071 831 2345.

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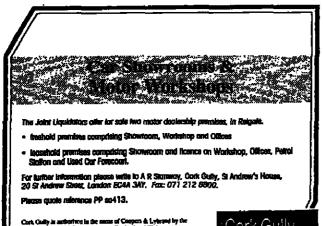
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BY ORDER OF THE JOINT ADMINISTRATIVE RECEIVERS K. P. BARRY FCA & S. D. SWADEN FCA

IN THE MATTER OF JOHN MILROY LIMITED T/A MILROYS

Offers are invited for this well known wine & spirit merchants. Trading from leasehold premises in Greek Street London W1. The company has been trading since 1973 and is famous for its whisky expertise and Milroys Whisky Club.

 Further enquires should be addressed to the offices of; Leonard Curtis & Co, Chartered Accountants, 30 Eastbourne Terrace, London W2 6LF Tel: 071-262 7700 Fax 071-723 6059





Crofts (Harrogate) Limited (In Administrative Receivership)

The Joint Administrative Receivers offer for sale as a going concern the business and assets of the above retailer of ladies high fashion merchandise

of approximately 45%.

- Turnover £1.2m Two fully fitted freehold retail outlets in Harrogate and Helmsley, North Yorkshire, giving 3960 sq. ft. and 1440
- sq.ft. of selling space Both outlets in good locations
- Labels stocked include Jobis. Fink, Yarell, Antonette, Helene Strasser and Le Truc-The business and assets of a similar outlet in Guernsey may be available from the directors of associated companies, which are not in receivership.

For further details please contact the Joint Administrative Receivers, John Ayre FCA and Mark Dobell FCA, Ernst & Young, Barclays House, 6 East Parade, Leeds LS1 1HA. Telephone: 0532 431221. Facsimile: 0532 442241,

SUN AND SNOW LIMITED

The Administrative Receiver offers for sale this well established ski sports shop

- Turnover £500,000 approx. p.a.
- Shop situated near Harrods in Knightsbridge. Stocks for sale including well known names.
- Double fronted shop.
- Good reputation.

Please contact Chris Chapman of Gibson Hewitt & Co. Tel: 0932 336149 Fax: 0932 336150

GIBSON

Chartered Accountants, 5 Park Court, Pyrlord Road, West Bylleel, Surrey, KT14 6SD.

The Joint Administrative Receivers of ACME SIGNS AND DISPLAYS LIMITED OFFER FOR SALE the business and assets of

MOVITEX

Manufacturers of inter-changable signs and planning charts, price ticketing and office signs to include The Business, Goodwill, Trade Marks, Plant, Stocks and Order

> Book Contact: David R.F. Sapte or Frances E. Watson BEGBIES

> > Chartered Accountants

6 Raymond Buildings,



Gray's Inn. London WC1R 5BP Tel: 071-242-6939 Fax: 071-405-0350



Le Cate Du Jardin **28 Wellington Street Covent Garden, WC2**

The Joint Administrative Receivers of Rasenicol Limited, G S Kinlan and P R Copp, offer for sale as a going concern the business and assets of this long established restaurant in one of the best locations in London.

- Ground floor and basement restaurant in all about 2,500 square feet
- French and continental cuisine
- Approximately 100 covers
- ◆ Turnover (net) to 31/10/92 of £888,560

Tel: 071-491 3026, Fax: 071-629 9373.

 Leasehold premises (16 years unexpired) Interested parties should contact Mr P Bartrop of the Receivers' sole agents, Messrs Robert Barry & Co., 7 Upper Grosvenor Street, Mayfair, London W1Z 9PA.

STOY HAYWARD #Horwark

untants and Business Advisers A member of Horwath Internal



8 Baker Street, London W1M 1DA. Tel: 071-496 5888. Fax: 071-935 3944

By order of I. Clark, Esq., Administrative Receiver of Kleenseed Limited

FOR SALE

THE BUSINESS AND ASSETS OF AN ESTABLISHED AGRICULTURAL SEED CONTRACT GROWING AND PROCESSING CONCERN

- Turnover £1m per annum Leasehold property interest in Wern, Shropshire
- Established customer base
- Substantial stock holding including cereal seed stock for Spring 1993 planting season • 2 seed processing lines with ancillary equipment

Interested parties should contact either of the following:

Rushton

Clark & Co.

lan Clark

0625 548180

SPECIALIST STAINLESS STEEL PRESSURE VESSEL MANUFACTURERS D FOR SALE

North West based manufacturer with full C.A.D. 'in house' facilities. Excellent track record in the industry for over 30 years producing vessels. columns, tubular condensers and pipework. Blue chip customers base. No long term debt,

This is NOT a distress sale. Exit route sought for reairing directors.

Pricing: Circo Net Assets. Details: Roschill, Lydiate, Merseyside L31 4JF

Tel: 051 526 4008. Fax: 051 526 1673. ANTHONY ASSOCIATES

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Solid expanding business serving 500 well established accounts currently netting 75,000 pa.

Substantial price required Phone 061 488 4469

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Box No. A4794, Financial Times



Wayland Ward-Smith BPG Coperate Finance Limited Grossenor Street Landon W1X9DF phone: 071-493 2550 Fac 0714

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riced £1 (0,000. Please reply to Box No. A4798, nametal Times, One Sondrwark Brid London SEI 91IL.

Well established industrial far distribution company. Located in the North. Extensive custome se. No longer core business. Initial enquiries (principals only) to:

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nsolvent company. Direct contact with Liquidators/Receivers. Fully indexed according to company type. Free sample copy -Tel: (0273) 626681.

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CONTRACTS & TENDERS

Aredor Distribution Ltd nces the result of their sale by tender of one rough diamond weighing 284.96 carats from the Aredor Diamond Mine in Guinea. The diamond was purchased by the international jeweller Mr Robert

The tender was conducted by the sole selling agent of the Aredor-Guinea Mine, IDC (Holdings) Ltd. London and Antwerp.

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rate for the period 15th March, 1993 to 15th June, 1993 tas been fixed at 6.125% per annum. The interest payable on 15th June, 1993 against the Coupon 8 will be £154.38 per £10,000 nominal.

ROYAL BANK OF CANADA

Bank for Reconstruction and Development has hired a heavy hitter as chief economist to replace John Flemming, who leaves in September to become warden of Wadham College, Oxford.

MARCH 16 1993

TIMG CARD DISTRIBUTION
LAGREATER LONDON AREA

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S 500 Well esignished Aruja Criceuth veigh

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1000 061 488 4469

LI. ESTABLISHED

ANCIAL ADVISER

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Special and Decisions

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COMPANY

FOR SALE

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CLAY PIGEON

Carried Substitute

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INDPENDENT

75,000 pg.

Michael Bruno (right), governor of the Bank of Israel between 1986 and 1991, will take over in October. He was approached indirectly by the EBRD about six months ago and opted for the London-based bank after turning down an offer to be chief economist at the World Bank in Washing-

Non-executive

Sir James McKinnon, who steps down as director general

of the Office of Gas Supply

(Ofgas) in September, could soon pick up his first company

chairmanship. He is replacing

Sir Graham Day as deputy

■ William Hoskins, deputy finance director of LAPORTE,

is to become finance director

on the retirement on April 21

been with Laporte for 21 years and finance director since 1985.

of Dick Dickinson, who has

■ David Wells, regional

appointed md of regional

South Eastern, will be

chairman of BRITISH GAS

services as from August 1 on

Last year ne was seconded to

be director of the MMC's task

appointed director and general

force into gas supply in the

John Anthony has been

manager – LUCAS

SERVICES.

the retirement of Arthur Dove.

directors

Jacques Attali's European ton Bruno is currently Mel- mer Soviet Union. chior Professor of International Economic Policy at the Hebrew University in Jerusalem and president of the International Economic Association

At 60, Bruno is no stranger to the problems of radical economic change and has been willing in the past to take a tough line with politicians, He was one of the architects of a successful Israeli economic

recovery programme in the mid-1980s and later, as bank governor, had to cope with the economic strains caused by mass immigration from the for-

chairman of MAI, Lord Hol-

lick's financial services and

Britain's more combative regu-

lators, announced last month

that he was retiring a year ear-

lier than planned. Sir James

has known Sir Ian Morrow,

who has been chairman of MAI since 1974, since their days

together at the Scottish Insti-

tute of Chartered Accountants

- of which they have both

However, Sir Ian has turned

80 and now that Sir Graham

has decided to relinquish the

deputy chairmanship of MAL. Sir James, a former finance

director of Imperial Tobacco,

would seem a natural succes

sor to the MAI chair. Sir Gra-

ham, chairman of Cadbury

Schweppes, remains a non-ex-

ecutive director of MAI.

Sir James, 63, one of

media eroup.

been president

Bruno has advised Mexico, the former Yugoslavia and Poland on economic reform and wrote a book on stabilisation and reform while he was a visiting professor at Massachusetts Institute of Technology. At the Israeli central bank he was often embroiled in controversy with the Likud-led government. In 1989 he took the brave step of urging cuts in the Israeli defence budget to curb

Such policy-making experience will be invaluable in his

increases in government bor-



dealings with the new democracies of eastern and central Europe and the former Soviet republics as well as with the Byzantine bureaucracy of the EBRD itself.

John Ashworth, director of the London School of Economics, is David Sainsbury's first nonexecutive appointment to the board since he took over as chairman of supermarket

chain J Sainsbury last Novem-

Ashworth says that the directorship "formalises" a long-standing involvement with David Sainsbury, Ashworth is a trustee of the Gatsby Charitable Foundation and the two families have known each other for years. He adds that, as far as he is aware, the Sainsburys have never given any money to the LSE. Knowing "nothing" about retailing, Ashworth, 54, says he has been recruited rather for his biological expertise with its application to food science.

Starting out in the department

University, Ashworth subse quently became professor of biology at Essex. Before his nine year stint as vice chancellor of Salford University, he worked at Cabinet Office as chief scientist in the central policy review staff. He notes that as a Gatsby

trustee he has had a hand in evolving its policy towards plant science and in helping set up the Sainsbury laboratory which carries out research into disease resistance in

■ Christopher Chataway has resigned from RADIOTRUST.

Sir David Nicolson is resigning from SOUTHERN WATER. ■ Matthew Dobbs, a director of Schroder Investment Management (Japan), at SCHRODER KOREA FUND on the resignaof biochemistry at Leicester tion of David Salisbury.

Founder Jones shares out top job

Sharelink, Europe's largest execution-only stockbroker. has recruited Richard Fielding (right), former chairman of insurance brokers CE Heath. as non-executive chairman of the holding company.

Founder David Jones, who had combined the roles of chief executive and chairman, explains that since last May's management buy-out the company had said it intended to seek a non-executive chairman "It has just taken a long time to get around to it; we have all been very busy."

Aftermarket Operations. Sharelink has grown rapidly ■ Frederick Brown, formerly during its six year existence; a director of Bank of Ireland Jones claims it now sees up to 10 per cent of all stock market Corporate Finance, has been appointed commercial director transactions in the UK, with a of ASSOCIATED NURSING market share of 15-20 per cent of the country's private client



business. He is already confident of being able to exceed geted profit of £2.5m.

"significantly" this year's bud-Fielding, 59, retired as chairman of CE Heath last July. Having risen to the position of

managing director at the insurance broker in the early 1970s, be left to form his own company, Fielding Insurance Holdings. The latter was merged with Heath in 1986. Fielding became group chief executive and chairman the following

Approached for the Sharelink opening by headhunters, Fielding says he had never been headhunted before and that he "enjoyed the novelty". Jones, meanwhile, reckons his new chairman combines the 'right personal qualities and style" in addition to having the experience of building a business from scratch into a large organisation. "And insurance is not a million miles from stockbroking - lots of paper, to begin with," adds Jones.

CONTRACTS & TENDERS

TURKISH AIRLINES INC.

Turkish Airlines invotes any interested parties to tender for the supply of JET PUEL A-1 for the period 1st May 1993-30th April 1994 inclusive, at European, Middle East, USA and Far East airports. Fuel will be purchased under sealed tender by adjudication. Proposals must be delivered on or before 5th April 1993 17,00 p.m. local time to the address shown below. Full information on bidding together with technical and administrative conditions

are also available, details of contacts are shown below.

11-12 Hanover Street

Turkish Airlines Inc. Fuel Management Ataturk Airport General Monagement Bu A Bloc 2nd Floor

34800 Yesilköy/Istanbul, Turke Talex No. 28871 DXTK TR or 21198 TJTK TR Tel: 010 901 574 74 03/010 901 574 73 00 ext. 1250 or 1253 Fatc 010 901 574 74 44/010 901 574 76 04

LEGAL NOTICES

No. 00 2040 of 1993
In the High Coart of Justice
Chappery Division
Companion Coart
IN THE MATTER OF
JOHN TAYLOR HOLDINGS LIMITED

IN THE MATTER OF THE COMPANY AND INTER OF THE COMPANIES ACT 1985
NOTICE IS HEREBY GIVEN that a Petition was no 4th March 1993 passented to Her Majesty's High Cheet of Justice Rec.

1. Confirmation of the reduction of the capital of the abstracement company. June 15, 486-778, in a large state of the abstracement of the second of the capital of the abstracement of company. June 15, 486-778, in a large state of the abstracement of company. June 15, 486-778, in a large state of the abstracement of company. June 15, 486-778, in a large state of the abstracement of company. June 15, 486-778, in a large state of the abstracement of the abstracem

the above-named company from £3,489,376 to £7,150,27; and 2. Conferences of a capculation of the share premium account of the above company in the sent of CS.RSO.

AND NOTICE IS HEREBY GIVEN that the said

AND NOTICE IS HERRISY GIVEN that the said Petition is directed to be heard before Mr Registra: Backley at the Royal Cours of Justice, Smand, London, WC2A 23.1. on Weshnesday the 26th day of March 1993.

ANY evolutor or shareholder of the said company desiring in oppose the making of an Order for the confirmation of the said reduction of capital should appear at the time of the hearing in person or by Created for that purpose. A copy of the said Petition will be issued to any such person requiring the same by the undermentioned Solicitors on payment of the regulated charge for the searc.

the searc. Deced this 12th day of Merch 1993 Nabarro Nathanson, SO Stragon Street, London WIX St-L. Ref: 6A/FXW/1736.46 Solicitors for the Company

Joint Administrative Receivers BOURNCREUE LIMITED abor: 338236. Nature of bas miscissors of pre-cast concrete products. Trade classification: 07. Date of appointment of Administrative Receivers: 8 March 1993. Name of person appointing the Administrative Receives: Midhed Bank Pa, 47 Cannon Street, Londos ECAM 55Q. Joint Administrative Receiveux N J Voogh and J M Inchie (office holder Nos 6339 and 2104). Address: Coopeis & Lybrand, PO Box 262, Orchard House, 10

Albion Place, Maidstone, Kent ME14 5DZ. PERSONAL

DEHRILAND XOOR RUCY ERONTUA

Na, 00 2042 of 1993
In the High Court of Justice
Camerary Division
Companies Court

IN THE MATTER OF
THE TAYLOR GROUP LIMITED
AND
IN THE MATTER OF
THE COMPANIES ACT 1995
NOTICE IS HERREY GIVEN that a Position was
on 4th March 1993 presented to Her Majorty's
High Court of Justice fort-Confirmation of the
reduction of the capital of the above-named
company from £3,036,000 to £7,235,60.
AND NOTICE IS HEREBY GIVEN that the said
Partition in directed to be heard before Mr
Registers Reaching at the Royal Courts of Justice,
Strand, London, WCZA 21L on Wechesday the
24th day of March 1993.
ANY creditor or shambolder of the said company
denizing to oppose the pushing of no Order for the
confirmation of the said reduction of capital
should appear at the time of the hearing in person
or by Commel for the purpose.
A copy of the said follows will be inseed to my
such person requiring the same by the
referementations of Said-tiers on manuers of the

such person requiring the same by the undermentioned Solicitors on payment of the regulated charge for the same. Dated this 12th day of March 1993 Noberto Nathamon, 30 Straton Stone, London WIX SPL Ref: 6A/PXW/1736.46 Solicitors for the Computery

Savings & Investment Bank Limited ("SIB") Savlers & Investment Bank Limited ("SIB")

Ex Gratia Compensation Scheme
The Government of the left of Man has
appointed Timethy J Beer, Joint Liquidator of
SIB and a Partner in KPMG Peat Marwick,
Douglas, to administer a scheme of ex gratia
payments to qualifying deposit and current
access beddens of the above beak, which went
has issolvent liquidation on 12 July 1982.
Consideration will be given to claims under this
scheme only whom receipts by the Scheme Compidention will be given to claims under this scheme only upon receipt by the Scheme Administrator before 24 April 1993 of a fully completed claim form. Claim froms together with accompanying instructions and summary of Scheme Terms have already been depended to all known qualifying account boilers at their last registents address. Any person wishing to claim compensation under this attente and who has not received a chain form should contact. Sile Compensation Scheme Administrator, e/o Savings & Investment Bank Limited, Heritago Court, 41 Athol Street, DOUGLAS, his of Man Telephone: 0624 623056

Scheme Administrator before 24 April 1993 will not be oligible for compressation number this

Appointments Advertising appears every Wednesday & Thursday (UK) and Friday (Int'l only)

REPUBLIC OF PARAGUAY

MINISTRY OF PUBLIC WORKS **AND COMMUNICATIONS**

DEPARTMENT OF PUBLIC ROADS

NOTICE

PREQUALIFICATION AND INTERNATIONAL PUBLIC BIDDING -MOPC - BID 635/OC-PR Nº 3, OF CONSTRUCTION COMPANIES SPECIALIZED IN ROAD CONSTRUCTION FOR RESURFACING VARIOUS

SECTIONS OF ROADS IN THE COUNTRY

The Ministry of Public Works and Communications through the Department of Public Roads, calls for International Public Bidding and Prequalification of Companies of the International Development Bank (BID) member countries, to present offers for resurfacing work of the following road sections of the

PARAGUARI - SAN JUAN BAUTISTA

LUQUE - YPACARAI (22 km.) LA COLMENA - ACAHAY (32 km.) ACAHAY - YBYCUI

(18 km.) Work contemplates the following: - Patching of potholes and restitution of road profile. - Overlay with a 4 cm. thick sheet of concrete asphalt over the

width of the road. - Reconstruction of mad shoulders

- Surfacr roadsions. - Cleaning of drains.

The project will be financed with the cooperation of the Interamerican Development Bank (BID), through Loan BID 635/OC-PR.

The Specifications of Bases and Conditions may be purchased from the Planning and Projects Departments of the Department of Public Roads of the Ministry of Public Works and Communications, Oliva and Alberdi streets, third floor, Asunción, Paraguay, as from March 19, 1993, at a nonrefundable cost of (Gs. 400,000.00) Four Hundred Thousand Guaranies to be deposited in Account Nº 490 "Otros Recursos", at the Central Bank of Paraguay; the cost of each additional set of Specifications, is of (Gs. 200,000.00) Two Hundred Thousand Guaranies,

To take possession of the Specifications, interested parties are to present a written application addressed to the Director of Public Roads, with required fiscal stamps attached, indicating the name of the Firm, domicile, telephone number and name of the legal representative, with copy of the deposit slip attached. Offers written in Spanish together with the documents specified in the Specification of Bases and Conditions shall be received on May 4, 1993, until 09:00 hours, in the Conference room of the Ministry of Public Works and Communications, third floor, Oliva and Alberdi streets, opening of envelopes marked Nº 1 will be done later in a public proceeding

Dirección de Vialidad Ministerio de Obras Publicitas y Comunicacions Teléfono: 595-21 - 445709 Fax: 595-21 - 448956 Asunciói - Paraguay

GREEK EXPORTS S.A. ANNOUNCEMENT OF A REPEAT PUBLIC AUCTION FOR THE HIGHEST RID

GREEK EXPORTS S.A., based in Athens at 17 Panepistaniou Street and legally represented, in its capacity as Liquidator of the Industrial and Commercial Heating Products Company (ABRETH S.A.) and in accordance with article 46s of law 1892/1990, as supplemented by article 14 of Law 2000/1991; the decision of the Athens Court of Appeal No. 9338/1992 and following the written laterness with incoming ref. no. 233/4.3.93 of the creditor of pure. 1 of the above article:

ANNOUNCES A repeat public suction for the highest bid, with scaled, blading offers for the purchase, in toto, of the assets of the industrial and Commercial Heating Products Company (ABRETH) S.A. established in Athens at 10 Ermonassis Street, Rizospolic and which in under special Equidation.

ACTIVITY AND BRIEF DESCRIPTION OF THE COMPANY The Industrial and Commercial Heating Products Company (ABERTH) S.A. operates in a rented space within the installations of THERMIS S.A. at 10 Emmosses Street, Ricoupolis. Its activities include the production and sale of seed boilers and steel heating radiators, the sale of heating and air conditioning equipmost and the assembly of elements for the manufacture of the above items supplied from Greece or from abroad. These products are of a high quality and bear the recognised trademark of "THERMIS" which it owns and which it is authorised to use.

TERMS OF THE AUCTION

In order for the suction to take place, all interested parties are invited to receive from the Liquidator, the Offering Memorandum which describes in more detail the usests of the Company for sale, its obligations, and the necessary procedures for its transfer, as well as the form of the Letter of Guarantee needed for the submission of a binding offer to the Athens notary public assigned to the anction, Mrs. Flora Balante-Zoulia at 14-16 Feldion Street, 6th floor, Tel. 30-1-362.8143 and 360.0855 up to Tuesday 6th April 1999, if the home

Bids will be unscaled before the above notary on Wednesday 7th April 1993 at 1000 hours and with the Liquidator in attendance. All those who have submitted bids within the prescribed time limits can also attend. Any bids submitted beyond the prescribed

The scaled, binding offers must clearly state the price offered for the purchase, in toto, of the Company's assets and must be accompanied by a Letter of Guarantee from a bank legally operating in Greece, for the amount of twenty million drachums (20,000,000 drs.) or its equivalent in U.S. dollars. The Company's agests and all fixed and circulating constituent parts thereof, such as immovable and movable property, ci

trademarks, titles, rights, rights for mineral ore exploration, etc. are to be sold and transferred "as is, where is" and, more specifically, in their actual and legal condition and location on the date on which the sale contract is signed, regardless of whether the Company is operating or not, and with the proper legal procedures. The Liquidator, the Company and the creditors representing 51% of the total claims against the Company (Law 1892/90 article 46s, pare. 1 as in force), known hereafter at the Majority Creditors, thall bear so liability for any legal or actual defects or for any deficiency is the effects and rights for sale nor for the possible refusal of the State to approve, as required, the transfer of elements of the assets, for for their isocomplete or faulty description in the Offering Memorandum and in any correspondence. In the event of inconsistencies, entries in the Company's books, as they stand on the date of signature of the sale contract, shall prevail.

Prospective buyers hereinafter referred to as "Buyers", shall be obliged, on their own responsibility and due care, and by their own means and at their own expense, to inspect the object of the sale and form their own judgment and declare in their bids that they are fully aware of the actual and legal condition of the assets for sale. The Boyers are hereby reminded that, in accordance with the provisions of Law 1892/90, article 46s, para. 4 as in force, having agreed in writing to maintain confidentiality, they are entitled to

Bids should not contain terms which might preventeste their bindingness or any vaguences concerning the offered snot snotion not concern terms which graph provinces their bendingness or any vagueness concerning the outcome price and its method of payment, or any other matter of importance to the sale. The Liquidator and the Majority Creditors have the right, at their incontestable discretion, to reject offices which contain a higher price than that of other bidders. Such unacceptable terms would be, for example, requests for the repair, improvement or transfer of fixed sacets, or requests for guarantees in the collection of claims or the outcome of court actions brough by the company in this respect, or compliance with recommendations regarding the security of the installations, or for particular the installations.

In the event that the person to whom the auction is adjudicated, fails in his obligation to appear within twenty (20) days from being invited to do so, and sign the relative sale contract and fails to abide by the other obligations accruing from the present announcement, then the above-mentioned guarantee of twenty million drachmas (20,000,000 dat.) is forfeited to the Liquidator in compensation for expenses of any kind, time spent, and any actual or hypothetical loss sustained, with no obligation on the Liquidator part to familia any specific proof or deem that the amount has been forfeited to him as a penalty classe, and collect in from the constants. from the guaranter bank.

from the guaranter cast.

Guarantees deposited by other bidders shall be returned to them after the Liquidator's evaluation report has been approved by the Majority Cardinors and the highest bidder's guarantee shall be returned to him after be less paid the sale price and the act of neat has been drawn up and signed.

The highest bidder is decared the one whose offer has been so judged by the Liquidator and approved by the Majority Creditors a being in their best interests.

10. The Liquidator shall not be Hable to participate in the ancion either with respect to the evaluation report or for his selection of the highest bidder and neither will be be liable to them for the cancellation of the suction in the event that its outcome is not approved by the Majority Creditors.

1. Participents in the anction do not acquire any right, claim or demand from the present announcement or from their participation in the auction, against the Liquidator, for any cause or reason.

Transfer expenses of the assets for sale (baxes, stemp duty, notarial and mortgagor's fees, rights and other expenses for drawing up topographical diagrams as required by Law 651/77, etc.) are to be borne by the Buyer. interested parties should apply for further information to:

a) The head office of the Helienic Industrial Development Bank, Directorate of Public Holdings, at 87 Syngrou Ave. 2nd floor, 117 45 Athens, Greece, Tel. 30-1-929-A395 and 929-A396 and to

b) Greek Exports S.A., 17 Penepistimos Street, 1st floor, 105 64 Afhens, Greece, Tel. 30-1-324-3111-115.

INVITATION

For the submission of Declarations of Interest for the purchase of the Assets of "BARCO SA TEXTILE INDUSTRIES"

"ETHNIKI KEPHALEOU S.A. Admistration of Assets and Liabilities" of 1 konleniou Street, Athens, Greece, in its capacity as Liquidator of "BARCO SA TEXTILE INDUSTRIES", a company being liquidated under the "special liquidation" provisions of L. 1892/90, invites interested parties to sub within twenty (20) days from the publication of this Notice Non binding Written Declarations of Interest for the purchase of the whole of the assets of the Company.

of Athens, Greece

BRIEF INFORMATION: The Company was founded in 1956 (o.j. 428/1956) and was in operation until 1981, when it was declared bankrupt. In 1988 it was brought back into operation, while in 1990 in was declared bankrupt for the second time. The Company's activities including a factory consisting of three buildings, with a total area of 34,115 m² standing on a plot of 19,062 m², nachinery and mechanical equipment.

SALE PROCEDURE: The sale of the Assets of the Company will be by public tender in accordance with the provisions of article 46a of Law 1892/1990 and the terms mentioned in the invitation to be published in this espect in the Greek and foreign press on the dates stipulated by the law.

SUBMISSIONS OF DECLARATIONS - OFFERING MEMORANDUM FURTHER INFORMATION: Declarations of interest may be submitted to the Liquidator of the Company, from which an Offering Memorandum and further information may also be obtained, "ETHNIKI KEPHALEOU S.A. Administration of Assets and Liabilities", at the following address: 1 Skouleniou street, 105 61 Athens, Greece.

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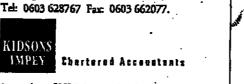
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Selection process for Commission jobs attacked

workers.

be capable of being enjoyed by both migrant as well as purely national

The Luxembourg government

argued that the rules were not dis-

criminatory because they applied to

both Luxembourg nationals and

nationals from other EC states. The

Court rejected that argument, as it

found that the conditions were more easily fulfilled by a Luxem-

bourg national than a national from

C-111/91: Commission v Luxem-bourg, ECJ FC, March 10 1993.

Belgian environmental legislation

The European Court has ruled Belgium in breach of EC environ-

mental laws on air quality norms

The EC legislation sets certain

limits for the amount of nitrogen

dioxide in the air. These limits

can be reduced by individual Com-

munity countries, but only after

consultation with bordering states which may be affected by lower

The legislation also obliges mem-

ber states to consult one another in

the event of a pollution incident

which results, or is likely to result, in the limits being ex-

ceeded; to keep the Commission

informed of any consultations; and

to give it the opportunity to partici-

Belgium implemented all the leg-

islation except for the provisions

relating to the consultations. The

these provisions did not need to be

implemented as Belgium did not

envisage taking any action which would lead to the consultation pro-

The Court rejected that argu-

ment. The provisions relating to the

consultation procedure were an

indispensable element of the legisla-

Failure to implement such provi-

sions constituted a breach of Com-

munity law, in that Belgium had

failed to implement fully the EC

C-186/91: Commission v Belgium.

BRICK COURT CHAMBERS.

cedure being opened.

legislation as requested.

ECJ FC, March 10 1993.

Belgian government submitted that

another member state.

in breach of EC law

for nitrogen dioxide.



The appointments fits under EC law and thus should of two directors to the European Commission Directorate-General for Fish-eries have been annulled by the EUROPEAN European Court of First Instance.

because the successful applicants were chosen by the Commission not because of their qualifications but because the EC countries from which they came were "owed" the jobs.

The case was brought by two of the unsuccessful applicants for the posts, who were rejected on the grounds that they were insufficiently qualified in spite of both having worked on EC fisheries policy. The two successful applicants were economists from Spain and

The Court found that the two previous holders of the posts had been Spanish and Italian and that, in spite of advertising the jobs openly. the Commission had already decided who the new directors would be before the applications of the other candidates had been considered properly.

The case brings into the open the political nature of the selection procedure for Commission jobs. It is hoped the Court's judgment will lead to greater transparency in Commission appointments.

T-58/91: Booss and Fischer v Commission, CFI 4CH, March 3 1993.

Luxembourg birth and maternity allowances discriminatory

The European Court last week upheld an action brought by the Commission against Luxembourg for imposing discriminatory rules for the grant of birth and maternity

Under Luxembourg law, antenatal allowances were payable to pregnant women on condition that they were legally domiciled in Luxembourg and post-natal allowances were payable on condition that one of the parents of the child had been legally domiciled in Luxembourg for at least one year at the time of the birth. Maternity allowances were also available for any pregnant woman or mother legally domiciled in Luxembourg.

The Court ruled both types of allowance were social security bene-

he UK government is shortly expected to announce its preferred option for reforming the law on companies abusing their power in the marketplace to stifle competition. In a green paper published last November, Mr Michael Heseltine, the trade and industry secretary, canvassed three options. These are:

 to retain the existing case-bycase approach under the 1973 Fair Trading Act and 1980 Competition Act for dealing with anti-competitive practices. Under this option, the Office of Fair Trading would be given stronger investigatory powers and businesses would be made liable for damages and possible civil penalties for continuing abuse;

• to introduce a general prohibition on abuse of market power based on Article 86 of the Treaty of Rome, backed by tough investigatory powers for the OFT and fines on companies of up to 10 per cent of worldwide turnover;

to introduce a general prohibi-

tion, give tough investigatory powers to the OFT and authorise stiff financial penalties, but retain the investigation provisions of the Fair Trading Act, which allow for industry-wide monopoly inquires.

Initial reading of the green paper suggested that the government favoured the third option. This in itself was a big shift from its position just two years ago. Speaking about competition policy in July 1990, Mr John Redwood, then corporate affairs minister, said: "Existing UK competition law has plenty of powers to enforce open and fair markets. There are already several statutes giving extensive investigatory powers to the authorities. The government has decided not to introduce a prohibition-based policy on abuse of dominant position but to concentrate on effective use of existing powers."

The change in attitude since 1990 reflects growing pressure for comprehensive reform. The government remains committed to reform of restrictive practices legislation, and is aware of the contradiction of changing the law on anti-competi-tive agreements while leaving the law on abuse of market power unchanged.

Since 1990, subsidiarity - allowing decision-making to be carried out at the lowest appropriate level - has emerged as a leading issue within the EC. Brussels has made it clear that in future it will deal only with the most significant competition infringements or cases which are likely to advance the law, leaving the rest to the national courts.

There is also genuine concern that the present UK system is not working. It is weak on deterrents, and the 1980 Competition Act has provided slow and ineffective proce-

No clear-cut favourite

Robert Rice on the three options for reforming the law on abuse of market power by dominant companies



Divergent views; no clear consensus has emerged to guide Mr Heseltine

dures for tackling abuse. In light of such pressures, those businesses hoping that the consultation exercise will result in a decision not to change the law on monopoly power are likely to be disappointed. The key question, however, is whether the responses to the green paper have persuaded the government to shift ground since November, away from a position close to option 3 - calling for a general prohibition - to one based on option 1 - retaining the case-bycase approach. Mr Heseltine's problem is that no clear consensus on the best option has emerged.

The Confederation of British Industry, after extensive consultation with its own members, is broadly against any reform, but if the government is determined to press ahead, then it would favour some variation based on option 1. Businesses used to competing with a dominant player in the mar-

ket, such as Mercury Communications, are generally behind option 3. The Consumers' Association also supports it. "Restraints on competition almost always act against the consumer, by encouraging ineffi-ciency, by limiting choice and by enhancing the power of vested

interests," says Mr Stephen Locke, CA's director of policy. "What is needed, and already exists at Community level, are clear prohibitions, substantial penalties for breaching them and full rights for third-party redress, enforced by an agency with

strong powers of investigation." The views of competition lawyers appear to vary with the position of their corporate clients. But when they divorce their views from their clients' interests, most appear to favour options 2 or 3.

The government, too, finds itself in a quandary in that a prohibition on abuse of a dominant position would have a huge impact on the regulated utilities, such as telecommunications, gas and electricity. It retains a golden share in most of them and might understandably be reluctant to adopt a regime which could have a big effect on the way they currently do business. On the other hand, the government is aware that there can be no justification for a prohibition not applying to the regulated utilities.

The view of the CBI will undoubtedly carry weight. The employers' organisation says a prohibition is too inflexible and "an inappropriate tool for ensuring that markets are competitive". Even dominant com-panies must be in a position from which they can react to competitive pressures, it says. The CBI wants to retain a system which enables cases to be dealt with on an ad her besis to be dealt with on an ad hoc basis rather than attempting to devise rules which make generalised distinctions between competitive and anti-competitive practices and ban the latter. It is unacceptable, the CBI adds, "that business could become liable for fines for behaviour which at the time it was undertaken was believed to be legal".

The CBI also believes a system based on prohibition would impose very high costs on business in the form of compliance and these costs would not be offset by any benefit resulting from the change - a view which is partially supported by

many competition lawyers.

This looks like a "big industry" response to the issues raised by the green paper. But the CBI insists that it represents the views of its members across the board. The CBI's smaller-companies council is particularly concerned that small and medium-sized enterprises would bear a disproportionately

high percentage of the costs imposed by a prohibition system. The views of companies such as Mercury (which has competed against BT, the dominant player in telecommunications, for the past 11 years) cannot be ignored, however. In contrast to the CBI's "if-it-ain'tbust-don't-fix-it" message, Mercury believes that if the present system is proven to be inadequate then tin-kering with it should not be an option. It believes that, for the regulated industries, industry-specific rules are not effective enough to deter anti-competitive behaviour. Instead, it argues, a radical solution is needed. It favours the introduction of a prohibition system making anti-competitive conduct per se unlawful, backed by a choice of effective remedies including the

right to bring private legal actions. Bringing private legal actions would be extremely difficult, how-ever. It would take a long time to gather the necessary evidence, and the English courts have no experience in judging such complex economic issues. But Mercury says the intention is not to overload the courts with lengthy cases. Rather, it wants a system under which the "deterrent effect will be sufficiently strong to replace the existing incentive to abuse market power until told to stop".

Mr Heseltine faces some tough choices. The underlying pressure to beef-up the law on abuse of market power and to bring the UK into line with its European partners remains. But the government will also be wary of imposing a heavy new burden of costs on UK industry as it begins to emerge from recession.

LEGAL BRIEFS



High cost of failure to carry out reforms

he Law Commission, the UK government's law reform body, complained last week . that government failure to implement its proposals for reform, particularly in the area of property law, was costing the UK millions of pounds in unnecessary legal fees and court costs. More than half of the 40-plus reports produced by the commission since 1984 remain either under consideration or unimplemented. This is in sharp contrast to 20 years ago. Of the 30 law reform reports submitted. to the government between 1966 and 1973, 28 were implemented in an average time of two years.

Outside advice

A n independent survey commissioned by City lawyers Taylor Joynson Garrett of Britain's top 1,000 companies shows that 68 per cent are using more or the same amount of legal advice from outside law firms this year compared with

In-house legal departments are still contracting, however, with 53 per cent of companies saying they would be employing the same number or fewer in-house lawyers this year. Lawyers working in medium-sized companies with smaller legal departments are particularly at risk, with 15 per cent of companies in this category expecting to make cuts in their in-house legal teams in 1993.

The survey also showed that 20 per cent of the top 1,000 companies had recently taken advice on corporate recovery matters, and that 10 per cent had sought advice on issues connected with the future viability of their businesses or part of them. The companies all agreed that law firm fees were "very high", but that cost was only the fifth most important factor when choosing legal advisers. Specialist expertise came top.



Degussa on Balance

Measures Begin Producing Results

New Organizational Structure Strengthens Competitiveness

Degussa did well despite a considerably more difficult environment. Cost-reducing measures introduced at an early stage have made a significant contribution to the improvement. A consistent reduction in costs and a focus on core businesses will also continue to strengthen our competitiveness. Additionally, a new and decentralized organizational structure is enhancing our market orientation. and all synergic potential is being utilized.

Sales and Earnings

Group sales totalled DM 12.8 billion. Although

this was 4 % below the previous year's figure, it was attributable solely to lower sales from precious metals trading. Excluding precious metals trading and after offsetting changes in the composition of the group of companies included in the consolidation, sales rose slightly by 2%. Group pretax earnings were up by 12% to DM 200 million and Group net income rose by 23 % to DM121 million. The improvement in Group income was generated primarily by the Chemicals and Pharmaceuticals Sectors. For Degussa AG, pretax income was DM 93 million the previous year's level. Net income for the year

totalled DM 61 million, of

which DM 10 million is to be transferred to the reserves and DM 51 million paid out to the shareholders as a dividend per share of DM 7.00.

Investments

Overall Group capital investments amounted to DM 605 million and financial investments totalled DM 103 million. Cash flow grew substantially over the previous year's figure, rising to DM 789 million. As a result of the capital increase of nominal DM 54 million, implemented in September 1992, Degussa received a total of DM 243 million including the additional paid-in-capital. The capital stock of

Degussa AG now totals DM 419 million. The shares are entitled to dividends from the beginning of fiscal year 1992/93.

Research and

Development

Based on Degussa's new organizational structure, R&D is now for the most part controlled by the operating areas. This enhances innovative power and more

Group had a total of 33,425 employees – down 3 % from the previous year. After offsetting the increases and decreases attributable to acquisitions and divestments, the number of employees was down by 1,994. Payroll costs of DM 2.7 billion were at about the previous year's level. During the current fiscal year the number of

September 30, 1992 the

		e Sheet at September 30. Articles 325 and 328 of the Com	
Assets	OM million	Equity & Liabilities	DM million
Property, plant & equipment Investments Non-current assets Inventories Liquid assets & receivables Current assets	2 835 580 3 415 1 561 2 543 4 104	issued capital Revenue reserves & profit available for distribution Shareholder's equity Provisions Long-term liabilities Short-term liabilities	1 340 1 759 2 210 1 376 2 174
Total	<u>7519</u>	Total	<u>7519</u>

rapidly transforms R&D results into marketable products. A total of 2,919 employees was active in the Group's R & D activities. with outlays in this area totalling DM 482 million.

Employees

The number of employees declined considerably. As of employees will be further reduced.

Outlook

For the near term, a worldwide economic upswing is not in sight. Quite on the contrary, particularly in Germany, overall recessionary conditions worsened still further. The

effects of the healthcare influence on the Pharmaceuticals sector. However, through the early introduction and vigorous implementation of our costreduction measures, we have undertaken prudent steps to limit the negative influence of the economic environment and thus enhanced the Group's strength.

—	
Group	DM million
Consolidated	
Sales	12815
Cost of materials	7854
Payroll costs	2716
Depreciation	542
Income from	
investments	38
income taxes	79
Net income	
for the year	121
Upon request, a copy of Annual Report may be the Public Relations Do Degussa AG, P.O. Box D-6000 Frankfurt/M.	ordered from epartment, 11.05.33

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Auguran,

Frankfurt am Main, March, 1993 Degussa Aktiengesellschaft The Executive Board

OOWN TO EARTH SOLUTIONS

Peter Grimes

The high point of Mstislav Rostropovich's current Britten Festival at the Barbican was intended to be the two concert performances of Peter Grimes. Up to a point, the intention

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On Sunday, the excellence of the London Symphony Orchestra and Chorus was the ballast of the performance. Since the principal gain of such operasin-concert is the host of opportunities offered for close-up examination of the score, the fine quality of the playing only enhanced admiration for the myriad fine detail of the music. A beautifully poised viola solo launching the Passa-caglia offered a notable instance; so too the pithily characterful utterance of the Act 8 dance band, placed just close enough to allow the listener to note anew how subtly Britten worked its nippy pleasantries into the fabric of gathering dramatic tensions

A front-rank cast had been engaged: again, the pleasures of witnessing its most assured members in action fed one's admiration for the phrases Britten wrote for their characters. A singer's aim on such ons should be the nicely judged infusion of characterisation into the smooth, clear delivery of notes. Such sharp-profiled singer-actors as John Dobson (Boles), John Connell (Swallow), Anne Collins (Mrs Sedley), Menal Davies (Auntie) and the sparky Jason Howard (Keene) - all experienced in the *Grimes* productions of Glyndebourne, RNO or Covent Garden - hit home their points with vivid economy. It was good to hear Ryland Davies taking a character role, the Rector, with such elegance. Platform entrances and exits added to the concertdrama - not, though, the addled boo-hoo-ing of the female chorus-member filling in for the boy apprentice.

But the three principals, newcomers to their roles, revealed their inexperience in ways that sometimes rocked the concert-opera balance. Bryn Terfel's preening of his youthfully magnificent bassbaritone made only a superfi-cial connection with Baistrode. Nancy Gustafson, dressed as a handsome West Coast belle with a glitter of diamonds in her hair, sang with a generalised warmth that too rarely found the centre of Ellen's precisely placed notes.

It can be no easy matter to undertake one's first Grimes in the city where Peter Pears and Jon Vickers have held sway. The Canadian Ben Heppner, a heroic singer of n intelligence, sensitivity and bounteous vocal gifts, struggled with those portions of the vocal writing most closely linked with Pears's tenorial idiosyncrasies. He will surely find his way deeper into the role, and should be fervently encouraged to do so but, let us hope, under a con-ductor less far removed from the opera's "real world" than Rostropovich. To be brutally frank, it seemed to me that on this showing, and for all the conductor's generosity and musicianly enthuslasm, he hasn't a clue of how Peter Grimes actually goes.

Max Loppert

Second Barbican Grimes concert tomorrow

Opera in concert | he first thing to say of this large exhibition of British art in the 1960s, that David Mellor - he

of Sussex University - has selected and documented so coplously, is that it is beautifully presented, fascinating and extremely enjoyable at every turn. The second, which follows inevitably upon anything whatsoever to do with "the Sixties" - to those of us. that is, whose early career was coincidental with them - is that of course it is misconceived.

The exhibition's faults are the creatures of its virtues, for Mellor is so taken with his material, in all its aspects, that he offers us neither a thorough documentary nor a straight-for-ward celebration of the art, shown on its own terms for its own sake. We are taken down the byways of the social history of the times, tramping along the road from Aldermas ton, reading Private Eye and the International Times, gazing at Christine Keeler, mocking Harold Macmillan, or Harold Wilson as the case may be, listening to the Beatles and The Who, sitting in at Hornsey. And as we browse, so we find

ourselves chewing on the art - tachisme, or "action painting"; colour-field abstraction; Pop painting, hard-edge and ture and incipient conceptualism. So again we are deflected back to the documentary, to the places and the circumstances, to the loose and shifting affiliations and interests of artists throughout the period. Back we go to the Royal Col-

Pop go the Sixties

William Packer both admires and questions the exhibition at the Barbican Art Gallery

lege; the studios and bomb-sites of Notting Hill of the late 1950s; and to the wharfs and warehouses of Saint Katherine's Dock ten years on The photographs in particular are marvellous, by Roger Mayne, Roger Coleman, Roger Freeman, Lewis Morley and Don McCullin - all those fresh, young, earnest, ambitious faces. I had expected such stuff to make me feel rather old. I can only say that I came away feeling not as old as all that.

It is all wonderfully indu-

gent and enjoyable, but the doubts remain, even so. The problem with any such survey is that it can never be at once hermetic and inclusive, particular and comprehensive. And with Sixtles, saddled with that tendentious reputation and over-simple label, the problem becomes acute. What were "the Sixtles", and when, if ever, did they begin? For anyone of my generation, born in the late 1930s and early '40s, they began, if ever, long before, with Elvis and Brando Osborne, Kerouac and Traditional Jazz, Suez and Hungary. By 1965 or so, with satire and Profumo, the minicar and Jean Shrimpton's legs, they were over. The Sixties of Wilson, Flower Power, Protest, Prague and Paris, Sergeant Pepper and

Peace & Love, were always

another age, another world. In eliding the two periods, Mellor rather misses the point, and the opportunity, both in sociological and creative terms. Nor does his basic premise hold: that here is a period now so neglected as to be in dire need of critical rehabilitation. Where has he been all these years? Private View, the Russell, Robertson, Snowdon encapsulation of his early period was published in 1965, and to turn its glossy etylish and to turn its glossy, stylish pages today is hardly to move back into a vanished world.

bach, Jones and Blake, Caulfield and Hoyland, Riley and Hodgkin, King and Hockney? Well, still here, I suppose. The world has moved on, and while some artists have fallen into obscurity, following generations, of sculptors especially, have had their day in their turn. But, for all that, we are hardly addressing total eclipse. Mellor speaks of "realigning parts of the hidden history of British art", and quite rightly draws attention again to the work of William Green, with his action painting; to Tony enger and his expressionist image of James Dean's crashed car; to Pauline Boty, who died young, with her

definitive Marilyn, "The only

Bionde in the World". But where are the kitchen-sink painters and where, in particular, is Brathy, with his paint-ings for the film of "The Horse's Mouth", with Alec Guinness as Gulley Jimson? And if there are to be the compendium and collage-based paintings of Boty, Blake and Phillips, where are those of Anthony Donaldson? And if the St Martin's sculptors are well represented, why is there so little of Paolozzi, and why nothing at all of the Royal College sculptors of the time, Hall, Where are they now, Caro and Paolozzi, Freud and Auer-Panting, Plackman and the

> too easy. I wish that Mellor had confined himself to the earlier period, but, that said, I can only admit that he has most admirably caught the energy and sense of engagement that so characterised it. In those early. still comparatively innocent days, it was an energy directed above all upon the work itself and the doing of it. Hopes were that it would attract notice, that it would sell, that a name would be made thereby - but which young artist has not boped as much? The important thing was that the work was done anyway, for its own sake, and today its essential

But we are all experts on the

Sixties, and to carp too much is



Quintessential Sixties: Brigitte Bardot by Gerald Laing, 1963; oil on canvas

integrity still shines out. Most of all is it apparent here in the "Situation" abstraction, shown by the Arts Council in 1963 - the first flush of maturity in the work of such as Gillian Ayres, the Cohen brothers, Hoyland, Law, Irwin, Mundy, Plumb, Smith, Vaux and Young. There they

all were, European in

sensibility yet responding to what was coming out of New York, looking about them but remaining quite themselves. They were professional enough

- the professional ethic would come later. Mellor is quite right in this respect, that here is an authentic British school

■ The Sixties: art scene in London; the Barbican Art Gallery, the Barbican Centre EC2. until June 13, supported by the Hulton Deutsch Collection; Apple UK; Atlantis European. David Melior's excellent and substantial book on the exhibition - more than mere catalogue - is published by Phaidon, £22

Theatre

Frank Pig Says Hello

Frank Pig Says Hello at the Royal Court Upstairs represents a type of play increasing its popularity in studio venues: a tight, two-handed psy-chodrama which asks actors and designer to be versatile, and in order to make itself understood urges the audience to sever contact with the rational world. But this makes deadly, wearisome and stultifying

Patrick McCabe's first play is an adaptation of his own fine novel, The Butcher Boy, midway between Patrick McGrath's Spider and Ian McEwan's The Cement Garden. It comes from the Gate Theatre, Dublin after winning - inexplicably - a Dublin "New Play" award last year.

The stage action centres on the mental life of Francie "Piglet" Brady, his daydreams and his psychoses. The play eschews plot, and opts for series of revisited and altered scenes from Brady's child-hood intercut with episodes from later life. He turns out to be a sad child enslaved to fantasies from 1950s comics. He is disruptive at home and school, in league with a real-imaginary friend who becomes his alter ego in later life. His mother kills herself, his father dies and stays unburied in the parlour, while Brady takes a job in an abattoir.

The verbal interplay between past and present is a technical triumph for actors David Gorry and Seán Rocks, who deliver quick-fire Irish banter, but it makes woeful dialogue on stage: "I had news for Philip. Philip, I have news for you. News? Yes, News. For me? Yes."

This play fails because, despite director Joe O'Byrne's ingenuity in switching between scenes, the play makes no concerted impact. No one scene causes another one; the logic of psychosis means that anything can happen at any time, and that removes suspense. The narrative moves quickly, but by telling everything, it prevents tensions, affections



Wasted talent: David Gorry (top) and Seán Rocks

and events from being shown and acted out. The appearance of a character with a red handkerchief is pre-ceded by "He had a red handkerchief in his pocket, and the crease on his trousers would cut your hand."

Elsewhere, the action leans on musical effects: Glen Miller's "Don't Sit Under The Apple Tree" recurs periodically to punctuate the scenes, as does Brady's own song, "I'm a little baby pig I'll have you all to know, with my little curly tale and my nose that turns up so."

The result is a confusing, difficult and annoying play which fosters a short attention span. Such works have altered the course of theatre. But this offers neither information nor moral challenge. It settles into an intellectual game. It makes its effect not in the situation which it creates for the characters, but in the smiles and scowls of the actors. It is a shame and a waste that the piece is so well acted.

Andrew St George

Royal Court Upstairs until April 8, then on a national tour through April and May

The building of a new opera-house is such an expensive business and so fraught with potential problems that it is only the rash or the exceptionally well-funded who would be advised to contemplate it at all. In the last decade neither the Bastille in Paris nor the Muziektheater in Amsterdam met with an unqualified chorus of

The Teatro Carlo Felice in Genoa has won more harmonious applause. Strictly speaking, it is not a new building, as the shell of its predecessor remained after war damage in 1943. It has also taken the best part of 15 years to reach fruition even from the selection of the definitive project (the Royal Opera will know about this problem). But for an opera-house totally re-conceived and built afresh, amply spacious, lavishly appointed, it is difficult to think of a city luckier than Genoa

in touch with classical features, albeit interpreted in a modern style. The auditorium (about 2000 seats) is unlike any other in Italy, or anywhere else for that matter.

As befits its original frontage, the interior of the theatre has kept

Friday) in their survey of

Schoenberg and his associates.

Reporting on the first, Andrew

Clements wrote here that their

ultra-assured playing disclosed too

little searching passion; but this time they warmed to their task at

once, to much more exciting effect.

They began with Webern's sole

"twelve-note" quartet, op. 28. With

its spare, intricate, serenely unfolding patterns, it is not obviously a thing to stir the

blood - but the composer's rigorous

economy has potent charms. A

performance so attentive as the

Arditti's was to paragraphing and

natural breathing, to balance and

to the vital nodes of the music,

cannot but re-create Webern's

original passion for combining abstract inquiry with precise

n Sunday the Purcell

Room was packed for the Arditti's third recital (of

four, concluding this

Opera in Genoa/Richard Fairman

Donizetti's 'Roberto Devereux'

The side walls are fashioned to resemble Venetian houses with their balconies forming the traditional side boxes, looking down on the stalls as though over a central piazza - a novel idea, which gives the theatre a thoroughly Italian atmosphere of its own.

All this, however, is a mere counterpoint to its triumphant main theme: the excellence of the acoustics. According to a recent opinion-poll the sound qualities of the new theatre have won almost unanimous approval, and I am not surprised. The voices project with remarkable clarity. At the performance of Donizetti's Roberto Devereux which I saw on Sunday each singer had only to step to the front of the stage to ensure an enormous vocal

impact.
What with La Favorite in Cardiff

and L'assedio di Calais at London's Guildhall School of Music in the last fortnight, it would seem that Donizetti's serious operas may be inviting re-appraisal ahead of his bicentenary in 1997. Roberto Devereuxis one of the most red-blooded of all. To succeed, a performance needs to work up a real head of steam in the roval show-down that crowns Act 2 and that is what Jan Latham Koenig achieved here, conducting

the very respectable Genovese

With the exception of the main character of Elizabeth I – the Polish soprano Jolanta Omilian, not a great voice, but dramatic and strong, able to stamp her authority on the opera the roles were cast with some of the best of the younger Italian singers. Vincenzo La Scola was the stylish tenor Earl of Essex; the

baritone Roberto Frontali sang a well-focused, firm Duke of Nottingham. Best of all was Gloria Scalchi, who showed no sign of strain at all in tackling the high mezzo part of Sara: clearly a notable

Audiences in Genoa are liable to express their displeasure at modern productions, so there was no suggestion of updating this piece of Tudor historical fiction to the era of Thatcherite domination or Italian political corruption scandals. The staging was grandly traditional, with luxurious drapes and tapestries providing opulent spectacle for its Palace of Westminster locale. On its own terms it all worked splendidly and was a first-rate advertisement for a company happily settled in its

With four years to go, the Royal Opera in London might also want to think about extending its repertoire to more of Donizetti's historical operas. The addition of Roberto Devereux, arguably the most exciting musically of the three, to its existing Anna Bolena and Maria Stuarda would make a properly regal trilogy.

At the Teatro Carlo Felice, Genoa

Concert/David Murray

Arditti String Quartet

appreciation of string-sound. a Beethovenian density, but only Everything told; it was a clairvoyant if its defining rules were as tough account, and one to remind us why Webern's later music struck a postwar generation of composers with more revelatory force than

For contrast the Arditti threw in Webern's 1906 "Rondo", a recent exhumation and a loquacious, skittery exercise in chromatics which shows what Webern - and Alban Berg too - might have stuck at, had their individual passion for deeper organisation (and Schoenberg's own stern example) not propelled them onward.

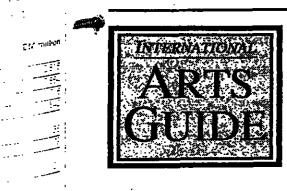
Hearing Schoenberg's 1927 Third Quartet next made the point vividly. Post-tonal writing could aspire to

as Beethoven's period-tonal ones had been. This Third, like Bartók's Fourth, used to have a reputation for pursuing an ideal of the New all too single-mindedly (where their later quartets were supposed to aim at friendlier compromises). The Arditti performance proved that intelligent lovalty to the new plan can attain complete expressive conviction without cheating, without falling back upon stock Romantic echoes That bracing result was only

slightly compromised, after the interval, by the Arditti's coolly rapturous account of Schoenberg's Verklarte Nacht sextet (with two

distinguished guests from the Alban Berg Quartet). Might it be a precondition for playing later Schoenberg so well that the players must have fathomed earlier Schoenberg, post-Romantic but pre-"dodecaphonic", with such sympathy?

From the start of the 1899 sextet, where the Arditti turned the usual thick bass-swells into hard, doomy throbs, thus sharpening the drama of the piece immeasurably, it was clear that this "Transfigured Night" would be freshly transfigured. And it was: the later contrapuntal strife transparently argued, the apotheosis made luminous by professional care for the notes, without super-added sentiment. Before and after his single-handed musical revolution. Schoenberg earned just such searching executive attention - but inspired champions of the Arditti order have been few and far between.



■ AMSTERDAM

Concertgebouw Tonight Richard **Dufallo conducts Radio** Philharmonic Orchestra in works by Webern and Schoenberg. Tomorrow and Sat Vassili Sinaiski conducts Netherlands Philharmonic in Tchaikovsky and Beethoven. Thurs, Fri: Riccardo Chailly conducts Royal Concertgebouw Orchestra in works by Donatoni, Keuris, Diepenbrock and others, Sun: Krystian Zimerman piano recital. Next Mon and Tues: Tokyo String Quartet (6718 345) Beurs van Berlage Sat: Alexander Vakoulsky conducts Het Orkest in Walton's Cello Concerto (Godfried Hoogeveen) and Shostakovich's First Symphony. Sun afternoon: Netherlands Chamber Choir in works by Pizzetti and Petrassi (6270 466) Muziektheater Tomorrow, Sat

(in repertory till March 30): Glen

Wilson conducts Plerre Audi's

production of Monteverdi's

Ulisse, with Anthony Rolfe

Johnson. Fri (in repertory till April 9): premiere of Dutch National Ballet's new Tchaikovsky production, with choreographies by Balanchine and Edouard Lock (6255 455)

ANTWERP

De Vlaamse Opera Tonight; final performance of Gilbert Defio's production of Faistaff conducted by Stefan Soltesz, with John Del Carlo in title role (233 6685) deSingel Tonight: Mitsuko Shirai song recital. Fri: Bach concert with Il Fondamento. Sat and Mon: Emerson Quartet Sun: Sylvain Cambreling conducts Orchestra of the Monnale in Gerard Grisey's Les espaces acoustiques (248 3800)

BRUSSELS

Théatre National Tonight: Bettina. Goldoni adaptation directed by Jean-Claude Berutti. Dally till Sat (217 0303) Palais des Beaux Arts Thurs: Herbert Blomstedt conducts San Francisco Symphony Orchestra in Sibellus' Seventh Symphony

and Bruckner's Fourth (507 8200)

■ GENEVA Grand Théatre Poulenc's Dialogues des Carmelites can be seen tonight, FrI and Sun, in a staging by François Rochaix conducted by Michel Plasson. The cast includes Marie McLaughlin and Felicity Palmer (311 2311) Victoria Hall Tomorrow: Armin

Jordan conducts Orchestre de

la Suisse Romande in Frank Martin's Violin Concerto (Patrick Genet) and Musorgsky's Pictures from an Exhibition (311 2511). Thurs: Emmanuel Krivine conducts Orchestre National de Lyon at start of nine-concert Swiss tour (310 6611)

THE HAGUE

Danstheater Tonight: Opera Forum in Bizet's Pearl Fishers. Fri, Sat Nederlands Dans Theater in choreographies by Ribeiro, van Manen and Duato (360 4930) **Dr Anton Philipszaal** Tomorrow:

Hague Phitharmonic chamber music evening. Sun: Lev Markiz conducts New Sinfonietta Amsterdam in works by Haydn and Mozart (360 9810)

■ UTRECHT

Vredenburg Tonight Vassili Sinalski conducts Netherlands Philharmonic in works by Tchaikovsky and Beethoven. Fri: Alexander Lazarev conducts Bolshoy Orchestra. Sat. Ivan Fischer conducts Radio Philharmonic Orchestra in Schumann, Spohr and Dvorak. Sun afternoon: Jean Fournet conducts all-Debussy programme, with soprano soloist Françoise Pollet. Sun evening: Ton Koopman conducts Bach's St John Passion (314544)

■ ZURICH

OPERA This week's highlight at the Opernhaus is the premiere on

Sat of a new production of Massenet's Herodiade with Grace Bumbry, Cecilia Gasdia and José Carreras. Manfred Honeck conducts a staging by Gianfranco de Bosio (also March 23, 25, 28, April 1, 3, 17, 21, 24, 28). The repertory also includes II barbiere di Siviglia tomorrow, Madama Butterfly with Yoko Watanabe and Francisco Araiza on Thurs, a ballet mixed bill on Fri and Sun afternoon, and the new Harnoncourt/Berghaus production of Der Freischütz on Sun evening (262 0909)

David Zinman conducts concerts at the Tonhalle tomorrow and Fri, featuring music by Ives, Michael Torke and others. Sat: Emmanuel Krivine conducts Orchestre National de Lyon (261 1600). Next Mon in Opernhaus: Sandor Vegh conducts Camerata Academica in symphonies by Mozart and Schubert (262 0909)

■ VIENNA OPERA

Staatsoper Tonight: Giselle. Tomorrow and Sun: Il barbiere di Siviglia, with Gloria Scalchi, Rockwell Blake and Enzo Dara. Thurs: Christoph von Dohnanyi conducts Adolf Dresen's new production of Siegfried, with Siegfried Jerusalem and Hildegard Behrens (also March 22, 28). Fri: Capriccio. Sat: Madama Butterfly. March 27: Seiji Ozawa conducts revival of Falstaff, with Benjamin Luxon (51444 2955) Odeon impressions de Pelléas,

Peter Brook's Debussy

adaptation. Dally till Sun (Wiener Festwochen 586 1676) CONCERTS Musikverein Toniaht: Alexis

Weissenberg piano recital. Tomorrow: Cleveland Quartet Thurs and Fri: Pinchas Steinberg conducts Austrian Radio Symphony Orchestra in Wellesz's First Symphony and Mahler's Lied von der Erde (Linda Finney and Gösta Winbergh). Sat evening, Sun morning: André Previn conducts Vienna Philharmonic, with soprano Sylvia McNair. Sun evening: Elena Bashkirova plays Schumann's Piano Concerto with Tonkünstler Orchestra. Next Mon: Chick Corea (505 8190) Konzerthaus Herbert Bloms conducts San Francisco Symphony Orchestra in works by Copland and Bruckner (tonight) and Dukas, Harbison, Sibelius and Stravinsky (tomorrow), Fri: Thomas Zehetmair trlo. Sat afternoon and Sun morning: Vienna Chamber Orchestra plays Beethoven, Schubert and Tchaikovsky. Next Mon: Budapest Festival Orchestra plays Kurtag (712 1211)

■ WASHINGTON

KENNEDY CENTER France Danse Festival dominates the next two weeks, with performances by leading French classical and contemporary dance companies, including Ballet de l'Opéra de Paris in a mixed bill of works by Petit and Lifar and Nureyev's production of La Bayadère . Alexandria

Symphony Orchestra gives a concert tomorrow, followed by New York Philharmonic under Kurt Masur on Sat and planist Ivo Pogorelich on Sun (202-467

Baltimore Symphony Orchestra Fri, Sat, Sun at Joseph Meyerhoff Symphony Hall: Eri Klas conducts Strauss' Don Juan and Tchalkovsky's Fourth Symphony. Next week: Swingle Singers (410-783 8000) THEATRE

 The Makropoulos Secret Karel Capek's Gothic fantasy. Till April 11 (Washington Stage Guild 202-529 2084)

 Uncle Vanya: a Chekhov production by Washington Shakespeare Theater. Till April 10 (Gunston Arts Center 703-739 9886)

Summer and Smoke: Tennessee Williams' poignant drama. Tili April 18 (Arena Fichandler's 202-488 3300) JAZZ/CABARET Blues Alley Jazz Supperclub

Daily till Sun: McCoy Tyner Trio. Next Mon and Tues: pianist Marcus Roberts (1073 Wisconsin Ave, in the alley, 202-337 4141) Barns of Wolf Trap Tonight Lavern Baker, R&B. Tomorrow: all-female group of Irish musicians and step dancers. Fri: Asian American music. Sat Banjo Breakdown, classic bluegrass from Virginia. Next Tues: Kris Kristofferson (1624 Trap Road, Vienna, Virginia, 703-255 1916)

European Cable and Satellite Business TV (All times are Central European Time)

MONDAY TO THURSDAY Super Channel: European Business Today 0730; 2230

MONDAY Super Channel: West of Moscow 1230. Super Channel: Financial

WEDNESDAY Super Channel: Financial Times Reports 2130

Times Reports 0630

THURSDAY Sky News: Financial Times Reports 2030; 0130

FRIDAY Super Channel: European Business Today 0730; 2230 Sky News: Financial Times Reports 0530

SATURDAY Super Channel: Financial Times Reports 0930 Sky News: West of Moscow 1130; 2230

SUNDAY Super Channel: West of Moscow 1830 Super Channel: Financial Times Reports 1900 Sky News: West of Moscow 0230; 0530 Sky News: Financial Times Reports 1330; 2030

between two of the world's leading automobile groups for the services of an idiosyncratic Spaniard who calls his staff 'warriors" appeared to have ended yesterday in victory for Germany's Volkswagen and defeat for General Motors of

GM announced in Detroit yesterday afternoon that 52year-old Mr J Ignacio Lopez de Arriortua, its colourful head of worldwide purchasing, had def-initely quit - apparently to take up a contract of employ-ment with Volkswagen – after five days of wavering between the two companies.

However, a bemused Mr Jack Smith, GM's chief executive, told a news conference, sched uled to announce that Mr Lopez was staying in Detroit, that "it is not clear to me what his intentions are, or where he is at the present time."

Volkswagen had spent weeks carefully wooing Mr Lopez, but GM fought a furious last ditch campaign to persuade him to stay, including an offer of promotion to executive vice presi of its North American automo

tive operations. But, despite the promotion and entreaties from tearful members of his purchasing team, Mr Lopez decided to leave. GM said yesterday that factors in his decision included his family's desire to return to Europe and a GM decision not to build a new kind of super-ef-ficient manufacturing plant, championed by Mr Lopez, in the Basque region of Spain from which he hails.

Whatever the factors prompting the departure, such an intense battle over a man who just a year ago was unknown facturing world illustrates how VW and GM's North American operations share some serious problems in common, notably bloated cost structures.

Mr Lopez, who was head of parts purchasing for GM Europe, based in Russelsheim, West Germany, between 1988 and 1992, was a key member of the team which turned GM Europe from losses into one of the world's most profitable vehicle businesses - and a stark contrast to the company's core North American operations, which have lost

\$12bn over the past two years. He radically altered GM's relations with its European suppliers and shifted a large quantity of work from high cost German parts companies to cheaper manufacturers in

ENVIRONMENTAL

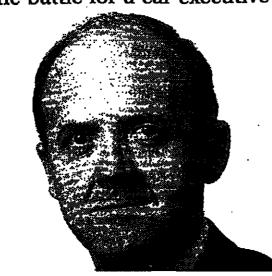
SCIENCES

MOLECULAR

BIOLOGY

Watching the whirlwind

Martin Dickson, Christopher Parkes and David Waller on the battle for a car executive



catalysts for change inside the

slow-moving, bureaucratic

company, sending a powerful

signal to employees and suppli-

ers alike that it is deadly seri-

ous about its restructuring.

With an engaging smile, and in

broken but passionate English,

he has repeatedly warned the

American motor industry that

western industrial society

risked defeat at the hands of

"We must transform the

Western ability to create intel-

ligent excuses into positive creativity," he declared in a

speech earlier this month, tak-

ing a swipe at suppliers who

complained he was making

His personal idiosyncracies

have added to the impression

of fundamental change. For

example, one of his first

actions on arrival in Detroit

was to issue staff with a book-

let describing his preferred "warrior diet," which eschews

"poisonous" sugar and pota-

toes and encourages the con-

sumption of only fruit for

tion is a long way from comple-

1,000 Picos workshops in sup-

pliers' plants this year, and

over 1,300 in GM ones - and his departure for Volkswagen

after only 10 months in the job

However, the Lonez revolu-

he was planning over

breakfast.

WHEN WE TALK ABOUT

FACILITIES, WE MEAN A GREAT

DEAL MORE THAN SINKS,

LOOS AND 13 AMP SOCKETS.

(EPIDEMIOLOGY)

OCCUPATIONAL

HEALTH

impossible demands of them.

the Japanese.

ended up with one of the lowest cost bases of any European mbler. In May last year Mr Smith, a former head of GM Europe, summoned Mr Lopez to Detroit to do the same in North America as part of a belated restructuring which also involves the closure of 21 plants and loss of at least 75,000 jobs over the next few

Mr Lopez set about the job with gusto. He infuriated some of GM's outside suppliers by insisting that they slash their prices by 20 per cent or more. He initiated a system where hit-squads, so-called Picos teams, went into parts factories inside and outside GM, looking for ways to improve production methods.

Critics argue that his cost-cutting demands could endanger the quality of some GM parts, or discourage suppliers from carrying out research and development with the company. But Mr Lopez and his supporters point out that he has been offering much longer-term contracts to those parts companies which can meet GM's quality, service and price specifications

Whatever the truth, his campaign has already saved GM hundreds of millions of dollars and his presence in Detroit has other parts of the region. GM been one of the most powerful momentum of the company's

will almost certainly slow the

in urgent need of fundamental reform and Mr Ferdinand Piëch, chief executive since the beginning of the year, is expected to announce Mr Lopez's appointment as part of a radical upheaval of senior personnel, to be announced after today's supervisory board

Mr Piēch already has two former, but more junior, GM managers on his staff at VW's Audi subsidiary. Mr Erich Schmitt, a one-time member of Mr Lopez's cost-cutting team was recently appointed director in charge of buying, finance and organisation.

Mr Jürgen Gebhardt, Audi's new production director, was poached from Adam Opel, GM's German subsidiary, where he was plant manager at the low-cost showpiece works in Eisenach, eastern Germany. Opel has dented VW's self-esteem by stealing market lead-ership in the former GDR even though the VW brand was recognised by more than 60 per cent of former east Germans before reunification, compared to less than 30 per

VW is thought to have made an operating loss of DM1bn in its core VW division last year and is woefully inefficient compared to other European and Japanese volume manufactur-

ing competitors. Whilst its rivals began rationalising over a year ago, VW is only now taking the hard decisions which will enable the group to weather what Mr Piech last week termed the worst downturn in the German motor industry

VW needs to drastically reduce its cost structures over the next 12 to 18 months. Plans to trim the 276,000 workforce by 36,000, or 13 per cent over 5 years, look insufficiently trenchant to deal with

VW's cost problem. VW has also begun to realise that it needs to reform its relationship with its suppliers. Audi's Mr Schmitt recently said the group had set the goal of reducing the prices of components purchased from outside suppliers by 25 to 30 per cent over the next four to five

Mr Lopez could, therefore be the change agent VW needs although his mercurial, Hamlet-like behaviour over the past five days might make Mr Piech wonder just what kind of one-man whirlwind he is get-

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Joe Rogaly

Mr Major's talking head



man Lamont rises to deliver the Budget this afternoon. watch Mr John Major. should to attentive

what will be one of the remarkable phenomena of the week. Observe: words will come out of the chancellor's mouth, but you will not see the prime minister's lips move. Mr Lamont's jaw will waggle up and down, but there will be no indication that Mr Major's hand is up the back of his jacket.

You may be forgiven for

thinking that your eyes are deceiving you. The Budget will be read out as if by Charlie McCarthy, America's most famous wooden effigy; the ven-triloquist will be Mr Edgar Bergen, aka John Major. Some chancellors - Lord Lawson prings to mind - never sat on their prime ministers' knees, although even in the latter's case there was always something he wanted in the Budget that Lady Thatcher didn't, and vice-versa. Some rely for their iobs, their reputations, their very political existence, on the whims of their immediate boss. In the present instance the dependence is two-way: Edgar Bergen desperately needs Charlie McCarthy to perform well; Charlie cannot perform

Old hands will protest that "it was ever thus". Chancellors meet prime ministers once a week or so for "bilaterals". It is always important that the prime minister of the day concurs with the strategy for managing the economy put to her or him by the chancellor. It is therefore unfair to Mr Lamont to argue that he is mouthing

Mr Major's policies. Possibly. The truth is that there is something more important at stake this afternoon

When Mr Nor- than whether this particular for him to do so. It is probable man Lamont chancellor remains in office that the success or failure of until this summer, next summer, or the one thereafter. Today's Budget is regarded by Downing Street as a part of the slow and necessarily painful process of putting Britain's administration back together again. It is intended to help reconstruct the authority that was shattered on Black Wednesday. For Mr Major and effective persuader. his chancellor have yet to rebuild the nation's confidence in their ability to do the jobs they are paid to do. If their

> according to public esteem, they would be living on social security. The pair of them are in the same boat, up the same creek, searching for the same paddle. If, as many believe, the chan-

remuneration was perfor-

mance-related, and assessed

cellor irretrievably lost his The prime he failed to minister can resign on that fateful Wednescontrol the fiscal day, what of stance of today's ister? Both had defended **Budget.** Image is Britain's posi-tion in the Mr Lamont's job exchange rate mechanism

with equal fervour, Mr Major because he believed in it, Mr Lamont because he had to. Both had spoken of the irresponsibility of abandoning the fixed exchange rate, right up to the moment that sterling was ejected from the mechanism. Some of their ministerial colleagues believe that the chancellor should have offered himself as a sacrifice, thus deflecting criticism from Mr Major. We do not live in such heroic times. The prime minister does of

course have the authority to replace Mr Lamont, but he remains to be convinced that it would be politically profitable

the chancellor's current energetic efforts to win a sympathetic hearing will weigh at least as heavily for or against him as the actual contents of today's Budget. The prime minister can influence or control the fiscal stance. He can pull the strings on that Image is another matter. Only the chancellor can turn himself into an

It is becoming fashionable for politicians to recognise that that is what they need to do. President Clinton, learning the lesson taught with such brilliance by President Reagan, is showing that he understands that direct communication with the electorate, always a necessary part of democratic government, is indispensable in the age of television. Mr Douglas Hurd,

one of the Brit-

sion, spoke last

ish govern-ment's few skilled practi-tioners of electronic persua-Friday about a growing tension between "achievers and

critics". The burden of the foreign secretary's remarks was that the critics, especially when they "hunt as a pack" create "stereotypes which can lead us astray from reality Mr Hurd is right. Britain's media gather as baying hounds upon this prey or that, nearly always collectively. The forsuggest that doers are of greater importance than those who merely carp. As a former doer, but now one of the latter breed, I bow my head in acknowledgement - adding only that when achievers make a mess of things, we critics get inordinate enjoyment out of feeding on their flesh.

to the government. Its more sanguine ministers believe hope - that the pack will start baying a different tune when economic recovery is seen to be underway. The little matter of the bill to ratify the Maas tricht treaty must also be over and done with. As to that, the government's chief whip, Mr Richard Ryder, accepts that he cannot cobble together a majority unless Labour abstains, Procedural motions, and amendments for which Labour proposes to vote in favour, will be lost. But Labour needs to abstain on the big issues, in order to maintain its

You will see from this sum mary of its position to date that the government has positioned itself on a ladder of achievement, upon which it aims to climb away from the critics' jaws. The first step was last autumn's public spending statement. The second is this afternoon's Budget, the third the passage of the Maastricht bill. Economic recovery is the

It will not be so easy as that sounds. The autumn spending controls were relatively painss; it is the current search for long-term cuts that is troly difficult. The economic recovery will have to run long and strong before the fear of unemployment is eliminated from Conservative voters' minds. The Maastricht bill remains a

Tomorrow's verdict on the Budget, almost certainly favourable, will be premature. As the late Iain MacLeod used to say, you should not judge a Budget until the finance bill is published. That is about a month away. Meanwhile, to save himself, and his mentor, Charlie McCarthy will have to keep talking, swivelling his head round to whoever will catch his eve.

THE EDITOR

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Economic reasoning is faulty

From Mr Robert Solomon. Sir, Lester Thurow's Personal View (March 10) on the need for the expanding US economy to "decouple" from its trade partners contains some remarkably faulty eco-

nomic reasoning.

Ha argues that a surge in manufactured imports would create increased unemploy-ment as the US "locomotive" moves ahead faster than other countries. Yet that surge in imports would depend on a much larger surge of demand and gross domestic product in Imports of manufacture con-

stitute only 5 per cent of America's GDP. Thus to get Thurow's \$45bn surge of such imports, GDP would have to move ahead by \$900bn or 15 per cent. That would create many more new jobs than the \$45bn of additional imports would displace.

This is rather obvious firstlevel economics, and it is surprising that the Dean of the Sloan School at MTT needs this

Robert Solomon, The Brookings Institution, Avenue, NW, Washington DC 20036, US

Not so much tropical rainforest

From Prof Chillean T Prance. Sir, I should like to correct the alarmingly optimistic figure for the area of this plane which is covered by tropical forest, given in your article, "FAO cuts estimate of tropical forest loss" (March 9). This states that 37 per cent of the planet is covered in tropical

It states correctly that, according to FAO figures, 1.75bn hectares of tropical forest remain: however, this is not 37 per cent of the planet. It is 3.4 per cent of the total area of the planet and 11.6 per cent of the total land surface of the planet. More alarming for those of

us trying to preserve the biodiversity of the species-rich tropical rainforest is that it has now been reduced to 0.83bn hectares, or only 5.5 per cent of the total land surface. There is no room for compla-

cency if we are to preserve this ecosystem which is so vital for the functioning of our planet. Ghillean T Prance, Royal Botanic Gardens,

Kew, Richmond, Surrey TW9 3AR

Ford chief spells out how UK government must aid industry

Sir, In your leader about manufacturing on March 8. you said that the answer to previous difficulties lies partly in government policies but also scientific, technical and man-in the hands of industrialists. agement education. Further, try. For example, Japanese This is true, and for our part at Ford we have been working with some success to improve our basic design, engineering and assembly capabilities. Also, we have been investing in new products right through the recession. Our aim, along with many other manufacturers, is to provide more exciting, safer products, with higher quality and lower costs.

From the government, in the near term, we hope that in today's Budget there will be no measures that will stifle the first indications of recovery in car sales, and that revisions to company car tax will not result in tax bands that would continue to cause distortion of the

More fundamentally, we believe that the government should support industry through the provision of better

we consider that any education or training programme should recognise the importance of developing professional standards, at all levels of industry. Government should also assess the merits of establishing a new science and engineering college with the ambition to earn a reputation for excellence similar to that of universities such as MIT in the US. The government can help

industry by creating the right economic environment. This includes stability in policies, investing in the nation's infrastructure, the creation of a true common market in Europe, and a conclusion of the Uruguay Round.

from Japan, Britain should examine carefully whether it is likely to strengthen or weaken the base of vital research and try. For example, Japanese cars produced in the UK, together with the components they contain, are largely designed and engineered at centres in Japan.

Finally, the powerful long-term causal links between manufacturing success and success in key service businesses should not be forgotten. The huge success of Japanese manufacturing exports of the last decade made possible the dramatic growth of Japanese banking around the world; not the other way around. Ian G McAllister.

chairman and managing Ford Motor Company Brentsood, Essex CM13 3BW

Only one justification for no tax increase

From Prof Douglas McWilliams. Sir, I hesitate to question Mr

Samuel Brittan's analysis, though my hesitation is not increased by the fact that he can pray in support six of the government's allegedly wise men. The quality of an economic judgment seems to be inversely proportional to the number of economists putting it forward simultaneously witness the 364 co-signatories of the 1981 letter to the Times or 4.000 ex-employees of the East German ministry of eco-

But Mr Brittan's argument that a tax increase should be delayed (Economic Viewpoint, February 25) appears to be based on an inconsistent the ory of expectations formulation. If a tax increase is considered to be probable, in the real world most people will take this into account in their behaviour even before it is announced. So the case for delaying an inevitable tax increase is weak. The only justification for Mr

Lamont avoiding a rise in taxes in his Budget is that he may feel that taxes will not need to be raised at all. If he feels confident that Mr Portillo's review will deliver sizeable cuts in public spending, this would justify a neutral Budget, leaving the revised levels of public spending to be announced in November. While the government con-

tinues to borrow £1bn a week, it remains subject to the moods of the financial markets. And

these markets have tended not to give Mr Lamont the benefit of the doubt. Their confidence in UK economic prospects is only likely to revive when the chancellor puts forward a pro-gramme to eliminate public borrowing based on something more credible than Ms Rosy Scenario (who made an unwel come reappearance in the Autumn Statement). Such a programme would improve the trade-off between interest rates and the exchange rate and create scope for further cuts in interest rates if the recovery fails to gain momentum.

Douglas McWilliams, chief executive, Centre for Economic and Business Research, 18 Kent Terrace,

Perfectly clear From Mr Innes Hamilton.

Sir, Your comment ("Major must persevere", March 10) that "Paddy Ashdown wants his party to be noticed" and use of the word cynically were regrettable and unworthy. The Liberal Democrats have made it perfectly clear that

they will use every endeavour to obtain ratification of the Maastricht treaty. Equally that they will do all possible to ensure that the social chapter is included. Nothing could be clearer than those aims and I am sure they will vote accordingly. It is a pity that others are less clear and constructive. Innes Hamilton, Christchurch Road, Virginia Water,

Reality of PowerGen pay talks

From Mr Tony Cooper.
Sir, The headline to your

report on PowerGen's pay offer ("PowerGen grants pay deal of up to 5 per cent", March 12) talked the level of the settlement up to 5 per cent but, as was correctly reported in the latter part of the story, the reality is different. Such exaggeration damages the process of open and fair negotiation. The offer which is now to be

subject to a ballot of the trades anions' members in PowerGen is for a 2.5 per cent increase in basic salaries for all staff. A further one-off lump sum bonus in recognition of productivity improvements is attached to the ofter. Both sides recognise the substantial nature of such "improve-

ments", which have come from staff reductions of about 1,000 in the last year and nearly 4,000 since privatisation.

Regents Park, London NW1

Although the government does indeed still own 40 per cent of PowerGen it has maintained a consistent refusal to take an active role in the company's affairs (even when the coal crisis may have justified it). I have no hesitation in defending the freedom of both sides in the negotiations to reach an agreement tailored to PowerGen's circumstances. Tony Cooper, general secretary, Electrical Power Engineers' Association, Flaxman House. Gogmore Lane, . Chertsey, Surrey KT16 9JS

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Tuesday March 16 1993

German pain postponed

demonstrated that its famed consensual model lives on. Many observers feared that Chancellor Helmut Kohl's solidarity talks were an excuse for inaction in addressing Germany's mounting fiscal problems. But this weekend's package confounds them by raising income tax 7.5 per cent, through a reintroduced solidarity surcharge from January 1 1995, and by increasing public borrow-ing for east Germany by some DM60bn. Yet these actions do not solve Germany's problem. For while the agreement brings some clarity to the fiscal muddle, it does so mainly by illuminating the fact hat Germany's structural budget deficit is here to stay.

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The autumn spends were relatively particular current search in

The solidarity pact must be judged first in political terms. The minds of both main political parties have been concentrated by the large falls in their combined vote in the recent Hesse municipal elections. On these terms, the cross-party deal, finalised in 21/2 days of fraught negotiations, was an admirable success. Mutual compromises have enabled the government to squeeze from west-ern Germany's federal and state budgets the extra DM110bn it needed to finance transfers to the eastern states in 1995. It also rebalances the division of tax revenues between the federal and lander governments.

Economic fudge

Yet it is unlikely that the Bundesbank's medium-term fiscal fears will be allayed by Mr Kohl's agreement, even if the bank is convinced that falling output and moderating western wage demands justify faster rate cuts now and is therefore prepared to bow to increased political pressure to accelerate the slow easing of short-term interest rates that has been under way since last September. Good politics the pact may be, but in economic terms it bears all the hallmarks of an unsatisfactory and misconceived fudge.

Judged as a solution to the problem of sharing the burden of transfers to the east, it is unbalanced, vague and almost certainly insufficient. Almost all of the extra financing will come from higher taxes and increased bor-

WITH BROAD smiles and much fraternal back-slapping, Germany's political establishment has untouched. Half of the modest DM9.2bn in spending cuts comes from concealed tax increases achieved by cutting tax allowances; another DM1.8bn is dublously expected to come from reduced welfare fraud; and at least DMIbn in spending cuts will come

> from sources as yet unspecified. The package is expected to reduce the federal budget deficit to DM63.8bn in 1995. DM7.8bn higher than previously forecast. But the projections are based on the overly optimistic assumption that output will grow by 3 per cent in both 1994 and 1995, despite the higher taxes and long-term interest rates that the package is likely to inflict on west German industry. If the economy recovers at a more realistic 2 per cent a year, then the total 1995 deficit, forecast at 4½ per cent of GDP. looks decidedly structural.

Deeper problem

The structural deficit is evidence of a deeper problem. Domestic demand in the east now exceeds eastern production by 87 per cent. But rather than trying to close that gap, the pact merely finds a less-than-satisfactory means of financing it. Productivity in east German manufacturing industry is 70 per cent below that in west Germany and engineering wages already stand at 70 per cent of those in the west. But rather than trying to close the gap between eastern wage costs and productivity, the pact merely finds ways to continue subsidising east Germany's "core" but unprofitable industries.

The sad fact is that Germanstyle consensus, while adept at tinkering with the symptoms, is still failing to solve the underlying problem that is undermining the east German economy - the rapid pace of convergence of wages between the eastern and western lander. And while the government celebrates its success, IG Metall, the engineering union, continues to plan a series of strikes next month in support of a 26 per cent pay rise for those of its eastern members who still have a job. Unless this process is arrested and the threatened strikes are averted, then Germany's solidarity pact could quickly unravel.

How not to run the BBC

THIS WEEK, the governors of the whole board? A remuneration sub-BBC meet in an atmosphere of crisis. Following revelations about the unseemly pay contract of the corporation's director-general, there are widespread calls for resignations and dismissals. The

board is badly split.

Déjà vu. In 1987, one director-general was dismissed in controversial circumstances. Four years later, a second's desire for a further term of office divided the board and resulted in a two-year fudge in which the BBC was hob-bled with a director-general and a director-general-in-waiting, Mr John Birt. It is now Mr Birt's future which sets governor against governor.

Given that the single most important managerial task of the governors is to select and then monitor the progress of the direc-tor-general, such an acci-dent-prone system cannot be said to be working well.

The problem is that the governors do not know what they are there for. A miscellany of academics, artists, Whitehall types and business executives, the law says they are responsible for ensuring that parliament's wishes, enshrined in the corporation's constitution, are fulfilled. In its clearest sense, their mission is to regulate, standing between politi-cians and broadcasters. In practice, governors make their influence felt by controlling the most senior appointments and discussing any issue which takes their

Blurred boundaries

This has meant that the governors do not do much well. Their ability to supervise standards of taste has been judged so defective that other bodies have entered the vacuum. Individual governors openly differ on whether they should exercise the right to view programmes before transmission. On the managerial front, they

have tried to work more closely with management, holding more joint meetings. It is not surprising that in this atmosphere of blurred boundaries, nobody has been precise about who should do what. Do all top appointments have to be by open competition? Some think so, but many have not been. Who determines the terms and conditions of senior managers? The committee? Whoever the chairman happens to invite in for a drink?

It is against this background that the affair of Mr Birt's contract must be judged. That he made a serious misjudgment in believing he could be the corporation's first freelance director-general is beyond doubt. To the ordinary citizen, these accountancy fictions, with their unidentified secretaries and glamorous-sounding expense accounts, are a fiddle.

Not indispensable

The mitigating circumstances are that his tax arrangements were legal, approved by the Inland Revenue and accepted by his employer. Mr Birt has apologised. put his arrangements in order and should now be allowed to get on with the job. He is not indispensable to the future of the BBC, but it is primarily his vision which informs the case the BBC has made for a new royal charter. Most who wish to see him ousted would prefer a more comfortable notion of the BBC's future, but this is fantasy. The real question about Mr Birt's vision is whether it is radical enough.

The other reputation on the line is that of Mr Marmaduke Hussey, chairman of the board of governors. Mr Hussey's achievement has been to find Mr Birt and to back him, against much mutiny, in the pursuit of a more efficient and accountable BBC. He has helped put the BBC in a stronger political position than it has enjoyed for decades.

But Mr Hussey is a schemer, a Fleet Street alley cat. He has alternately charmed, bullied and excluded governors unsympathetic to his purpose. This is not a style appropriate to the reformed mode of governance the BBC itself envisaged in its recent response to the government's green paper. That document calls for less meddling, clear structures, defined reporting lines, consistently monitored standards and effective

mechanisms for complaint. Mr Hussey has performed a public service in kicking the BBC towards a more realistic view of its future. The government should now ask him to prepare, in an orderly fashion, to hand over to a

he French state's industrial frontiers have slowly, sometimes painfully, receded over the past decade as economic deregulation has started to take root in what has long been one of Europe's most interventionist countries.

The conservative team expected to succeed the Socialist government after the general election at the end of this month is preparing to surrender yet more of the state's role as a manager and owner of industry. Just how far the alliance of the Gaullist RPR and centre-right UDF is prepared to let go will set the tone for French industry policy for the life of the next govern-

Conservative advisers are putting the finishing touches to an ambitious privatisation programme to raise up to FFr200bn (£25.1bn) over four to five years according to the most optimistic opposition plans. It will mark a sharp acceleration of the partial privatisations under the Socialists, worth FFr16bn last year, and aims to complete the privatisations started by the conservatives during their last government from 1986 to 1988, when FFr120bn worth of state companies were

All state-owned banks, insurers and industrial companies will be on the block, promises the opposition. The candidates for the first round of sales include Elf Aquitaine, the oil group; Rhône-Poulenc, the chemicals company; and Banque Nationale de Paris, the second-largest state-owned bank. All three of these groups are already partly privatised and performing well. One of the three big state insurers, UAP, AGF or GAN, is also expected in the initial batch of sales.

The government will choose the rest of the disposals from the uncompleted privatisations on its 1986 hit list of 65 companies, of which 29 were sold. The list includes stars such as Pechiney in aluminium and packaging, which is already quoted on the stock market. But there are already some industrial headaches like Bull, the lossmaking computer group which last week announced a FFr4.7bn loss for 1992, and Thomson, the struggling

There will also, say opposition advisers, be one important new candidate not on the 1986 list; Renault. the carmaker, which three years ago started on the road to privatisation by exchanging minority stakes with Volvo, the Swedish automotive group. The privatisation of Renault would be an important step in the decline of interventionism because the group has been used as a crucible of industrial and social policy experiments by successive postwar

"We have no doubt that Renault will come on to the market, perhaps after the first wave of new privati-sations. It is highly symbolic and also happens to be one of the state's best assets," says Mr Willy Douin, sident of CS First Boston France, the Paris branch of the Swiss merchant bank. The actual candidates will be pub-

lished in a privatisation law, to be in the spring. Partial privatisations partner, Dresdner Bank.

rench opposition leaders will be tempted to cele-brate their likely election victory at the end of this month by purging state industry of the company chairmen most loyal to the Socialists.

It might seem curious that this is possible in a modern and competitive European economy, yet there is pressure on both sides of the rightwing RPR-UDF alliance to put supporters of the new government at the head of state companies before

they are privatised. There is also the urge for revenge. The conservatives have not forgotten the wholesale management changes staged by the Socialists during the nationalisations after their 1981 election victory. Heads have rolled, though not so many, after each change of

power since then.

Assault on the state's frontiers

The privatisation of French industry will accelerate sharply if, as expected, the conservative parties form the next government, writes William Dawkins

of state utilities such as France Télécom and Electricité de France are also under study, although these are thought to be a few years

The threat of recession facing the French economy means this round of privatisations will be more difficult at first than the last round of wholesale sell-offs. This took place over an economically euphoric 14 months, ended by the 1987 stock market crash and the conservatives political defeat.

Yet the signs are that the new self-off candidates could pass more completely into the private sector than the last lot. In many cases, the former right-wing government managed to keep some control of privatised companies by selling stakes in them to so-called noyaux durs or hard cores of companies owned by Gaullist RPR party support-

The Socialists tried to dismantle these groups by enlarging the ownership of state companies, although they maintain the principle that some kind of national control is needed. The Socialist-appointed chairman of Renault, Mr Louis Schweitzer, for example, argues that his company must remain majority French-controlled, if priva-

ut this time, it will be harder to press-gang noyaux durs into action. Corporate France has less spare cash in these tough economic times than in the late 1980s. The growth in foreign investment in French companies means their boards now have to concentrate more on increasing earnings than keeping on the right side of their political friends. Some nounce durs members received a poor return on their investments in the last round of privatisations both in profits and power - and so are cautious over being drawn in

Big French corporate investors in new privatisations, therefore, will be motivated more by industrial rather than political logic. One example is Alcatel Alsthom, the privatised telecommunications and engineering group, whose chairman, Mr Pierre Suard, is close to the RPR. He says he is interested in taking a stake in France Télécom. the state telecommunications opera-

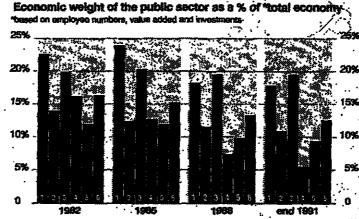
might use this opportunity to speed up their strategy of seeking share exchanges with foreign partners, like BNF and its existing

Other privatisation candidates

French privatisation: stepping up sales

	Date of privations	Share price at privations	Current Share price	Absolute performence
Saint Gobain	Nov 1986	310	541	74.5%
Alcatel-Alathom	April 1987	323	656	103.1%
Havas	May 1987	187	471	151.9%
Société Générale	Jun 1987	407	654	· 60.7%
Suez	Sept/Nov 1987	261	305	16.9%
Paris CAC Génér	nate Nov	*86 383. 6	528.5	37.8%

Some of the leading companies proposed for privatigation 1986-1988 right wing government but not fully sold off yet . Pechiney 🚓 Rhône-Poulenc 🚗 Elf Aquitaine L'Union des assurances de Paris . Groupe des Assurances générales de France Banque nationale de Paris Crédit Lyonnals



1.France 2.Germany 3.Raly 4.UK 5.Spain 6.EC average Source: Centre Européen de l'Enterade Public

Despite the problems, few doubt that the privatisations will get off the ground, cautiously at first because of the fragility of the Paris stock market's recovery since the beginning of the year, but faster as the economy picks up.

The programme is likely to be successful for two reasons. First, the political will is there. The new government is likely to get a record majority in the national assembly and should be able to impose its policies with ease.

Second, there is more than enough pent-up demand. France's top industrial companies are far less represented on the Paris stock

on their domestic markets. The capitalisation of the Paris stock market is equivalent to just 30 per cent of gross domestic product, less than half the 65 per cent of US GDP represented by US stock markets, estimates CS First Boston.

On the political front, Mr Edouard Balladur, who as former finance minister masterminded the last round of right-wing privatis-ations and might be the next prime minister, believes the process is essential.

He argues that it will make it easier for former state sector companies to raise capital independentive of the cash-strapped state: exchange than their competitors are that it will encourage more efficient ernment.

management; and that the proceeds from the programme will help the government fund the tax cuts needed to stimulate France's flag-

ging economy.

Privatisation is prominent on the ioint RPR-UDF election manifesto. where it commands more of a consensus among an otherwise divided coalition than other economic matters, such as monetary policy. This is no surprise, for Mr Balladur's sell-offs were one of the few real successes of the last conservative government

On the demand side, the opposition has several reasons to be opti-mistic. First there is the FFr1,300bn of mainly private investors' savings now sitting in lightly taxed Sicav

money market funds.

A lot of that cash is likely to be seeking a new home in future. because the ceiling below which Sicav disposals are tax-free was reduced in January from FFr317,000 to FFr158,000 a year. For the first time in three years, the total invested in Sicavs has started to fall, also helped by the launch of a tax-exempt equity savings plan. A fall in interest rates, plus the extra tax breaks for long-term private investments promised by the opposition, would push more of French households' savings into

oreign institutional investors will be another big source of demand, if they continue to increase their exposure to the French

According to the Banque de France, 28 per cent of French publicly quoted shares are now in foreign hands, up from 21 per cent two years ago. If foreign investors believe, as most analysts in Paris do, that the opposition will be able to hold the line on the "franc fort" policy, they will have a clear interest in buying more shares in wellmanaged privatisations on the brink of recovery.

What is unclear is just how much the new government will be able to curb the temptation to meddle in its newly privatised companies. "French industry is still run by members of a small elite who move in and out of industry and politics," explains a US securities ana-

He adds: "They need to purge the system, because it is so alien to what their competitors are doing, but they are not ready to let

Here the opposition is divided both on generational lines and between the free-market UDF and the more interventionist RPR. Some of the older leaders still believe in a degree of state intervention, while young reformers, among them Mr Alain Madelin, former UDF industry minister, are strong upholders of free markets.

An important test of whether or not the urge to intervene has receded will be just how many Socialist-appointed public sector company chairman the conservatives decide to throw out after the election. At least half a dozen bosses of state companies will be particularly anxious about the first few weeks of the next French gov

Prepared for a purge

a different strategy.

Foreign partners are worried, notably Volvo, which is keeping its fingers crossed that there will no change in the management of Renault, the government-owned carmaker in which it holds a 20 per

The prospect is said to have

brought decision-making in some state groups to a near halt, for fear that a new chairman might follow is not clear, the vulnerable com-

Mr Edouard Balladur, tipped as a leading prime ministerial candidate for the conservative RPR has told his team that he does not want a witch-hunt. He is sensitive to the fact that French state industry's foreign competitors suffer no such political risk. Whether moderates like him get pany chiefs are:

Lolk Le Floch-Prigent, chairman

of Elf Aquitaine, the oil group which is France's largest company in terms of turnover.

The right is thought unlikely to want to leave a close friend of Pres-

ident François Mitterrand in charge of this strategically important company. The previous conservative government kicked Mr Le Floch-Prigent out of his last state industry job, as chairman of Rhône-Poulenc in 1986 and might drop him again, to the applance of his enemies at the influential Treasury, but possibly to the alarm of his

 Jean-Yves Haberer, chairman of Credit Lyonnais, one of Europe's largest banks.

He is blamed for the bank's highrisk expansion and its exposure to embarrassing problems such as Hollywood's MGM studios, which have frustrated right-wing hopes of a quick privatisation for Crédit Lyonnais. Mr Haberer's close links with Mr Pierre Bérégovoy, the prime minister, count against him, though he also has highly placed friends on the right. • Mr René Thomas, chairman of

Banque Nationale de Paris. His management is respected, but Mr Thomas, 64, is due to retire at the end of the year, offering the

right a convenient opportunity to hand this important job to a supporter. Shadows are hanging over the

futures of Mr Gilles Ménage, a former chief of staff to Mr Mitterrand, who now runs Electricité de France, and over Mr Jean Peyrelevade, chairman of UAP, the biggest state insurer.

Also at risk are Mr Alain Gomez, the Socialist appointee who has run Thomson, the troubled electronics group for the past 11 years, making him the longest-surviving chairman of a state-owned group, and Mr Yves Lyon-Caen, chairman of the Crédit National bank and a close colleague of former Socialist prime minister Mr Michel

William Dawkins

OBSERVER

Kerry's turn to roll

Who stands to lose the most from Australia's rejection of the conservative opposition parties in Saturday's general election? The answer is probably not John Hewson, the luckless conservative leader, but Kerry Packer, Australia's richest gambler.

In the past, Packer has made money under both Labor and conservative governments. But the latest election result means there will be no change in Australia's banking and media laws. That is bad news for Packer, who owns 10 per cent of Westpac Banking Corporation, and has recently acquired 5 per cent of Fairfax - Conrad Black's

Australian newspaper group.

Packer would like to bid for both groups, but is prevented by Labor legislation which limits him to 15 per cent of each. He could have a tilt at Fairfax if he sold the Channel Nine television operation, but that would mean giving up control of Australia's top-rated tv channel, which is also a big money-spinner.

However, Packer has been dealt worse hands before and come up trumps. He is still showing a profit on his Westpac punt, and the underlying profitability at Fairfax suggests he isn't going to lose a fortune there. Nevertheless, it would be surprising if Packer were

content to remain a passive investor for long. Although Westpac doesn't want Kerry on its board, perhaps Conrad Black should hedge his bets by inviting him to join his Fairfax board. Even Black might feel

happier with Kerry on the inside.

Blooming

It's Budget day and the "green shoots" are sprouting. Blackpool Pleasure Beach, home of the world's tallest roller coaster, reports that last weekend saw a record number of visitors through its turnstiles. Meanwhile, a colleague has received an unsolicited letter from North London estate agents Benham & Reeves saying they have lots of buyers for his house . . .

Name game

■ One of the puzzles about HSBC Holdings is why no high-powered image consultant has come up with a better handle. It's a funny name for one of the world's top 10 banks. Cast an eye down the list of the world's blue chip lenders and one has to look a long way before finding a more forgettable name than HSBC Holdings. Apparently, there was once talk about rechristening Honkers and Shankers something rather airy-fairy like Trade Winds or

Mercator. But that idea was soon

up anything else, and given that

If the powers that be can't think

shot down as a bit too racy,

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two of HSBC's main banks are called Midland, it might even be worth renaming the group Midland Bank International . . . after a decent interval, of course.

Charity-speak

■ Some pretty improbable-sounding charities - such as the Solicitors Benevolent Association and the Girls Friendly Society - figure among those in The Henderson Top 1000 charities guide which has just been published by Hemmington

But there is no disguising the fact that it is increasingly difficult to differentiate big business from

charity when it comes to jargon. One contributor to the guide enthuses about improvements in "donor base technology" but warns that "cold donor acquisition rates" are slipping below the threshold of commercial viability on first Not sure what it means, but no doubt it is all in a good cause. Twin feats ■ Not just one, but two feathers in its cap can be claimed by the outplacement consultancy, Coutts, a subsidiary of the DC Gardner Group.

> The first - helping to find new jobs for about 1,400 ex-employees of the Bank of Credit and Commerce International - is a fair feat in itself, considering that no less than former CIA director Robert Gates publicly rechristened

Criminals International".

BCCI "the Bank of Crooks and

But the second achievement is

(BANK)

surely greater. According to DC Gardner's chairman, Sir Kit McMahon, Coutts has been paid in full for the work by Abu Dhabi's Sheikh Zayed bin Sultan al-Nahyan - which is more than can be claimed by most of BCCI's disgruntled creditors.

Liter-ally

■ Not content with one begging letter, the Turks have just come up with five in the hope of persuading the rest of the former Soviet Union's quintet of Turkic states to join Azerbaijan and Turkmenistan in abandoning Cyrillic notation in favour of

Roman script. Turkey's decision to increase the alphabet by the five new letters is a historic gesture. It is the first such change since the western reforms of Mustafa Kemal Ataturk in 1928 when the Turks themselves adopted the Roman script in place of the Arabic used under the

The additions, agreed after a four-day conference in Ankara, represent sounds already voiced in the dialect of Turkish used in the republics.

Besides an additional e (written as a backwards E), the letters are a w, an x, a q, and an n with the reverse of a French circumflex over

the top. As an added incentive to join the alphabetical alliance, Turkey is offering the republics printing machinery and substantial

technical assistance.

months ...'

Funereal humour ■ Nice to see that company undertakers are developing a sense

of humour at last. An advert in the Financial Times seeking potential buyers of Aprilwood Furnishings, makers of three-piece suites, says that it is "an increasingly well known brand, supported by excessive advertising during the last 12



FINANCIAL TIMES

Tuesday March 16 1993



KNITTING MACHINES INDUSTRIAL AND DOMESTIC SEWING MACHENES

North Korea heightens tension with threat of war 'at any time'

By John Burton in Secul and Our Foreign Staff

NORTH KOREA, facing strong international condemnation over its abrupt withdrawal from the nuclear Non-Proliferation treaty. yesterday heightened the tension by declaring that war could

break out "at any time". The new South Korean government of president Kim Youngsam, however, appeared to warn western allies not to react rashly to North Korea's decision to pull out of the NPT and drive Pyongyang into deeper isolation which could provoke a military

Mr Ri Tcheul, North Korean ambassador to the UN in Geneva, said Pyongyang had stopped granting visas to foreigners. He

By John Lloyd in Moscow and

MR BORIS YELTSIN, the

Russian president, yesterday

accused his parliamentary oppo-

nents of seeking to restore com-

munist rule. His aides signalled

that he planned to secure popular

support in a plebiscite under

international supervision.
In a statement issued by Mr

Vyacheslav Kostikov, his press

secretary, Mr Yeltsin accused the

Congress of Peoples' Deputies of

denying the people the right to a

referendum and of "violating the

constitution". Its decisions dur-

ing last week's four-day session

were "an attempt to ... return the

levers of government to the com-

Mr Yeltsin would give his

response in the next few days, Mr

Kostikov said, adding in a later

interview: "I think that Boris

Nikolayevich intends to act as

decisively as he showed himself

capable of doing in the fatal days any closer to agreeing increased

munist nomenklatura".

Our Foreign Staff

claimed that in the current US-South Korean "Team Spirit" military exercises, bullets and shells were being fired "towards our

"If we respond to it, it will mean a war and this war cannot but be an all-out war," Mr Ri said. "That is why we are stress-ing that a hair trigger situation has been created which could lead to an outbreak of war at any

In Seoul, Mr Kim said: "We never want North Korea to be isolated internationally nor do we want to inflict suffering on them." He emphasised that a diplomatic solution should be found.

Mr Han Sung-joo, South Korea's foreign minister, told the National Assembly: "We must prevent an armed conflict on the

want to restore communism

of August 1991" - a reference to

the failed communist putsch

president and his hardline oppo-

nents in parliament came as

western leaders repeated their

German chancellor Helmut

Kohl warned that not only Mr

Yeltsin's domestic reforms but

also the entire process of peaceful

international co-operation was

threatened by the political back-

lash in Moscow. A similar mes-

sage is expected to be delivered

by French president François

Mitterrand when he arrives in

Moscow on an official visit today.

tional concern follow a weekend

meeting of officials from the

Group of Seven leading industria-

lised nations in Hong Kong. How-

ever, beyond considering more

effective ways of targeting their aid for Russia, there is little sign

that western governments are

Chinese premier Li Peng: British Hong Kong governor Chris Patten had acted 'perfidiously'

sible for all serious consequences

Mr Li described as a "sacred

right" China's resumption of sov-

ereignty over Hong Kong in 1997

which "shall not be interfered with and sabotaged in any way." But he also observed: "We hope

for co-operation, not confronta-

Hong Kong politicians, stock-

brokers and political analysts.

noted that he had not ruled out

arising from its latest action."

Hong Kong stocks fall 5%

Continued from Page 1

was not one we could accept".

at the National People's Congress

that Mr Patten's democratic

reform proposals ran completely counter to Britain's "commit-

ment" to bring Hong Kong's sys-

tem into line with the Chinese-

controlled "Special Administra-

tive Region" after 1997. "The Brit-

ish government", he added,

Mr Li told some 3,000 delegates

The expressions of interna-

The latest clashes between the

against Mikhail Gorbachev.

support for Mr Yeltsin.

Korean peninsula at all in the interests of North Korea costs... We don't want the situation to go to extremes due to the North Korean step.

Mr Han said South Korea was seeking the help of China, which still has links with North Korea, to persuade Pyongyang to reverse its decision before the issue reaches the UN Security Council. Beijing has indicated that it is displeased by the North Korean action.

In Geneva, Mr Vladimir Petrovsky, director-general of the United Nations' European headquarters, condemned North Korea's withdrawal from the NPT. "This act does not correspond to the will of the interna-

tional community," he said. In a meeting with Mr Ri, he told the ambassador that it was

financial assistance. Mr Yeltsin's

tactic now appears to consist of

proceeding to a plebiscite on who

governs the country. Mr Yegor

Gaidar, former prime minister

and now chief economic adviser

to the president, said yesterday

Mr Yeltsin could constitutionally

Mr Gaidar said "probably it would be a good idea to hold

such a plebiscite involving observers from the international

Mr Yeltsin's opponents, by con-

trast, insist that Congress is the

constitutional authority, Mr

Konstantin Zlobin, the spokes-

man for the Russian parliament,

yesterday rejected the president's

allegations and said that the

"democratic gains" made by the

Congress last week "significantly

reduce the possibilities of legal

cover for the destructive activi-

Compromise fades away, Page 2 Kohl speaks out, Page 2

Mrs Selina Chow, a senior

member of Hong Kong's conser-

vative political grouping known

as the Co-operative Resources

Centre, said: "It seems that there

However, it emerged yesterday that a planned meeting of the

Sino-British Joint Llaison Group

for this month was unlikely to

proceed. A Foreign Office official said the two sides had not dis-

cussed an agenda for the meet-

is room for further discussion."

ties" of Mr Yeltsin's advisers.

hold such a plebiscite.

community.

"to strengthen the non-proliferation treaty rather than to weaken it". The North Korean government "would be responsible for all the consequences of its decision". South Korean state television reported that Seoul would ask the US to delay pulling out the aircraft carrier Independence or US troops deployed from Oki-

The defence ministry would not confirm the report. North Korean authorities have ordered a dusk-to-dawn blackout and put the nation on high alert, according to a foreign resident of Pyongyang contacted by Reuters. He said the government had barred foreigners from entering the country and would let foreign residents leave but not return.

nawa, Japan, for Team Spirit.

Yeltsin claims his opponents Hoechst blast raises concern

over safety

By David Waller in Frankfurt

ONE person died and another suffered third degree burns yesterday after an explosion and fire at Hoechst's main plant near Frankfurt.

The blast was the sixth accident Hoechst has suffered in less than a month - the first involving the loss of life - and immediately prompted calls from regional and national politicians for tougher safety controls in the German chemicals sector.

The explosion occurred at 7.44am when the two men were preparing a section of plant for repairs. Hoechst said the cause of the accident was not known.

The explosion comes less than month after Hoechst accidentally released 10 tonnes of chemicals - some potentially toxic from its Griesheim plant. The chemicals fell on the Frankfurt suburb of Schwanheim on Febru-

Although no one was hurt on that occasion, dozens of residents visited doctors after the leak and there was an expensive and high-profile clean-up cam-

Last Friday Hoechst inadvertently discharged 100 litres of a poisonous solution into the Rhine from a plant in nearby Boechst said yesterday it

regretted the loss of life in the latest accident and would co-operate with investigations launched by the local police and legal officials from the state of

Mrs Ursula Tober, a Hoechst press officer, said the company was saddened and bewildered by the series of accidents. "We simply cannot explain it to ourselves why all this has happened all at once," she said.

A cloud that floated from the plant over the Frankfurt suburb of Sindlingen yesterday was not dangerous to the public and dispersed quickly after the accident.

Hoechst said. Mr Klaus Töpfer, Germany's federal minister for the environ-ment, yesterday vowed to intensify pressure on the chemicals industry to improve safety standards. Hoechst had already begun a comprehensive examination of its safety and other procedures after the first accident last

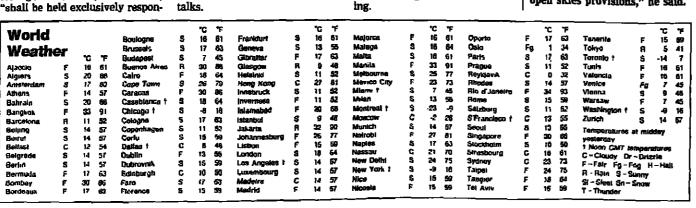
Approval for **USAir** deal

Continued from Page 1

disregard it while at the same time insisting that Australia and Japan abide by the provisions of their bilateral aviation treaties with Washington.

"We contend that the current US-UK bilateral agreement, negotiated by an earlier administration, does not offer US airlines sufficient access to British and European markets.

"Even as we honour the existing agreement, the administra-tion will pursue a new agreement this year that incorporates open skies provisions," he said.



THE LEX COLUMN

Profits begin at home

HSBC Holdings is clearly pleased with the diversification represented by last year's acquisition of Midland Bank. But the 68 per cent increase to £1.01bn in the Hongkong Bank's attributable profits shows where the group's most dynamic growth still lies. Even without the currency conversion factor and the £270m gain from the sale of the Cathay Pacific stake, income in

the Asia-Pacific region continues strong. Midland is unlikely ever to match the Hongkong Bank's astonishing return on average shareholders' funds of over 30 per cent. The danger remains of over-estimating the bank's resilience if the Asian boom falters. At some stage, though probably not before 1994, rising US

interest rates and narrower margins on Hong Kong business could produce a noticeable dent, especially if the political situation remains tense. Midland's profits should rise as provisions fall. HSBC's computer systems could bring remarkable efficiency gains, but they will take years to flow through and the bulk of the cost-cutting in Midland is complete.

HSBC may thus not yet have found the complete answer to its diversification dilemma. It is still heavily dependent on its volatile traditional market. The eventual answer might yet be to float all or part of the Hong Kong operation locally. The bank says nothing could be further from its mind when it is making so much money there. Indeed, but the chance could vanish for good if political trouble really strikes.

Airtours/Owners Abroad

The battle between Airtours and Owners has become an unedifying doglight. Thomas Cook's last-minute move to buy 8.4 per cent of Owners' shares in the market at 1521/2p apiece may have tilted the balance in the defence's favour. If so, Cook could then proceed with its tender offer for a further 12.5 per cent of Owners' shares at 150p enabling the two parties to

consummate their strategic alliance.
This may serve Cook's interests well. It is not clear if it is as good for all Owners' shareholders. The guiding principle of the Takeover Code suggests that an offeror should treat all the offeree's shareholders equally. Cook has not made a bid and therefore has no such obligation. Nevertheless, it has cynically tried to curb Owners' shareholders' freedom of choice. Although not prepared to bid, Cook is prepared to scupper a rival offer by

FT-SE Index: 2922.4 (+6.5)

HSBC Holdings

Share price relative to the



dislodging some loose institutional holders of Owners' shares. It would then be able to deter further bids with its large blocking stake. Wavering shareholders should reject such tactics. The Airtours' offer still looks the best alternative.

Sadly, this tale confirms how some bids have degenerated into back-room deals between companies and fund managers. Small shareholders might be forgiven for feeling cheated.

English China Clays Having abandoned its adventure in

housebuilding, English China Clays now finds itself becalmed. Selling kaolin to paper makers will remain unrewarding until demand for the end product catches up with capacity. Given the cyclical downturn in Europe, that point may not be reached until well into 1994. Meanwhile, ECC is in no position to reverse the downward pressure on margins. The move into Pacific markets and an upswing in the US should offset the worst of the damage. The 1990 acquisition of Georgia Kaolin now looks well-timed. But without further steps in that direction, the growth prospects are far from obvious.

ECC could usefully raise as much as £150m by disposals from its land bank and redeploy the funds where growth prospects are better. Given the groggy UK housing market, though, it would not do to count on an early realisation. A debt-funded acquisition would be another way forward. Having replaced most of its auction-market preference shares with last year's rights issue, ECC's balance sheet is strong. The worry is that higher interest charges would eat into free cash flow. That might undermine the secure 5.8 per cent yield on which the shares now depend.

Olivetti

Olivetti's rights issue has the look of a company sticking its finger in the dyke. The L900bn raised has to be set against a declared loss last year of against a nectated to the L650bn and provisions for restructur-ing over the last three years of L700bn. While the issue will wipe out net debt, computer prices are still falling, so further cost-cutting will surely be necessary. Even Olivetti has tacitly accepted that investors may not be keen by pitching the issue at the deepest discount legally allowed.

Larger and more august companies than Olivetti have been humbled by the collapse in computer manufactur-ing margins. While further price falls may be limited as worldwide capacity is cut, it is hard to see European com panies becoming the lowest cost producers against Far Eastern competi-tion. And with most of the value being added at the chip level by US firms. assemblers such as Olivetti will struggle. The future of European production is thus far from certain. Even Olivetti's alliance with DEC may not give it much muscle in the expanding Risc chip market. DEC. meanwhile can contemplate its purchase of a 4 per cent stake last summer at L8,000 per share, which it can now add to by taking up its rights at L1.000 each.

British Airways

BA is delighted that the first \$300m stage of its investment in USAir has been temporarily approved. In truth, the US transportation secretary had no alternative under existing aviation agreements. The crucial question is: what follows?

Mr Federico Peña will press hard for revised bilateral aviation agreement with the UK government giving US carriers greater access to the European market. BA will then face a tricky calculation whether to cede some Heathrow slots in the hope of receiving US regulatory approval for the next two phases of its link up with USAir. These stages would bring the real operational rewards.

But such considerations may be aca demic. In its current mood, the US Congress would bristle at approving any agreement allowing BA foller access to the domestic market no matter what Mr Peña may agree.

Forte Crest announce the

arrival of

Business Class.

Business Class has certainly taken off at Forte Crest. It covers a full range of benefits and services. In fact you won't find a better value four star hotel in the UK. Because if you're not completely satisfied, we'll pay for your next night with us. It's what we

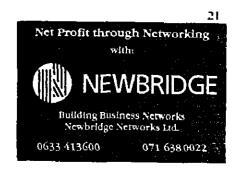


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FINANCIAL TIMES COMPANIES & MARKETS



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BTP agrees job-cuts rescue package

Compagnie STP, the French bank that speciallses in finance for property and building, has agreed an emergency rescue package that includes a 35 per cent cut in overheads, chiefly through shedding 220 staff. BTP is also trying to salvage its finances by transferring FFr3.2bn (\$560m) of property loans to a new company. Page 22

Troublesome chemical brew Recession eventually goes away. But other

spectres loom for Germany's chemicals industry, such as state intervention, environmental costs, competition from Asia and medical ser-

Risks for combined harvesters



Youngsters love the children's parties on Charles Bennett's English farm, and with only 120 acres to work he needs to generate extra income. But the history of such diversification is littered with failures. Page 36

Nine Network buys into Fairfax

Nine Network, the Australian television group controlled by Mr Kerry Packer, paid A\$49.7m (US\$35.5m) for a 4.98 per cent stake in John Fairfax Holdings, the newspaper group con-trolled by Mr Conrad Black — prompting spec ulation that Mr Packer was planning a bid for Fairfax. However, the return of the Labor government means little prospect of a change in the law on cross-media holdings. Page 25

Doubts cloud NTT share rise

After sliding steadily for five years, shares in Nippon Telegraph and Telephone, Japan's tele-communications group, gained 31.5 per cent in just 10 days. But the timing of the rise in NTT's stock has aroused suspicion as to whether a series of favourable developments have been coincidental. Page 24

Hang Seng alarm subsides

Hong Kong Hang Seng Index 8,600 6,200

Hong Kong's Hang Seng index dropped another 5.1 per cent - adding up to a silde of 8 per cent in two days - on China's angry reaction to Governor Chris Patten's decision to proreform. However, many worst is over. Back Page

Market Statistics

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Volvo
Vontobel
Wassall
Westpac
Whitegate Leisure European Leisure General Accident General Motors HSBC Holdings

Chief price changes yesterday 1284 + 24 989 + 19 9471.5 + 15.5 585 + 15 521 + 14 319 800 578 113 + 7 Spandex Transfer Tech + 25 + 33 Patie SM Group Gesteiner Owners Abroad

OTHE FINANCIAL TIMES LIMITED 1993

Tuesday March 16 1993

John Gapper reports on HSBC's results since acquiring Midland Bank last year Waiting for the griffin to pull its weight

HSBC Holdings yesterday announced a 94 per cent rise in 1992 pre-tax profits to £1.7bn (\$2.44bn), from £880m the previous year, following its acquisi-tion of Midland Bank last July. The strongest increase in profits came from operations in the Asia Pacific, which contributed

£1.3bn of pre-tax profit. American operations incurred a pre-tax loss of £24m, while Ruropean operations made a £303m pre-tax

sculpture of two intertwined brass coils rising from a solid base sits in Midland Bank's head office in London. Called "Union", it was given by Sir William Purves, chairman of HSBC Holdings, after it acquired Midland last July. "They're obviously going to screw us into the ground," said one Midland director on seeing it.

As HSBC yesterday announced the first results for the new bank, the mood was less nervous. The first months of a merger that created the world's 15th largest bank have demonstrated some of its benefits. An example is the mixture of four styles of signs in Midland branches. The backing of capital from HSBC, parent of Hong Kong & Shanghai Banking Corporation, has allowed it to spend £18m (\$26m) this year unifying the style.

Even such small amounts were hard to spare at Midland in the late 1980s. Still stricken by its 1981 purchase of Crocker National Bank in California, Midland incurred a £261m pre-tax loss in 1989 and only made £11m the next year. "None of what we're doing now costs a lot a money, but we did not have any

HSBC disclosed a £297m provision against its exposure to Olympia & York, the property developer, and made a £321m provision on Midland loans. The O&Y provision amounts to 60 per cent of the bank's £500.1m expo-sure to the company.

The bank's earnings per share rose 72 per cent to 62.07p. It declared a final dividend of 14.2p, making a total of 19p, a 50 per cent increase on 1991. Lex, Page 20; Details, Page 28

before," says Mr Brian Pearse. Midland's chief executive.

The prospect of HSBC dominating Midland has been lessened by the mixing of executives. Mr Richard Delbridge, Midland's finance director, has become HSBC group finance director. Mr Pearse professes to be content. "I have found my masters very receptive. I'd be very surprised if they went against anything I thought was right."

Mr John Bond, HSBC's group chief executive, says Midland will maintain its style. "We do not go around the world trying to export our culture. We have a few central principles, but each bank has its way of doing things," he says. He lists the principles as strong capital and liquidity, a stress on information technology, and rigorous control of costs. Yet the continuation of such

harmony depends on Midland performing a lot better than in the past. It now makes up 40 per cent of HSBC's assets, but con-tributed only £184m to the group's £1.2bn attributable profit. The Hong Kong shareholders who needed persuading last year that Midland was worth £4bn will watch for an improvement.

Tackling Midland's high costs and bad debts



40% 1988 89 90 91 92 1968 69 90 91 92 Midland Bank

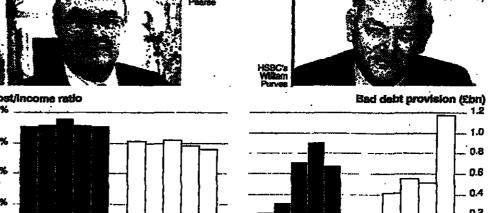
1988 89 90 91 92 The imbalance between HSBC's and small corporate business car-

Asia Pacific operations and Midland is striking. Mr Robert Law, an analyst at Lehman Brothers, estimates that HSBC's Aslan operations earned a 50 per cent pre-tax return on capital last year. Midland would need to make £800m even to achieve 20 per cent, which is well above its highest ever pre-tax profit of £693m in 1988.

t has moved to remove overlap, spending £122m on restructuring in the second half of 1992. The London-based treasury and capital markets operations have been merged and moved to a new building.

Cost savings and the increased size have produced benefits: the combined treasury operation costs 20 per cent less, and has raised turnover 17 per cent. Mr Pearse says corporate customers are now attracted to the merged Midland/HSBC because of its size, its greater capital strength and its resources in operations such as trade finance.

Outside large corporate business, the merger remains unproven. HSBC's hardest task is to improve profits in the personal



ried out through branches. Unlike Lloyds Bank, which made a counter-bid for Midland before withdrawing, HSBC cannot reap cost savings through eliminating overlap in branch networks. HSBC's most likely edge over other clearing banks is in technology. UK banks have allowed operations to develop incompatible systems: Midland's treasury

operations alone had 22 systems. The bank has also used "front office" technology for such things as credit scoring more extensively than British UK banks. Loans to small businesses are cleared by local managers within Midland; at Marine Midland such loans are assessed at a lending

centre in New York state. How Midland will be affected by HSBC's preference for using technology to automate credit decisions while controlling staff costs is unknown. Midland costto-income ratio is 68.6 per cent compared with 56.6 per cent for HSBC as a whole. But Mr Pearse says the network of 1,800 branches is the right size, and the primary task is to pass more income through it.

be saved by automating small business lending gets a sceptical response from Mr Pearse. 'Ît may be a sign of my old age,

but I would have to be convinced about that. I still believe that the capital structure of most small businesses in this country mean you have to be involved face-to-face with them,"

1988 88 90 91 924

he says. Mr Bond puts a different stress on the balance of cost and income, given sluggish loan demand in recession-hit OECD countries.

"The only thing you really have under your control at the moment is costs," he says. He emphasises HSBC's preference for "very short lines of communication", without thick layers of

head office middle management.

For the moment, the different traditions are a matter for debate rather than argument. Mr Bond is still assessing the acquisition after coming to London in January, and Mr Purves does not arrive until the autumn.

But Mr Pearse's approach will soon have to bear fruit in transformed profits; HSBC's patience The suggestion that costs could

General Motors to lose Lopez after all

By Christopher Parkes in Frankfurt and Martin Dickson

GENERAL Motors' global buying chief, Mr J. Ignacio Lopez de Arriortua, is, after all, leaving the US carmaker, it was revealed late yesterday. His departure was announced at a GM press conference, but it was not clear where Mr Lopez would be moving to.

Earlier in the day, Volkswa-gen's shares had fallen on the Frankfurt stock exchange as it appeared that the German car-maker had failed in its attempt

to poach Mr Lopez. VW shares slipped DM7.30 to DM285.50 after the weekend's surprise announcement that Mr Lopez was to stay in Detroit.

An expected fall in VW profits and a cut in the dividend from DM11 to DM5 or less, due to be confirmed at a meeting of the VW supervisory board today, had been widely discounted.

GM had been expected to announce at yesterday's conference in Detroit that Mr Lopez was being promoted to executive vice-president, with much greater responsibility for the group's North American manufacturing operations.

Volkswagen yesterday repeated that although the company and Mr Lopez had both signed a contract for him to join the German group within weeks, it would not come into effect "for the time being".

The company refused to comment on speculation that Mr Lopez had been "persuaded" to stay by a further promotion within GM or the US group's insistence on his respecting a clause in his contract preventing him from moving directly to a competitor.

However, Mr Ferdinand Piech, VW's chief executive, made plain on Sunday that Mr Lopez had come under pressure through "persistent interventions" from within GM.

This pressure followed a statement last Thursday from Mr John Smith, GM president, in which he tacitly accepted that he had lost the battle to hold on to tives. Mr Lopez's most important contribution had been "the organisation of a strategy, a team and a process to achieve cost-reduction benefits throughout the corporation", he said.

These are precisely the contri-butions Mr Piech urgently needs to restructure VW's cost-base and revive profitability.

Rhône-Poulenc Rorer to buy back 5m shares

By William Dawkins in Paris

RHONE-POULENC Rorer, the pharmaceuticals unit of France's largest chemicals group, plans to buy up to 5m of its own shares, worth \$236m at yesterday's

opening price.
The move, to support RPR's flagging share price and obtain cheap capital for an employee benefits trust, is routine in the US. It is unusual in France, though Rhône-Poulenc, RPR's parent, did announce it was buying RPR shares last month. Yesterday's operation will lift RPR's earnings per share by reducing the number of

shares outstanding, said the group.

Mr Patrick Langlois, chief financial officer. drug companies' shares due to investors' fears over the Clinton administration's plans to cut healthcare spending, plus a general shift of interest to industrial companies likely to benefit more than pharmaceuticals from the US economic revival.

"The whole sector is undervalued. We think that RPR has significant potential not recognised in the share price," he said. RPR will buy the shares, which amount

to 3.6 per cent of its 138.3m shares in issue, • Cap Gemini Sogeti, Europe's largest

68.68 per cent owned by the state-controlled chemicals group. Rhone-Poulenc said it wanted to show confidence in RPR at a time when RPR's share price did not reflect its full potential.

The shares being bought by RPR will go into an employee trust to finance benefits such as savings and stock plans, pensions and healthcare. Over time, the trust will be free to allocate or sell the shares.

RPR's share price had fallen by roughly in the open market over an unspecified provider of computer services, yesterday announced that it would offer £137m Last month, Rhône-Poulenc bought an (\$196m) to buy out the remaining 30 per subsidiary. CGS bought 69.3 per cent of Hoskyns, which manages companies' com-puter systems, in 1990 and undertook at the time to offer to buy out the rest before

> Minority investors are being offered 469p per share, slightly more than the most recent market price of 462p. CGS paid £199m, or 330p per share, for control of Hoskyns in 1990.

UAP calls on Suez to reopen talks on future of Victoire

By Alice Rawsthorn in Paris

UNION DES Assurances de Paris, France's largest insurance group and a candidate for privatisation after this month's election, yesterday called on Suez, the French holding company, to reopen negotiations about the future of Victoire, the French insurer, and Colonia, its German subsidiary. Suez, which has been clouded by bid speculation since the announcement earlier this month

that it incurred its first-ever loss in 1992, last year broke off the Victoire talks. UAP, a minority investor in both Suez and Victoire, had for years hoped to swap its Victoire shares for con-Mr Jean Peyrelevade, UAP

"must be reopened, sooner or later". The breakdown of the Victoire talks was seen as a personal blow for Mr Peyrelevade, a socialist appointee whose position at UAP may be vulnerable if, as the polls suggest, the conservatives win the elections.

However, Mr Gérard Worms, chairman of Suez, has refused to reopen negotiations. Suez said the issue was not on the agenda although it was "not inconceivable" that talks would resume in the future.

UAP yesterday also secured shareholder's agreement to acquire a 37.35 per cent stake in Nordstern, the German insurer which is the most profitable part of Colonia, from Winterthur, the German financial group, in return for FFr1.5bn (\$260m) of

The Nordstern investment has been interpreted as an attempt by Mr Peyrelevade to step up the pressure on Suez by trying to restrict Colonia's control over the

Mr Peyrelevade's manoeuvres might be helped by Suez's recent problems. Suez, which incurred a FFr1.8bn loss last year, has been badly affected by the economic slowdown and by the effects of the Paris property crisis on its

banking activities.
Mr Peyrelevade stressed UAP had not participated in the recent buying of Suez shares. "Like many other shareholders, we are very concerned with the situa-tion at Suez and hope the management can address its prob-lems," he said.

chairman, said the negotiations **Thomas Cook buys Owners stake**

By Richard Gourley in London

THOMAS Cook, the Germancontrolled travel agency, yesterday bought an 8.4 per cent stake in Owners Abroad, the holiday company defending a hostile bid from rival Airtours.

The purchase may prove to be decisive in ensuring that Owners Abroad retains its independence, allowing it to progress with its proposed commercial tie-up with Thomas Cook, and its sister company, LTU, the German tour

Last night Owners Abroad and Airtours were awaiting the decision of Gartmore, a 7.5 per cent shareholder in Owners Abroad. The offer closes at 1pm today.

Advisers to Owners Abroad said Thomas Cook had bought the shares from a variety of institutions at a cost of about £21m (\$29m). Thomas Cook's offer of 152.5p was aimed at investors who were believed likely to accept the offer, they said. Gartmore was understood to

have sold some of its stake to Thomas Cook. A spokesman for Gartmore would not comment on whether it planned to to accept the Air-

Airtours also yesterday produced new information on the cost savings it expects to make from a merged Owners and Air-It said it hoped to make £20m

savings in the full 1993-94 financial year and the same the fol-These figures compared with

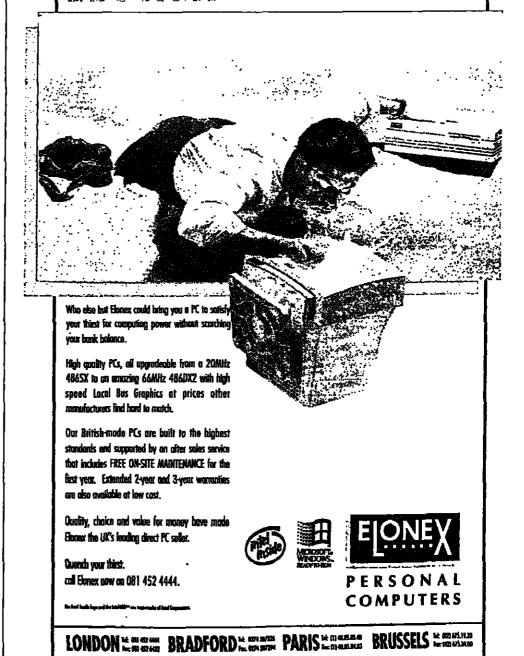
Owners Abroad's assessment of benefits from its tie-up with Thomas Cook of £9m and £11m in the two years. Mr David Crossland, Airtours chairman, said £8m of savings per cent saving on the purchas-ing of bed nights. A further £4m saving would

come from a car rental deal in the US. Other savings would come from passenger handling, and economies in running the two airlines.

Airtours' introduction of new financial information on the penultimate day of the bid was seen by some analysts as a mistake that left an impression the company thought the bid was slipping away.

Mr Howard Klein, Owners Abroad chairman, described Airtours statement as a "a last minute response to a giaring omission in its arguments to date". He said Owners' brands had limited overlap with Airtours. Airtours appeared to have ignored the effect of loss of market share which would occur if its bid were successful, the company said. would come from an average 2 Lex, Page 20

ELONEXHILARATION



Compagnie BTP agrees to emergency rescue plan

By Alice Rawsthorn in Paris

COMPAGNIE BTP, the French bank that specialises in finance for the property and building sectors, has agreed an emergency rescue-package to cut costs and restructure its

The plan includes a radical reduction of 35 per cent in overheads, chiefly by shedding 220 staff. BTP, which has been badly affected by the downturn in the French property market, is also trying to salvage its finances by transferring FFr3.2bn (\$560m) of property

loans to a new company.

The new company will be controlled by BTP's existing French finance and construction, including Crédit Lyonnais and Credit National, the banks, and the Bouygues building

The BTP board, led by Mr Jean Bayle, chairman, has been trying to finalise negotiations for the rescue package since last autumn. BTP is the latest in a long line of French financial groups to have fallen into financial difficulty because of the precarious state of the property market.

Crédit Lyonnais, the statecontrolled bank which owns 4.1 per cent of BTP, last week dis-closed that it produced its

shareholders, which include a worst results for 20 years in number of prominent names in 1992, partly because of its property problems. Other banks, including Paribas and Indosuez, have also been hit, as well as the French insurance companies.

However, BTP is one of the most vulnerable institutions given that it specialises in property. It fell into the red with a net loss of around FFr720m last year, after making provisions of FFr600m, from net profits of FFr62m in

The company said it hoped to break even this year, following the rescue plan, and to return to "normal profit levels"

ISS ahead despite sales decline

By Hilary Barnes

the international industrial cleaning group, reported a 9 per cent increase in net profits to DKr266m (\$41.49m) in 1992 from DKr244m last time. Pretax profits were up by 15 per cent to DKr374m from DKr332m.

Sales were down to DKr11.35bn from DKr11.80bn, due to divestments, adverse foreign exchange developments and difficult trading

Earnings per share increased to DKr61 from DKr56. An unchanged DKr10 per share dividend was proposed.

The board also proposed a scrip issue of one new for five old shares and a share split by which shares of DKr100 face value will be split into five shares of DKr20 each.

Sales increased in Scandinavia to DKr5.07bn from DKr4.98bn, but operating profits slipped to DKr288m from DKr305m. Sales were down in

conditions in Sweden and Bra- both the other main divisions, to DKr2.94bn from DKr3.34bn in Europe and Brazil and to DKr3bn from DKr3.21bn in North America.

Operating profits in Europe and Brazil were down to DKr159m from DKr177m, and in North America to DKr127m from DKr133m.

In the current year an increase in turnover of about 5 per cent is forecast, while pretax profits are expected to rise both absolutely and relative to turnover, said the preliminary

COMPANY NEWS IN BRIEF

PIZZA HUT International has formed a 50-50 joint venture in France with the pizza delivery business Spizza 30, Reuter reports from Paris.

Pizza Hut said the venture, which is subject to French government approval, would cover more than 70 outlets and represent annual turnover of FFr350m (\$62.27m). Pizza Hut International has 17 whollyowned restaurants in France.

• FOKKER, the Dutch aircraft maker, said it was deferring publication of its 1992 results until April 2, pending official confirmation that the takeover by Deutsche Aerospace is going ahead. Reuter reports from Amsterdam.

Fokker had originally slated results for March 18.

The company, hard hit by the slump in orders for new airliners, is expected to announce in the next week or so a big cutback in production and jobs.

• RHEINMETALL Berlin is taking a 63 per cent stake in Preh-Werke, the electronics group, for an undisclosed sum, Reuter reports from Dussel-

Rheinmetall said the acquisition, which was subject to approval by the federal cartel office, would take effect retroactively from January 1. Preh had sales of some DM220m (\$132.5m) last year. It

would complement Rheinmetall's automobile technology business led by Pierburg.

• RODAMCO Property, the investment fund, said its 1992-93 dividend would probably be slightly higher than its net per share earnings of Fl 3.19, Reuter reports from Rotterdam.

The company expects the dividend to be higher than the 1991/92 dividend of Fl 3.40.

 UNION Bank of Finland, the banking arm of Unitas, may incur up to FM150m (\$24.6m) in credit losses if the debt restructuring of Polar-Yhtyma fails, Reuter reports from Hel-

Avesta Sheffield doubles loss, holds payout

By Christopher Brown:Humes In Stockholm

Avesta sheffield, which has become Europe's largest stainless steel group following the recent merger of Avesta and British Steel's stainless steel operations, yesterday disclosed a SKr564m (\$72.33m) loss, after financial items, for

Weak market conditions were aggravated by merger expenses and the costs of starting up a new mill, the

company said.
The deficit was more than double 1991's SKr248m loss and led the company to scrap its dividend after a SKrl per share pay-out in 1991.

"The most important reason for the negative result is that product prices have fallen more than raw material prices," the group said. It blamed industry over-capacity and increased nickel exports from the former eastern bloc for the fall in prices, while noting that demand was restrained by recession in many important markets. It said European demand for hot rolled plate, pipes, tubes and long products fell, while demand for cold rolled products rose just 1 per cent, compared with a normal 4 to 5 per

Sales amounted SKr7.59bn, compared with SKr7.39bn in 1991, with SKr842m generated by British Steel's stainless operations in the two months following the completion of the merger on November 2. Excluding this contribution, sales were down

per cent. The overall loss would have been lower but for SKr171m adverse movement in inventory prices, SKr50m in merger costs, and SKri01m related to the start-up of the group's hot strip rolling mill in Avesta.

The group originally expected the merger to produce SKr400m of annual cost savings from 1995, but now says it expects the benefits to be greater and to take effect as early as 1993.

British Steel owns 40 per cent of the group.

Deutsche Babcock cuts forecast

By Ariane Genillard in Bonn

DEUTSCHE BABCOCK, the plant and engineering group, posted a 22 per cent increase in sales in the five months to the end of February but warned that overall profits for the year would be lower than expected.

Sales in the five months rose to DM2.5bn (\$1.5bn), with the order backlog standing at DM8.8bn, a 22.3 per cent rise over the same period the previ-

But Mr Heyo Schmiedeknecht, chief executive, warned that profit forecasts for the current year, which ends on September 30, would have to be "revised downward". He said profits would be "closer to DM30m". Earlier forecasts said profits could be as high as DM60m.

Mr Schmiedeknecht blamed the general recession in the industrial machines sector. He also said that core businesses in environmental technology continued to be in the

Net profits for the group for the 1992 fiscal year stood at DM76m however, up from DM32m the previous year. Sales for the same period reached DM7.6bn against DM7.3bn the year before. Outstanding orders were higher than the previous year, standing at DM7.1bn against DM6.6bn. The company said it had won a contract worth DM240m to build a coal-fired

plant in China. The company said it still planned to float three subsidiaries on the German stock market this year. The plan was announced last year but had to be delayed because of the stock market turmoil, a company spokesman said.

The three subsidiaries are Baicke-Dürt, Babcock-BGH and Schumag, specialists in

mechanical engineering plant and industrial technology.

The company will also pay a preferred dividend this year but will omit to pay on common shares. Holders of preferred stock will receive DM9 a share, or three times the DM3 a share which was last paid out in 1988.

The company said it intended to turn 1.2m preferred shares into common stack this year and expected to pay a DM10 dividend for the fiscal year ending September 30 1994 The plans will be proposed to its shareholders' meeting on

Senior managers stage walkout at Baring

MR CHRISTOPHER Heath, the man who built Baring Securities into one of the UK's most successful securities houses in the late 1980s, yesterday resigned along with a large part of his senior management team after a policy dispute over the company's

future. Mr Heath and his team are believed to have pushed for Barings to expand its securities and derivatives business, in a move that could have led the group to sell a stake to another

Mr Andrew Tuckey, Barings' deputy chairman, said no spe-

cific proposals had been put to the board, but added: "None of these initiatives have any appeal to us, because we have neither the capital nor the inclination" to expand the

The move comes six months after Barings, one of the UK's oldest merchant banking groups, announced that its securities arm had plunged into loss in the first half of 1992, cutting group profits by

more than a half to £11.8m. More than 100 jobs were shed at that stage, and yesterday's departures raise the prospect of further cutbacks in the securities arm and its 80-strong

derivatives unit.

Mr Tuckey said that the part-ing had been amicable and that Mr Heath, once the UK's highest-paid director, would remain as a consultant to the group.
Others directors to depart

were Mr Ian Martin, head of derivatives, and Mr Andrew Baylis, head of European operations, while Jim Reed, head of New York, and Vanessa Gibson have also left the Barings Securities

One of the executives who stepped down said that discussions over the future of the company, under way since last September, had come to a head last weekend: "One route

would have been more exciting and expansionist - and, yes might have required more capi tal and an extra partner. The other was more consolidating At the end of the day, it's very difficult to back something you don't agree with."

Two other Baring Securities directors, Mr Andrew Fraser and Mr Diarmaid Kelly, have been made deputy chairmen of the company. Mr Peter Notris put in by Barings as chief operating officer last autumn, takes over as chief executive.

Mr Tuckey said that, while the securities company would not be integrated with the bank, the two operations would move closer together.

French dairy products group static at FFr354m

By Alice Rawsthorn

BONGRAIN, the fastexpanding French cheese and dairy products group, made static profits of FFr354m (\$62.51m) last year.

The group, which has grown rapidly in recent years through a series of acquisitions culminating in last summer's deal whereby it took managerial control of ULN, the ailing French dairy co-operative, also saw sales stabilise at FFr9.7bn in 1992.

Mr Jean-Hughes Vadot, finance director, said Bongrain had been affected by a slowdown in consumer spending across all its markets, with the

exception of Germany. He said there had been a sharp slow down in France, still the group's biggest market with 47 per cent of sales, particularly in the second half of the year. Despite the competitive cli-

mate, Bongrain would have registered an increase in net profits for its ongoing businesses of 7.2 per cent had exchange rates remained sta-However, the franc's strength since the autumn cur-

rency crisis reduced the contribution from exports and overall net profits grew below the rate of inflation by 1.1 per cent from FFr350m in 1991 to 1992's

SKr129m as sales slide

Euroc profits decline to

EUROC, the Swedish building materials group, saw 1992 profits after financial items fall to SKr129m (\$16.9m) from SKr151m a year earlier, with efforts to cut costs and release capital largely offsetting a big downturn in the building market. The dividend is being maintained at SKr2 per share. Sales slumped to SKr9.5bn

from SKr10.5bn, with a particularly severe decline in Sweden and Finland where sales were down 20 to 30 per cent. Operating income dropped to SKr542m from SKr740m.

The group's performance was helped by a sharp reduc-

tion in net financial expense which fell to SKr396m from SKr593m, after a scaling down of operations in some markets. The group sold its stake in Valenciana, the Spanish cement and ready-mix company, incurring a SKr279m

financial costs by SKr150m. Euroc's cement operations improved earnings to SKrlmm from SKr39m, but the building material activities saw profits fall to SKr84m from SKr204m Losses within building materials distribution deepened to

SKr29m from SKr14m. Euroc forecasts that it will

The Swire Group

Cathay Pacific Airways Limited 1992 FINAL RESULTS

Audited Consolidated Results. The profit attributable to shareholders for the year ended 31st December 1992 was US\$385 million, as compared with US\$378 million for the previous year, an increase of 1.9%.

	31st De	cember
_	1982 US\$M	199 US\$4
Turnover	2,988	2,68
Operating profit Net finance charges	464 41	46 3
Net operating profit Share of profits of associated	423	43
companies	30	2
Profit before taxation Taxation	453 65	46 7
Profit after texation Minority interests	388	38
Profit attributable to shareholders Dividends	385 154	37 15
Retained profit for the year transferred to reserves	231	22
	US¢	US
Earnings per share	13.5	13.
	US¢	US
Dividends per share interim final, recommended	1.34 4.04	1.34 4.04
	5.38	5.3
Avzilable tonne kilometres (million)	6,466	5,62
	USS	US
Shareholders' funds per share:	0.60	0.52

The United States dollar figures shown are for information only, and are translated from Hong Kong dollars at the rate of exchange of US\$1 00=HK\$7.80.

Results. 1992 saw no reduction in the problems confronting heavers. 193 saw no reduction in the problems controlling the available industry. A worldwide excess of capacity and the need for many strines to generate cash regardless of profits produced a continuation of the fare wers first seen in 1991. Many sirtines have reported or are expected to report substantial losses in 1992. Against this background our full year's profit of US\$385 million, an increase of 1.9% over 1991 is, I believe, a creditable performance.

Costs continued to be under pressure due partly to large increases in government charges and taxes, and partly to inflation in Hong Kong which continued at a rate higher than worldwide averages. For these reasons we continued with "Operation Better Shape", our major project to increase productivity. We are making progress; unit cost per available toning kilometre remained the same as last year primarily due to improved staff traditionals. to improved staff productivity.

It would be unrealistic for us to assume the industry's problems will soon vanish. As a result, after revising our medium-term forecasts for traffic levels, we postponed in November the conversion of options into firm orders for three Boeing 747-400s, originally due for delivery in 1994.

But there are opportunities and one of these arises from the forecast that demand for air transportation in Asia-Pacific will grow almost twice as fast as in other major regions of the world during the 1930s. In May, we ordered 11 Boeing 777 aircraft, with options on a further 11. Together, the Boeing 777s and the previously-ordered Airbus A330-300s will allow the Company to replace the TriStars and to increase capacity on regional and medium-haul routes commencing in 1995.

on regional and medium-haut routes commencing in 1995.
Despite the delays surrounding the replacement airport project at Chek Lap Kok, the Compeny and its subsidiary and associated companies have been and continue to be active in their preparations for the move. Expressions of interest have been made in respect of Hong Kong Aircraft Engineering Company Limited, Cathay Pacific Catering Services (HK) Ltd. and others, and in many cases detailed plans have been drawn up. Discussions continue with the Provisional Airport Authority and we remain optimistic that the new airport will present a great opportunity for the Company although, of course, the time table for its opening remains uncertain.

Operations. We took delivery of four Boeing 747-400 passenger aircraft during the year. One Boeing 747-200 passenger aircraft was converted to a freighter in August. This brought the fleet total to 49 aircraft: 27 Boeing 747 passenger aircraft, four Boeing 747 freighters and 18 TriStars. An order for three flight simulators for the Boeing 747-400, A330 and Boeing 777 was placed in July. Average aircraft utilization for the whole fleet was 10.0 hours per day compared with 9.8 hours in 1991.

Financing. The Company's financial position remained strong; at 31st December 1992, total shareholders' funds amounted to US\$1,708 million, an increase of 15.6% over 1991. Debt equity ratio has been maintained at around the present

Investment. During the year, we purchased airline catering facilities located in Sydney, Darwin, Vencouver and Toronto.

Finel Dividend. The final dividend to be recommended at the Annual General Meeting on 26th May, 1993 amounts to HK31.5¢ per share for the year ended 31st December 1992 which together with the interim dividend of HK10.5¢ per share paid on 4th October, 1992, makes a total dividend for the year of HK42.0¢ per share. This represents a total distribution for the year of HK\$1,203 million.

Shareholders' register will be closed from 17th April to 21st April 1993, both dates inclusive. The final dividend will be payable on 2nd June 1993 to shareholders registered on 21st

Prospects. Looking to 1993 the first half at least is likely to see a continuation of the current climete of soft demand and severe price competition within the airline industry. The outlook for our major Japanesa market remains depressed but there are some signs that the major economies outside the Asia-Pacific region are finally beginning to emerge from their lengthy recessions.

However, against this background we fear that airlines worldwide will still be subjected to above average increases in government charges and taxes and it is unlikely that inflation at our home base will reduce significantly. The industrial action by the Flight Attendants' Union in January 1983, although now resolved, may hard because a similarity and the still season by well have a significant impact on 1993; results; it is easy to calculate the short-term linancial effect but more time is needed We would expect to have a clearer picture when our interm results

are issued but from the information that we have at present, it is likely that 1993 will be a more difficult year than 1992. The Annual Report for 1992 will be sent to shareholders on 2nd April, 1993.

Chairman Hong Kong, 17th March 1993

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CATHAY PACIFIC

U.S. \$400,000,000

Hydro-Québec

Undated Floating Rate Notes, Series GL, Unconditionally guaranteed as to payment of principal and interest by

Province de Ouébec

Interest Rate Interest Period 3%% per annum 15th March 1993

15th September 1993

Interest Amount per U.S. \$10,000 Note due 15th September 1993

U.S. \$175.69 Credit Suisse First Boston Limited

U.S. \$100,000,000



Great Western Financial Corporation

Floating Rate Notes Due 1995

Interest Rate

5¼% per annum Interest Period 15th March 1993

15th June 1993

U.S. \$670.83

Interest Amount per

U.S. \$50,000 Note due 15th June 1993

> Credit Suisse First Boston Limited Agent

ANZBank Australia and New Zealand

Banking Group Limited

Australian Company Number 005 357 522 (Incorporated with limited liability on the State of Victorial, Australia) U.S. \$200,000,000

Subordinated Floating Rate Notes due 1998 For the six months 15th March, 1993 to 16th September, 1993 the Notes will carry un interest rate of 3%% per annum with an amount of interest U.S. \$1,991.32 per U.S. \$100,000 demonination.

payable on 16th September, 1993. Listed on the Luxembourg Stock Exchange.

Bankers Trust

Bankers Attended Company, London

Agent Bank

extraordinary loss, but it says the move will cut its annual

remain in profit in 1993.

Notice of Annual General Meeting of Shareholders

LIQUIBAER Julius Baer U.S. Dollar Fund Limited

IB∞B

General Meeting to be held at Judius Baer Bonk and Triata Company Led... Kirk House, Grand Cayman, Cayman Islamds, on the 5th day of April, 1993 at 10 s. m.

1. To receive and consider and, if though fit adopt the accounts presented by the Directors for the year ended 31st December, 1993 and the reports of the Directors and Anditors.

2. To rainly the acts of Directors.

J. To re-elect Mr. Peter Wild to the Board of 4. To appoint Auditors and authorize the Directors to fix the Auditors reconnectation. By order of the Board Lagatheer, Julius Baser
U.S. Dollar Fund Lonned, P.O. Box 1100,
Grand Capanan, Carenan Islands

A stareholder holding registered shares is extilled to sitend, vote and appoint one or more provises to attend and vote instead of Alm. A proxy good not be a shareholder of the company

Secretary and Registrer: Julius Base Bonk and Trust Company Ltd.: Kirk Husse, P.O. Ben (100 Grand Caynam, Caynano Islands

A starcholder holding beater shares is entitled to offend and wase. Exercise of these rights in Bank Julius Bazr & Co. Ltd. ofstranc 36, P.O. Boz, 8016 Zurich Switzerland

ociété Bancaire Julius Baer SA Genève evard du Thétitre, P.O. Box, 1211 Geneva 11 Switzerland

Copies of the Annual Report including Audited Accounts are available for inspection and may be obtained at the registered office of the Company and from the Agents Lined before.

There are no service contracts in exlatence between the Company and any of im Directors and none are proposed.

U.S. \$400,000,000



Santander Financial Issuances Limited incorporated in the Cayman Islands with limited liabil Subordinated Undated Variable Rate Notes

with payment of interest subject to the profits of and secured by a subordinated deposit with Banco Santander, S.A. (Incorporated in Spain with limited liability) Notice is hereby given, that for the Interest Period from March 16, 1993 to June 16, 1993 the Notes will carry an interest Pate of 4.0825% per annum. The amount of interest payable on June 16, 1993 will be U.S. \$2,595.49 per U.S. \$250,000 principal amount of Notes.

By: The Chase Manhattan Bank, N.A. London, Agent Bank



ABBEY NATIONAL **BUILDING SOCIETY** V1.1,000,000,000 Floating Rate Notes Due 1994

Agent Bank The Long-Term Credit Bank

of Japan, Limited

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March 16, 1993

DONT TRAVEL US.

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Christian

The Bear

INTERNATIONAL COMPANIES AND FINANCE

A troublesome brew in Germany's chemical industry

Nike shares jump on record earnings

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S.A.

By Karen Zagor in New York

SHARES in Nike climbed more than 5 per cent yesterday morning after the company posted record third-quarter earnings. The shares advanced \$3% to \$75% at mid-day.

Although the results were in line with expectations, investors were encouraged by a jump in "futures" orders and news that Nike's US footwear business had its strongest quarter in two years.

The company, based in Beav-erton, Oregon, said orders for footwear and apparel scheduled for deliver between March and July climbed 21 per cent to \$1.65bn. The company warned that these orders were not necessarily indicative of total revenues for successive

Nike's net income for the three months to February 28 rose 8.5 per cent to \$89.5m, or \$1.16 a share, from \$82.5m, or \$1.08. Revenues were 12.1 per cent higher at \$972m, against

For the first nine months, Nike's net earnings advanced 11.5 per cent to \$288.1m, or \$3.74, from \$258.5m, or \$3.88. Revenues grew 15.2 per cent to

\$2.95bn from \$2.56bn. In the US, sales rose 14 per cent in the quarter to \$655.7m, with growth led by footwear revenues, which were 15 per cent higher at \$548.2m.

The company's total interna-tional sales were 4 per cent higher at \$265.2m. The company said international revenues would have been 11 per cent higher had dollar exchange rates remained constant. Although international footwear sales slid 1 per cent to \$204.1m in the quarter, apparei sales rose 25 per cent

In Europe, Nike said it was investing aggressively in the Nike brand. The company expects its fully-integrated automated information systems to come on line this month. This should provide greater communication and coordination between European

Brierley sells US motel stake

By Terry Half in Wellington

BRIERLEY Investments, the New Zealand-based hotels and investment group, is selling its 18.6 per cent stake in La ment this year, including the Quinta Motor Inns, a US motel | laying of optic fibre transmisgroup, for NZ\$112.5m sion lines between some of

Brierley paid NZ\$82m for the stake. The sale is part of the investment group's strategy to withdraw from the US and recrientate itself on Asia, Australian and New Zealand.

Recession, state intervention, a rising D-Mark and competition are responsible, writes Christopher Parkes NE of the more predict-Drues, traditionally the nonable features of recescyclical buffer cushioning Gersion is that it eventuman chemical company profits.

ally goes away. But there are now seem drained of their few consolations to the other power to protect. According to Mr Jochen spectres stalking Germany's chemicals industry. Hückmann, a spokesman for Some are familiar. High the pharmaceuticals industry labour and environmental in the state of Hesse, the net effect of Mr Seehofer's econcosts have haunted manufacturers for years. Now, with omy package will be a reducgovernment intervention, the tion in earnings of between 20

and 30 per cent.

rapid increase in competition from low-cost manufacturers in ufacturers, which account for Asia and elsewhere, labour and almost 20 per cent of all Gerenvironmental costs are disman drugs output, suffered an turbing German management's average 24 per cent fall in sales sleep more than they used to. during January.

Meanwhile, at the bulk chemicals end of the produc-The effects of medical service reforms, imposed from January by Mr Horst Seehofer, the new health minister, have had a tion scale, the area most sen-

rise of the D-Mark and the

Loss deepens

SAO PAULO Alpargatas,

Brazil's largest footwear and clothing manufacturer, suf-

fered a loss of \$83.2m last year,

compared with a deficit of \$37.7m the previous year.

Last year's sales of \$479.2m

were down by 11 per cent, with exports accounting for \$33.3m.
"The loss was principally

due to lower sales volumes and tighter margins, exacerbated by the adjustment of stocks to

lower market values and costs

related to company restructur-

ing," said Mr Diego J. Bush,

Alpargatas chairman, in a

• Embratel, the state-controlled long-distance telecom-

munications company, announced profits of \$240m in

1992, up from \$153.3m in 1991.

The company invested

\$528m, 80 per cent of which

was funded without borrowing.

It plans \$700m of new invest-

Usiminas, the steel producer

privatised in 1991, announced

profits of \$123.4m in its first

full year as a privately-owned company. The result was up by

Brazil's major cities.

95 per cent from 1991.

stockholder statement.

at Brazilian

clothier

By Bill Hinchberger

sitive to cyclical swings, the dramatic immediate effect on industry has been dismayed by the pharmaceuticals trade.
This was underlined this Chancellor Helmut Kohl's decision that the rump of east Gerweek when BASF followed its man industry is to be retained announcement of a 41 per cent as a core element in profits slump last year with the region's recovery pronews that short-time working was to be introduced at its Remarking on the Treuhand

Knoll drugs subsidiary. privatisation agency's plan to BASF said sales of some prespend another DM1bn this year scription drugs fell by 40 per on restructuring, Mr Wolfgang cent in the first two months of Hilger, chairman of Hoechst Mr Seehofer's reforms. questioned mildly if there were markets enough to absorb the Apart from prescription lim-

its and higher charges for patients, the industry is having east's output. He asked, more sharply, if to cope with stringent price investments on this scale were sensible and if the government

He estimates that local man-

was not committing itself to filling a bottomless bucket. The answers appear clear enough. But, in the absence of discernible signs of new industrial growth in the former

not going to change its mind. Meanwhile, although Bonn may ease some of its more rigorous strictures on the health service. Mr Seehofer's interven-

tion and trends in interna-

DDR, the government is

The chemicals industry is dismayed by Chancellor Helmut Kohl's decision that the rump of its east German counterpart will be a core element in the region's recovery programme. On the Treuhand privatisation agency's plan to spend another DM1bn this

year on restructuring

Hoechst chairman, (left)

asks if the government

in the east, Mr

Wolfgang Hilger,

is not filling a bottomless bucket. tional markets indicate that margins and profits will continue to be squeezed.

How successfully the German industry picks its way across this dramatically altered landscape remains to

slow and hesitant. Although average profits fell by 25 per cent in 1990 and 20 per cent in 1991, it was not

be seen. The direction it has

taken has been clear for some

time, but the pace has been

until last year, when earnings fell 30 per cent, that there was serious reduction in the numbers of people employed. More than 20,000 jobs are expected to go this year - following a mere 8,000 job cuts in

tructural adjustment has also been sluggish and not always successful. Among Germany's big three, BASF is most dependent on mainstream chemicals. Accordingly, it has suffered

Ironically, most of BASF's difficulties stem from its "non-chemical" activities, which include heavy lossmakers such as magnetic tapes. These businesses, which

together account for some 48 per cent of sales, are estimated to contribute just 2 per cent of profits. But change is coming - through a DM4.6bn investment in a pipeline network, which will bring in Russian gas and oil, plus a stable flow of profits. Energy interests already account for around 25

per cent of group earnings.

Meanwhile, the company is
trying to escape Germany's high-cost trap by placing chemicals investment abroad.

A new steam cracker opens in Antwerp later this year, for example, and 60 per cent of the group's European spending outside the home market this year will go to the Belgian site. In another more recent structural move, it swapped its acrylics business for ICI's polypropylene interests.

Both strategies are driven by BASF's conviction that build-ing up critical mass and a costcompetitive edge in core sectors will help it resist the capacity cuts widely believed necessary in the European chemicals industry. It hopes this will enable it to emerge from the anticipated bloodletting in the European chemicals sector relatively unscathed.

The recent decision by Hoechst to merge its PVC activities with Wacker Chemie, accompanied by reorganisation at Celanese, was aimed at the same end. Bayer sits on its laurels as

the first of Germany's big three to bite decisively into its costs. Until now, it has been a distinct favourite among investors, who are content with the estimated 75 per cent contribution to profits from its drugs and information technology businesses. But last week's 16 per cent fail in annual profits to DM2.7bn showed not even the one of the big streamlined chemicals companies can escape the grip of world reces-

Lyonnais takes over Peru bank

By Sally Bowen in Lima

CREOIT Lyonnais has become the first foreign bank for many years to assume majority control over a domestic Peruvian bank.

The French bank has regained control of the Banco de Lima after having a minority holding for a considerable

Legislation hostile to foreign participation had forced Credit Lyonnais to reduce its original majority stake in the Lima bank, which was founded in 1952, to under 20 per cent

To regain overall control. Credit Lyonnais has increased its capital in the Banco de

Lima by \$8m. The French bank said that it would seek to play a role in the forthcoming privatisation of Peru's state-owned companies and the development of the country's capital

Credit Lyonnais holds some \$200m of Peruvian debt paper, including around \$50m in short-term working capital debt - expected to be the first to be accepted in privatisa-

This mini-prospectus is issued in compliance with the requirements of the London Stock Exchange pursuant to Section 154 of the Financial Services Act 1986. The issue of this mini-prospectus has been authorised by the London Stock Exchange without approval of its contents.

This document contains the procedure for application for Ordinary Shares of 1 pence each in Atreus PLC, an Application Form and statements of a factual nature drawn from the listing particulars dated 24 February 1993 (the "listing particulars") which have been published by Atreus PLC and should be read in conjunction with the listing particulars which alone contain full details of the history and business of Atreus, the Acquisition and the Merger. The Directors are satisfied that this mini-prospectus notice contains a fair summary of the key information set out in the listing particulars. Application has been made to the London Stock Exchange for the whole of the share capital of Atreus, issued and to be issued, to be admitted to the Official List. Definitions set out in the listing particulars shall also apply in this document unless the context requires otherwise



Placing and Public Offer

of 27,500,000 Ordinary Shares of 1p each at 20p per share payable in full on application of which 11,250,000 are being placed and 16,250,000 are being offered to the public

The application lists for the Ordinary Shares which are the subject of the Public Offer will open at 10.00 a.m. on Monday 22 March 1993 and may be closed at any time thereafter. The procedure for application and an Application Form in respect of the Public Offer are set out at the end of this document. It is expected that listing will become effective and that dealings in the Ordinary Shares will commence on Friday 26 March 1993. Upon Admission, the Ordinary Shares which are the subject of the Piacing and the Public Offer will rank pari passu in all respects with the existing issued ordinary shares of Atreus PLC and will rank in full for all dividends or other distributions thereafter declared, made or paid on the ordinary share capital of the Company. The London Stock Exchange has authorised the issue of this document under Section 154(1)(b) of the Financial Services Act 1986 without approving its contents. This document is not for distribution outside the UK, nor should it be treated as an offer or solicitation outside the UK. Following the Merger, Acquisition and Offer, the authorised and issued share capital of the Company will be as follows:

50,000,000 £500,000

of the Merger and Acquisition) had in aggregate outstanding secured bank borrowings of £834,000 and hire purchase obligations (secured)

Save as aforesaid and apart from intra-group indebtedness, at the close of business on that date neither Atreus PLC nor DB (UK) Holdings pic nor URSI, nor any of their subsidiaries had outstanding URSI, nor any of their subsidiaries had outstanding any loan capital fincluding term loans) whether issued or created but unissued, or other borrowings or indebtedness in the nature of borrowings, including bank overdrafts and liabilities under acceptances (other than normal trade bills), or acceptance credits, hire purchese commitments, finance lease obligations, mortgages, charges, guarantees or other material contingent liabilities.

At the close of business on 5 February 1993, the URSI Group and the DB fLKG Group had cash

the URSI Group and the DB (UK) Group had cash

amounting to £1,235,226. scription of the Enlarged Group's businesses Description of the Enterged Group's businesses Following the Merger and the Acquisition, the business of Atreus will comprise that of the D8 (UIC) Group and also that of URSI, which is not expected to form part of the future business of Atreus. It is intended to dispose of the existing business of URSI and an agreement has been put in place to enable this disposal to be effected without any further fability, in respect of this business, accruing to Atreus.

business, accruing to Attens.

The DB (UQ Group comprises four wholly owned treding companies; Alumplest, Lede Glass, Selecta and D&B Marketing. They collectively design, menufacture, market and self a range of shower screens, shower enclosures and mirrors, principally in the bathroom market.

The Directors believe that the DS (UK) Group currently supplies approximately 35 per cent. of the over-beth shower screen market in the UK, through three distinct markets being (1) Builders and Plumbers Merchants and Bathroom Retail Specialist, (2) DIY Superstores and (3) Mail Order.

The executive management of Atreus will comprise Bruce Ledwith, David Howarth (both currently directors of DB (UK)), Gerry Caclich and Radney Harnett. Sales and marketing will be the responsibility of Bruce Ledwith, and David Howerth will have responsibility for manufacturing and product development. Gerry Cecilich will act as Finance Director of Atreus, and Rodney Harnett will be Executive Chairman with specific responsibility for the strategic development of Atreus. Estimated profit of the DB (UK) Group for year to 31 January 1993

The estimated results for the DB (UK) Group for the year ended 31 January 1993 are as folio Turnover Profit before tax Profit after tax Earnings per Ordinary Share £731,000 (see note 1 below) 2.03p

Offer statistics Offer statestics
Offer price per Ordinary Share
Number of Ordinary Shares in issue
following the Offer
Market capitalisation at the Offer price 36,051,123 £7,210,225 Net proceeds of the Offer Estimated earnings multiple at the £5,000,000

Offer price 9.85
Notional gross dividend per Ordinary Share 1.0p
Notional gross dividend yield at the Offer
price (see note 2 below) 5 per cent. onal net dividend cover (see note 2 below) Pro forms net tangible seasts 2.7 times per Ordinary Share

Notes:

(1) The beas of calculation of the forecast semings per Ordinary Share is based on 38,051,123 Ordinary Shares being in issue.

(2) The ostoutation of the notional gross dividend yield and the notional rast dividend cover is based on a notional gross dividend of 1p per Ordinary Share as described in the paragraph "Dividend Policy" below.

estimate referred to above, the Directors would have expected to have recommended dividends totalling 0.75p net per Ordinary Share for the year ended 31 January 1993 (which together with the I related tax credit at 25 per cent. would be equivalent to 1p per Ordinary Sharel. On that basis.

the gross dividend yield on the Ordinary Shares et I the Offer price would be 5 per cent. In future years it is intended to pay an interim dividend in or around November and a final I dividend in or around May of each year. The 1 Directors intend that, in future years, approximately one third of total annual dividends.

ctors intend to continue with the strateg introduction of products to complement the DB (UK) Group's existing product ranges. This will enable the Directors to take setvantage of the DB (UK) Group's existing manufacturing, design and

marketing capabilities and to exploit the "Selecta" brand name. The DB (UK) Group, which currently selfs to principally to the UK, intends to increase its sales through direct exports into selected European markets, in particular concentrating initially on France, Spain and Scandinavia.

The Directors will consider acquisitions that will

This strategy is intended to realise the OB (UIC) Group's key objective to become a leading supplier of quality screens, mirrors, and panels and complementary products for the home improvement and commercial markets in the UK

The Directors consider that the number of households with over-bath showers and shower screens will increase and, as a result, demend of the DB (UK) Group's products will continue

Furthermore, in spite of the recessionary I conditions which prevail in the United Kingdom, they consider that the DB (UK) Group is well positioned within its markets and will therefore be able to take advantage of any improvements in the general economic conditions.

The Directors therefore consider the prospects for the Company to be encouraging. Expected timetable of events Closing data for receipt of applica

In respect of the Public Offer 10.00 a.m. on Monday 22 March 1993 J Despatch of letters of acceptance in respect of the Public Offer Thursday 25 March 1993

Public Offer
Desirings expected to commence
Friday 28 March 1993 Last date for splitting Tuesday 27 April 1993 Thursday 29 April 1993

Despetch of definitive share certificates
Thursday 27 May 1993 § Copies of the Listing Particulars relating to the above may be obtained during normal business hours on any workday, Saturdays and public I holidays excepted, up to and including 18 March 1993 from the Company Announcements Office at the London Stock Exchange, London Stock I Exchange Tower, Capel Court entrance, off Bartholomew Lane, London EC2 (for collection only) and up to 30 March 1993 from:

No. 1 Landon Bridge, London SE1 90U The Royal Bank of Scotland pic, Registrar's Department. PO Box 451, Owen House, 8 Bankhead Crossway North, Edinburgh EH117 ONU

The Royal Bank of Scotland pic, Registrar's Department, 67 Lomberd Street, London EC3P 3DL 10 Newhall Street, Birmingham B3 3LX

Issued and fully paid Number Amount 36,051,123 PROCEDURE FOR APPLICATION—PUBLIC OFFER At the close of business on 5 February 1993, the URSI Group and the DB (UR) Group (which will become subsidiaries of Atreus PLC on completion of the Merger and Acquisitional had in anomators a serious to some of the Merger and Acquisitional had in anomators a serious to some of the Merger and Acquisitional had in anomators a serious to some of the Merger and Acquisitional had in anomators a serious to some of the Merger and Acquisitional had in anomators a serious to some of the Merger and Acquisitional had in anomators a serious to some of the Merger and Acquisitional had in anomators and the source of the sou

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In the process of the

Public Offer Application Form

leđo	re making any application to a	opilire shares you are recommended to consult an independent financial	USE ONLY
APP QAP	er authorised under the Finan	cial Services Act 1986. 0,000 Ordinary Shares of 1p each in Atreus PLC ("Ordinary Shares") at	1. Form no.
1	I/We offer to acquire	Ordinary Shares	2. Acceptance no
•	is accepted) payable in full on a	inery Share for any smaller number of Ordinary Shares for which this application optication on the terms and conditions set out in this Application Form and the brusny 1993 and subject to the memorandum and articles of association of	3. Shares ellocated
2	and I/we extach a cheque or banker's draft for the amount	£	4. Amount received
	peyable to "The Royal Bank of Scotland pic A/C Atreus PLC O	(20p statistical by the purpler of Onlinery States inserted in Scs 1).	
3	Dated	1993 Signsture	£
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			7. Cheque no.
		Postcode	
5		or banker's draft made payable to "The Royal Bank of Scotland pic	B. Splits regestration

Forename(s) (in half) Mr., Mrs., Ms., Mass or elde Surmerne Address (in fall)	Forename(s) (in full) Mr., Mr., Min., or tide Sumarise Address (in full)	Forename(s) in fully Mr. Mrs. Ms. Miss or tale Surmane Address (in fully
Postcode	Postcode	Postcode

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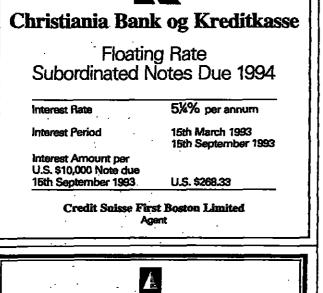
(ii) I'We smilere not applying as, or as (a) nontheetis) or agentis) for, (a) person(a) who is/are or may be persons mantioned in section 93 or section 98 of the Finance Act 1998 (depositary receipts and deterance services).

(iii) I'We smilere not applying as, or as (a) nontheetis) or agentis) for, (a) person(s) who is/are (a) market meter(s) in the Ordinary Shares of Atreux PLC within the menting of section 81 of the Finance Act 1998. If this wermanty is deleted, please state the does on which application for registration as a market maker in respect of the Ordinary Shares was made to the London Stock Exchange.

(iii) I'We arrives not applying for registration as, or as as of normeetis) or troutes(s) for, a body of persons astablished for charitable purposes only. If this wearanty is deleted, please state name of charity and registered number where applicable).

Applications must be received by 10.00 a.m. on Monday 22 March 1983. The completed Application Form together with a cheque or banker's devil for the tensure purpose to the posted to The Royal Bank of Scotlend pic, Register's Department, PD Box 451. Owen House, B Bankhood Crosswey North, Edinburgh Chill ONU, or delivered by hard to The Royal Bank of Scotlend pic, Register's Department, 67 Lombard Street, London EC3P 3DL. Any person signing this Application Form under a power of attorney must enclose the original power of attorney for a copy certified by a selector? For inspection.

Bankers Trast Company, London The Bear Stearns Companies Inc U.S. \$200,000,000 Floating Rate Notes due 1994 For the three month period 15th March, 1993 to 15th June, 1993 the Notes will carry an interest rate of 3%% per annum with an interest amount of U.S. \$87.85 per U.S. \$10,000 Note payable on 15th June, 1993. Bankers Trust Company, London



Bankers Trust

New York Corporation

U.S. \$300,000,000

Floating Rate Subordinated Notes due 2000

For the three months 15th March, 1993 to 15th June, 1993 the Notes will carry an interest rate of 5% per annum and interest payable on the relevant interest payment date 15th June, 1993 will be U.S. \$127.78 per U.S. \$10,000 Note and U.S. \$3,194.44 per U.S. \$250 000 Notes

Agent Bank

U.S. \$75,000,000

INTERNATIONAL COMPANIES AND FINANCE

100

After-tax profit (+ billion)

Doubts put share price surge on the line for NTT investors

Michiyo Nakamoto and Emiko Terazono look into the background to the turnround in the Japanese group's stock

T IS difficult not to regard the rally in the share price of Nippon Telegraph and Telephone, Japan's telecommunications group, with at least a degree of suspicion.

After sliding steadily for the past five years, the country's most widely-held stock has gained 31.5 per cent in just 10 days from Y616,000 on February 26 to Y810,000 on March 12. Yesterday, the issue took a breather and closed down Y7,000 at Y803,000 (\$6,819).

NTT's dramatic rise was the force behind last week's 1,219.82-point surge on the Tokyo stock exchange which took the Nikkei index over 18,000 for the first time since September 25.

The ostensible trigger for the new surge in NTT has been a number of developments suggesting the group may at last be finding its way out of a situation in which it faces growing competition, falling market share and slumping profits.

In the past few weeks there have been hints that the semiprivate telecommunications group may be allowed to raise its call rates, and comments by senior government officials indicating they are keen to support the issue. In addition, there has been talk of public investment projects in a new

telecommunications infrastruc-

The combination of these developments has spurred excitement over the group's near-term prospects.

But the timing of the rise in NTT, just before corporate Japan closes its accounts at the end of this month, arous suspicions as to whether the fact these developments have all come at the same time is merely a coincidence.

"It was very cleverly timed," says an analyst at Nomura Research Institute, the research arm of Nomura Secu-rities. If any of the positive factors cited are realised, it would be good news for NTT.

For example, reducing the time of a call from Y10 for three minutes to Y10 for 90 seconds - the likely in a rate rise would double NTT's operating profits by 1994, according to Mr Eric Gan, industry analyst at Kleinwort Benson. In recent months, NTT has been lobbying heavily for a rise, fuelling speculation it has

won some government support "The time has finally come when we must really push for a price rebalance. Unless we do something the situation is going to affect our capital

investments," said Mr Tomeo

EGYPT

With the country's economic reforms continuing

apace, on the 22nd April,1993 the Financial Times

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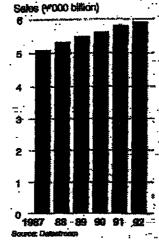
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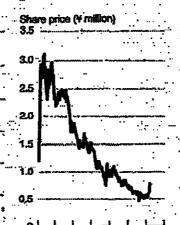
will be publishing a major new survey on Egypt.

Seles (4º000 billion)



The group has announced a restructuring programme to

Comments made by a gov-



increase in pay phone rates, seemed to suggest government sympathy for NTT's cause. NTT enthusiasts argue that the government, which still owns 65 per cent of NTT

1987 88 89 90 91 92 93

price rise. More than any other issue NTT symbolises the hopes, and fears, of Japan's individual

ary 1987 for Y1.19m a share. By April 22 1987, the shares had climbed to a peak of Y3.18m. However, a series of finan-cial scandals, the plunge in the Tokyo stock market and concerns over NTT's business shares, has plenty of reasons for wanting to see the share prospects led to a spectacular

> In the past three years, the issue has lost 80 per cent of its value, hitting an all-time low of

Y453,000 last August.
Individual investors have become thoroughly disillu-sioned with NTT, with the bro-

fall in the share price.

kers who recommended the issue and the authorities who appeared to have betrayed the public trust.

A strong rise in NTT would go a long way to lifting investor sentiment and help prepare the way for the launch this August of shares in JR East, a regional railway company created by the break-up of the state-owned Japan Railways. and in Japan Tobacco, in

The ministry of finance, which has been forced to postpone a fourth sale of NTT shares due to the market's weakness, could also do with the income to help pay for Japan's emergency spending package. Furthermore, a rise in NTT's

share price would help many of its corporate shareholders before the closing of their books this month.

Thus, the government could kill several birds with one stone by ensuring that NTT's share price rises.

The third bullish factor supporting NTT's rise has been the idea of a public works project focused on a new telecommunications infrastructure to stimulate the sagging domestic

However, there is little concrete evidence to suggest that NTT will be able to get what it wants. The ministry of posts and telecommunications, has publicly expressed no sympathy for a rate hike in anything but pay phones. On the contrary, the ministry has continued to take a hard stance on an

"We believe that if NTT restructures its local call operations it could actually make a profit there. If that happens, NTT may end up subsidising its long-distance operations, where it faces competition, with profits from its local call business, where it has a monopoly," says Mr Kazuhiro Suda, director of the tariff division in the ministry's telecommunications bureau.

increase in other local call

Meanwhile, plans for a government project to build a new telecommunications infrastructure have been roundly criticised by the ministry of international trade and industry, which believes such a move would undermine the whole purpose of having privatised NTT in the first place.

The question for investors then is how far those who are interested in talking up the share price are prepared to go, and, perhaps more crucially, how long will other investors be prepared to believe them.

Pfizer wins ruling on heart valve case review

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of O PE

By Karen Zagor in New York

PFIZER, one of the fastest-growing US pharma-ceutical companies, has won a favourable ruling in a Calif-ornia Supreme Court regarding litigation over the company's Shiley heart valve.

The company had petitioned the court to ask the Court of Appeal to review two cases which would allow out-of-state recipients of the Shiley valve to file lawsuits in California, The Supreme Court granted Pfizer's petition, paving the way for the decision to be re-

The California decision is important for Pfizer because California courts are believed to be more supportive of consumers than other courts.

Pfizer has been trying to keep the Shiley litigation out of California, especially for patients who do not reside in the state.

The earlier court decision ruled that foreign valve reciplents did not have the same constitutional rights as US citizens to sue in California. About 50,000 people have received the heart valves made

by Pfizer's California unit. Pfizer, which has been trying to put the Shiley litigation to rest for several years, last year filed a comprehensive plan in a Cincinnati court, including a \$215m class action settlement and an additional \$300m in reserves to settle fracture claims.

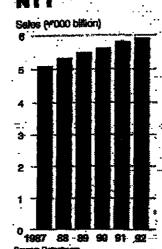
The plan was accepted by the court but in Pennsylvania is awaiting a federal appeals court review.

• Smith Corona, the US maker of portable typewriters, has predicted a substantial decline in third-quarter earnings. The company, 48 per cent owned by the Hanson group of the UK, blamed lacklustre economic recovery in the US and recession in Europe for its disappointing outlook.

Although the company

expects a sharp drop in thirdquarter earnings, it expects to remain in the black. In last year's third quarter to March 31, Smith Corona earned \$4.9m. or 16 cents a share

psil s



Kanbayashi, vice-president. He was speaking at the group's announcement of its business plan for 1993 which was submitted to the ministry of posts and telecommunications last

reduce the number of employees by 30,000 over the next three years and retail outlets

ernment official last week, accepting the need for an

investors, many of whom invested in stocks for the first time when the government sold its first tranche in Febru-**Vontobel** to lift dividend after

By lan Rodger

10% advance

VONTOBEL, the Zurich private banking group, reported that consolidated net profit rose 9.9 per cent in calen-dar 1992 to SFr24.5m (\$15.9m). Operating income was up 7.6 per cent at SFr168.9m, with

trading income jumping 30 per cent to SFr32.4m and net interest income rising 25.2 per cent to SFt29.3m. Net commission income was down 3.1 per cent to SFr93m. The directors of Vontobel

Holding, the group's quoted parent company, said they would propose an increase in dividends for its year to March 31 1993, but the amount had not yet been decided.

Losses deepen at Aerospatiale

By David Buchan

FRANCE'S two leading aircraft makers yesterday provided fur-ther evidence of the problems afflicting the industry. Aerospatiale revealed a loss of between FFr1.5bn (\$265m) and FFr2bn for last year, and Dassault Aviation forecast a small profit on reduced turnover this

In an interview with Les Echos, published yesterday, Mr Louis Gallois, president of state-owned Aerospatiale, said that the losses, after a first-half deficit of FFr477m, had deep-ened in the last six months of

Turnover last year was FFr51bn, but Mr Gallois forecast that 1993 would be "a year of dead water, without dramas but without

Dassault executives said the company's turnover would fall about 10 per cent this year from the FFr14.4bn level

However, profit would be of the same order of around FFr100m achieved in 1992 and 1991 because the company had cut costs and personnel, with the latter falling to 10,000 by end-1993.

But the Dassault officials were more optimistic about the company's medium-term future. Orders booked last year rose to FFr21.5bn, thanks largely to the sale of 60 Mirage 2000-5 fighters to Taiwan, a contract which Dassault coyly still refuses to confirm publicly because of Chi-

na's hostile reaction to the

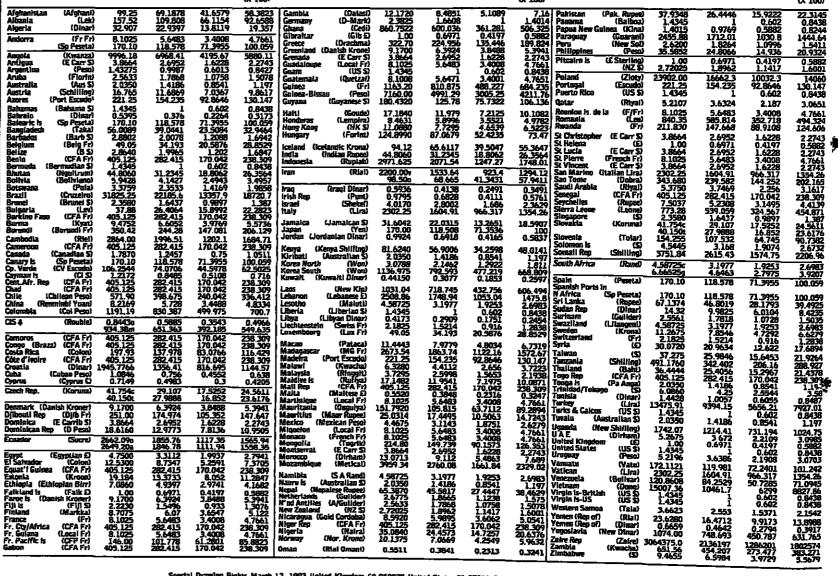
new range of business jet, the Falcon 2000, starts rolling off the production line, the company expects turnover to start recorded in the past two rising again. Senior Dassault executives

said it might be "a good idea" if the new conservative government, which is expected to take power after this month's elections, were to include the company in its privatisation programme and sell some of the French state's 46 per cent stake in the com-

Sextant Avionique, the avionics joint venture between Aerospatiale and Thomson CS. also forecast its turnover would continue to fall this year. But, like Dassault Aviation, it recorded an

FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Monday, March 15, 1993 . In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.



Special Drawing Rights March 12, 1993 United Kingdom £0.958078 United States \$1.37216 Germany D Mark 2.28231 Japan Yea161.503 European Currency Unit Rates March 15, 1993 United Kingdom £0.812752 United States \$1.16362 Germany D Mark 1.93952 Japan Yea167.691 Free rate; (b) Banknote rate; (c) Commercial rate; (d) Controlled rate; (e) Essential Imports; (p) Financial rate; (b) Esports; (i) Hon commercial rate; (d) Business rate; (d) Selling rate; (d) Controlled rate; (d) Public transaction rate; (d) Official rate; (d) preferential rate; (d) convertible rate; (r) Public transaction rate; (d) Selling rate; (d) Convertible rate; (e) Public transaction rate; (d) Selling rate; (d) Convertible rate; (e) Business rate; (d) Selling rate; (d) Convertible rate; (e) Business rate; (d) Selling rate; (d) Convertible rate; (e) Business rate; (d) Selling rate; (d) Convertible rate; (d) Business rate; (e) Selling rate; (d) Convertible rate; (d) Business rate; (d) Selling rate; (d) Convertible rate; (d) Business rate; (d) Convertible rate; (d) Business rate; (d) Selling rate; (d) Convertible rate; (d) Business rate; (d) Selling rate; (d) Convertible rate; (d) Business rate; (d) Selling rat

NOTICE OF REDEMPTION

MORTGAGE FUNDING CORPORATION NO. 1 PLC

Class A-1 Mortgage Backed Floating Rate Notes

NOTICE IS HEREBY CIVEN to Bankers Trustee Company Limited (the "Trustee") and to the holders of the Class A-1 Mortgage Backed Floating Rate Notes Due March 2020 (the "Class A-1 Notes") of Mortgage Funding Corporation No. 1 PLC (the "Issuer") that, pursuant to the Trust Deed dated 31st March, 1988 (the "Trust Deed"), between the Issuer and the Trustee, and the Agency Agreement dated 31st March, 1988 (the "Agency Agreement"), between the Issuer and Morgan Guaranty Trust Company of New York (the "Principal Paying Agent") and others, the Issuer has determined that in accordance with the redemption provisions set out in the Terms and Conditions of the Class A-1 Notes, Available Capital Funds as defined in the Terms and Conditions in the amount of £3,000,000 will be utilized on 31st March, 1993 (the "Redemption Date") to redeem a like amount of £3,000,000 will be utilized on 31st March, 1993 (the "Redemption Date") to redeem a like amount of Class A-1 Notes. The Class A-1 Notes selected by drawing in lots of £100,000 for redemption on the Redemption Date at a redemption price (the "Redemption Price") equal to their principal amount, together with accrued interest thereon are as follows:

OUTSTANDING CLASS A-I NOTES OF £100,000 EACH BEARING THE DISTINCTIVE SERIAL NUMBERS SET OUT BELOW

				Dearer IV	<u>ores</u>			
181 81 l 1034 1604	235 813 1039 1625	252 817 1244 1694	323 968 1308	370 991 1323	560 1007 1424	587 1014 1452	643 1017 1556	672 1032 1558

The Class A-1 Notes may be surrendered for redemption at the specified office of any of the Paying Agents

Morgan Guaranty Trust Company 60 Vietoria Embankment London EC4Y 0JP

Union de Banques Su

1,-2011

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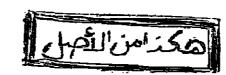
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INTERNATIONAL COMPANIES AND FINANCE

Pacific Dunlop sees brighter prospects

By Kevin Brown

Pfizer wing uling on leart valve ase review

/ Karen Zagor in Nee le

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PACIFIC Dunlop, the Australian industrial and food group, yesterday announced a 14 per cent increase in net profits to A\$121m (US\$86m) for the first half to the end of December, on sales up 11.6 per cent to A\$3.2bn.

Mr John Gough, chairman, said the group was "over the worst of the recession", and forecast that full-year profits would increase "significantly". The group maintained the dividend at 10.5 cents, 55 per cent franked.

Pacific Dunlop said sales increased in all its Australian operations, which range from fashion clothing and processed food to packaging, automotive products and telecommunica-

The Petersville Sleigh food division, acquired in 1991 from the Adelaide Steamship group and renamed Pacific Brands Food, increased earnings before interest and tax by 45

per cent to A\$29m.
The group said its international medical and battery businesses accounted for 38 per cent of profits and 33 per cent of turnover, compared with 29 per cent and 31 per cent in the comparable period of the previ-

Mr Gough said the group was reaping the benefits of restructuring and rationalisation in the previous two years. He said a tentative upturn in demand for industrial products was being matched by a strengthening in retail demand, but profit margins

remained under pressure. Mr Gough said trading conditions remained difficult.

CRA makes hostile bid for Cail

By Kevin Brown

COAL and Allied Industries (Cail) is likely to wait two weeks before responding to a hostile A\$11.50-a-share takeover offer from CRA, the Australian mining group, Mr Tony Haraldson, managing director, said vesterday.

Mr Haraldson said directors would seek an independent valuation of the company before responding to the offer, which values Cail at A\$716m (US\$511m). CRA owns 40.4 per cent of Cail following a A\$7.85 a share offer in March 1991, and the purchase of a further 2.9 per cent stake yesterday

The offer is conditional on approval by Australia's For-eign Investment Review Board because CRA is 49 per cent owned by RTZ of the UK.

Packer pays A\$49m for 5% stake in Fairfax

By Kevin Brown in Sydney

NINE Network, the Australian television group controlled by Mr Kerry Packer, yesterday revealed that it paid A\$49.7m (US\$35.5m) for a 4.98 per cent stake in John Fairfax Holdings, the newspaper group controlled by Mr Conrad Black.

The announcement prompted speculation that Mr Packer was planning a bid for Fairfax, which owns the Sydney Morning Herald, the Australian Financial Review and The (Melbourne) Age.

However, the re-election on Saturday of Australia's Labor government means there is little prospect of a change in the law regulating cross-media shareholdings, which would be required before Mr Packer

The conservative opposition coalition had indicated that it might change the law, which prevents broadcasting operators from acquiring shareholdings of more than 15 per cent in newspaper groups.

If he wished to bid for Fair-

fax, Mr Packer would have to dispose of his controlling 38 per cent shareholding in Nine Network, which would free him from the cross-media ownership restrictions.

Mr Packer sought to take a 15 per cent stake in Fairfax when it was acquired in 1991 by a consortium led by Mr Black, chairman of Hollinger, the Canadian media group and proprietor of the UK Telegraph group. He was forced to with-



Kerry Packer: speculation that he will bid for Fairfax

draw from the consortium after widespread criticism of his prominent role in the Australian media threatened the success of Mr Black's bid. Nine Network said it had bought the Fairfax shares as

an "attractive investment" There were no "current plans" to increase the shareholding, Nine Network also announced a 1.3 per cent increase in net profit to A\$39m

for the six months to the end of December. The board declared an interim dividend of 7 cents, fully franked, compared with nil last year. The board said Mr Packer

would resign as chairman, as previously announced. He will be replaced by Mr Bruce Gyngell, who was head of TV-AM, the former British television

reduce costs by cutting 2,000 jobs

By Kevin Brown

WESTPAC, the troubled Australian bank, yesterday said it planned to make 2,000 staff redundant as part of a restructuring of retail operations intended to cut operating costs by A\$150m (US\$107m) a year.

Mr Robert Joss, managing director, said most of the staff in question would leave over the next three months as the retail business was split into separate consumer and commercial divisions. "This new structure will

enable us to better serve the different needs of our business and household customers, and presents an important step forward in making Westpac the best retail bank in Australia," he said.

The announcement, which was expected, comes in the wake of a wide-ranging review of Westpac operations follow-ing a record loss of A\$1.5bn for the year to the end of Sep-

The bank announced last week that it planned to dispose of many of its Asian operations, and consolidate its US operations into one office, as part of a restructuring of international activities. Mr David Morgan, head of

retail hanking, said the redun-dancies would raise the bank's retail productivity to world class levels, but would not affect customer service. Westpac said last year

that it would probably make up to 4,000 of its 20,000 staff redundant in an attempt to reduce its higher than average expenses to income

Westpac to Warning over Indonesian banks

By William Keeling in Jakarta

INDONESIA'S listed banks have mostly announced an increase in pre-tax profits for 1992, although bankers warn the sector remains poorly regulated and burdened by non-performing debt.
Of the six largest listed

banks, five improved on their 1991 performance. Pre-tax profits at Bank Internasional Indonesia (BII) rose 62.4 per cent to Rp122.1bn (\$59m), while Lippobank's increased to Rp53.6bn from Rp24.6bn a year

Bank Danamon's pre-tax profits rose from 11 per cent to Rp51bn, Bank Baii's increased from 17.6 per cent to Rp84.1bn, and Bank Niaga's grew 12 per cent to Rp36.5bn. Bank Duta was alone in seeing a pre-tax profit fall from Rp35.9bn in

1991 to Rp26.2bn last year. In a year of general consolidation in the Indonesian banking sector, which remains dominated by five state-owned banks, the growth in the listed banks' outstanding loans either slowed or, in two instances, was

Bank Danamon's loan portfolio grew most rapidly to Rp3,609bn from Rp2,950bn in 1991, while Lippobank's loans rose 17.5 per cent to Rp2,150bn.

Bank Bali and Bank Duta posted a marginal fall in outstanding loans, down 7 per cent to Rp1,960bn and 4.5 per cent to Rp1,700bn respec-

Brokers say the banks are more bullish for growth next year. Bll forecast a 50 per cent loan growth this year, after an 8 per cent rise to Rp3,680bn in

Lippobank and Bank Bali are forecasting loan growth in excess of 20 per cent, while Bank Niaga is anticipating a more modest 15 per cent rise. The government has forecast a 17 per cent rise in banking sector credit this year.

Brokers, however, warn that higher net profits and an increase in credit may flatter the banks' actual performance. The results need to be accompanied by a now-perennial warning that banks may be under-provisioning for non-performing assets, they say.

Banks should be providing a minimum of 2.3 per cent of productive assets for non-performing assets, brokers say, but they believe that none of the listed banks reaches this fig-

in the worst case, brokers

increase in provisions to 2.3 per cent would wipe out twiceover the bank's 1992 net prof-

Banks anticipating high credit growth this year will also need to watch their capital adequacy ratios. Brokers estimate all the six listed banks to have capital adequacy ratios in excess of 7 per cent of risk weighted assets, a level set by the central bank for the end of this month.

But if the banks meet their targets for credit growth, most will need to raise new capital by the end of the year.

Brokers say this could lead to a call on shareholders for new finance or restricted dividend payments to allow banks to retain profits and boost their

Astra makes sweeping changes

ASTRA International, the Indonesian motor company, has made sweeping hoardroom changes prior to announcing its 1992 results which, brokers say, will show a 59 per cent fall in net profits to Rp87bn

(\$42m). The changes follow the forced sale in January by the Soeryadjaya family, Astra's founders, of their majority stake in the company. Three of four family members have left the board, including Mr Edwin Soeryadjaya, formerly vice-president.

Mr Oskar Surjaatmadia, a former director-general of the ministry of finance and currently chairman of the Jakarta stock exchange, has been appointed president commis-sioner, equivalent to company

Mr Prajogo Pangestu, who led the consortium which bought into the Soeryadjaya stake, has become vice-president commissioner, while his close business colleague, Mr Henry Pribadi, has been made

commissioner. The senior management responsible for the company's day-to-day affairs remains largely unchanged, quelling investors' fears that the sale by the Soeryadjayas could prompt

an exodus of top personnel. The Soeryadjayas still own, directly or through nominee companies, more than 13 per cent of Astra but are expected further to reduce their stake to repay debts associated with their privately-owned Bank

Summa, which collapsed in December owing Rp1,600bn. Liquidators, led by the cen-tral bank, have currently agreed to repay large clients half their deposits. They hope to raise further finance by selling off the Soeryadjayas' exten-

sive property interests. Astra has yet officially to announce its 1992 figures, but brokers have been privately informed that net profits slumped to Rp87bn from Rp210bn in 1991. The company's vehicle sales fell 32 per cent to 97,239 units, although it increased market share yearon-year to 56.5 per cent from 54 per cent.

The net profits are higher than brokers' forecasts, reflecting a recovery in the last quarter

Nevertheless, some new shareholders are reportedly keen to restructure Astra and possibly dispose of non-core businesses, which include timber, palm oil plantation and telecommunications subsid-

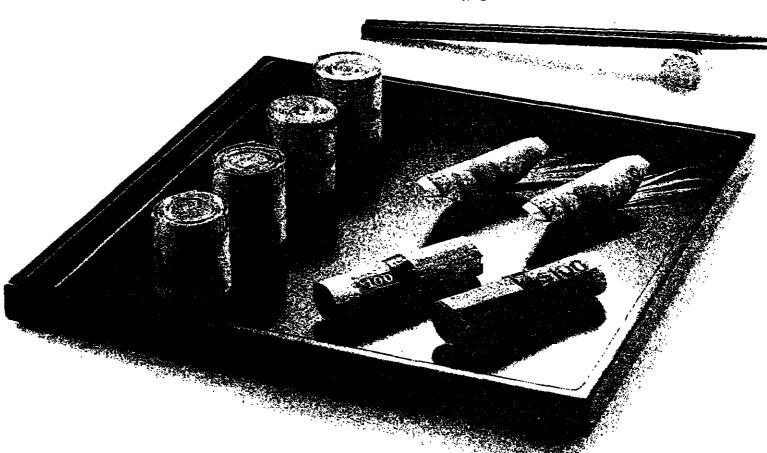
Sharp pre-tax fall at Incheape Timuran group

INCHCAPE Timuran, the Malaysian trading group, has posted a 47 per cent fall in group pre-tax profits to M\$13.34 (US\$5m) for 1992 from M\$25.31m in 1991. Reuter

reports from Kuala Lumpur. Turnover rose slightly to M\$376.32m from M\$346.52m. Inchcape said earnings were hit by slower growth in sales of consumer products and high interest rates while exports were hurt by the strengthening of the Malaysian dollar.

The company was cautious about 1993, saying an easing of credit restrictions had yet to lift sales of consumer goods. Boustead, the Malaysian conglomerate, unveiled net profits of M\$12.74m for the first half to December 31 up 2 per cent from a year earlier, Reuter reports.





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ancing costs fell 13 per cent to

By Kevin Brown

the group.

A\$290m. However, the deficiency in shareholders' funds grew by 13 per cent to A\$620m. Mr George Haines, managing director, said the result included an abnormal loss of A\$107.8m, mostly related to

the comparable period of the The company said earnings efore interest and tax rose 23 per cent to A\$241m, while fin-

announced a net loss of A\$61m (US\$43.5m) for the six months

Adsteam provision

leads to A\$61m loss

to the end of December, compared with a loss of A\$69m for

THE ADSTEAM group .of

companies, formerly controlled

by Mr John Spalvins,

announced substantial losses yesterday, indicating that

interest costs and falling prop-

erty prices continue to plague

provisions against the value of the group's UK property portfolio, held through Markheath, a 61 per cent subsidiary.

"Adsteam directors have deemed it prudent to make a one-off full provision against the group's Markheath involvement." Mr Haines said. Markheath's discussions with its banks were "proceeding constructively".

Adelaide Steamship, for-Other companies in the merly the group's flagship, group also fared badly. David Jones, the up-market retailer, lost a net A\$59m, compared with A\$53m, and Tooth and Co. the industrial group, lost a net A\$58m, compared with

The bright spot was Indus-trial Equity (IEL), owned by Adelaide Steamship, David Jones and Tooth, which reprofit to A\$79m from A\$27m.

IEL said the improvement would have been larger but for the A\$19m cost of deferring the flotation of its Woolworths supermarket subsidiary, and A\$6.4m in other abnormal

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INTERNATIONAL CAPITAL MARKETS

German rate cut hopes propel European prices higher

By Tracy Corrigan in London, Patrick Blum in Prague and **Patrick Harverson** in New York

EUROPEAN bond prices ended mostly higher yesterday, boosted by growing expectations of a German rate cut.

■GERMAN bond prices closed % point firmer vesterday as expectations that the Bundesbank will cut rates at its coun-

GOVERNMENT **BONDS**

cil meeting on Thursday gained ground.

A weekend agreement by the German government on a package of austerity measures known as the solidarity pact has prompted strong specula-tion that the Bundesbank will not be able to hold out any longer against pressure for a cut in the official interest rates. However, the market fell from overnight highs in Tokyo.

The agreement "makes it easier for the Bundesbank to cut rates because its creates a more organised fiscal structure," said Mr Klaus Baader, an economist at UBS Phillips & Drew. He added that the fundamental effect is very small, but "it caps the potential for chaos

in public sector financing". The Euro D-Mark future on Liffe also benefitted from mounting expectations of a cut. The March contract ended at 92.19, up from a previous close of 92-10.

■ UK GILT prices ended slightly higher in very thin trading. The market is expected to remain in suspense until today's government Budget

■ THE DUTCH government sold Dfl 1.4bn of the new 10year state bond yesterday. Dutch bond prices rose in line with the German bond market.

■THE CZECH Republic has launched a Kcs2.5bn (\$85m) domestic Treasury bond issue - the first such issue for more than 50 years - which has been fully pre-placed with domestic investors. The fouryear issue, arranged by Credit

						Year		LOW "
	Maar 15	Mar 12	Mar 11	May 10	Mar 9	800	High '	
Cont Secs (UK)	97.74	97.68	97.59	97.86	97.98	86.13	98.04	65.11
Pixed Interest	113.61	113.46	113.73	113.76	113.71	99.62	113.83	97.15
Basis 100; Gov * for 1992/83. (Fixed interest i	ydy stuce	COMPINED	M. 113 63	(EAMAS)' K	50.58 (3 CTIVIT	4	,, ., = ·	
ledices*		Mar 12	Mar	11	Mar 10	Mar !	9	Mar 8
indicer*	estre.				Mar 10 126.7	Mar ! 131.1 134.1	- 	Mar 8 149,7 135,5

Suisse First Boston, carries a fixed coupon of 14.6 per cent.
"There are enough domestic investors willing to lend the government money. The response has been better than expected for an entirely new instrument. It also shows investors confidence following the break-up of [the former] Czechoslovakia [In January]," said an analyst with CSFB. The proceeds will be used to

cit of Kcs9.9bn. ■ AFTER a firm opening, US Treasury prices tumbled at the long end of the maturity range yesterday morning in response to a surge in commodity prices.

By midday, the benchmark 30-year government bond was per cent. At the short end of the market, the two-year note was only slightly lower, down # at 991, to yield 4.084 per cent. Prices opened higher, buoyed by comments from Mr Alan dents.) Prices: US, UK in 32nds, others in decimal Greenspan, the Federal

remained "tentative". help finance a 1991 budget defi-The market then suffered a setback mid-morning, however, after the Commodities Research Bureau index jumped more than 21/4 points to 210.41. The CRB's rise, which some dealers said was a reaction to Saturday's huge snowstorm

Reserve chairman, who at the

weekend said that the recovery

	Caupon	Red Date	Price	Change	Yield	Week ago	Monti ago
USTRALIA	10.000	10/02	115.1158	-0.672	7,74	7.91	8.4
ELGIUM	9.000	03/03	112.1550	+0.380	7,25	7.24	7.7
ANADA "	7.250	08/03	97.3000	-1.000	7.63	7,31	7.6
ENMARK	8.000	05/03	98 8500	÷0.380	8.16	8.06	8,70
RANCE BYAN OAT	8.000 8.500	05/98 04/03	103.8422 108.2000	+0.322	7.07 7.32	7.15 7.26	7,91 7.81
ERMANY	7.125	12/02	104.1250	+0.205	6.53	6.50	6.90
ALY	12,000	05/02	97.0500	+0.370	12.941	12.90	13.02
APAN No 119 No 145	4.800 5.500	03/05 06/88	104,3509 110,0127	-1.087 -0.222	3.93 3.99	3.71 3.91	4.03 4.23
ETHERLANDS	7.000	02/03	103.6500	+0.150	8.45	6.46	6.9
PAIN	10.300	06/02	94.2750	+0.200	11,31	11.29	11,4
K GILTS	7.250 8.000 9.000	03/98 06/03 10/08	103-08 53-05 107-29	+3/32 +6/32	6.49 7.56 8.10	6.48 7.53 8.05	6.71 7.86 8.40
S TREASURY "	6.250 7.125	02/03 02/23	100-08 103-04	-10/32 -24/32	6.21 6.89	5.80 6.69	8.40 6.77
CU (French Govt)	8.000	04/03	103,6500	+0.210	7.47	7.44	6.13

annual yield (including withholding tax at 12.5 per cent payable by non-res

that hit the eastern US states economy as the recovery gath-and may have an impact on ers pace. Last week, the Februsome crops, showed higher prices among a broad range of

The uptick in the CRB unsettled Treasury investors, who fear that inflationary pressures may be building up in the

ary producer prices index increased more than expected, and with yesterday's CRB rise, dealers and investors are ner vously awaiting the February consumer prices report, which

Technical Date/ATLAS Price Source:

German commercial banks in EC protest

By Quentin Peel in Bonn

THE German Banking Federation, representing the commercial banking sector, yesterday agreed to make a for-mal complaint to Brussels about new rules allowing Germany's powerful state banks to register a big increase in their asset base.

The big private sector banks. including Deutsche Bank, Dresdner Bank and Commerzbank, are furious at the new ruling which allows the state banks to include the assets of their housing finance subsidiaries in their working capital base, and thus greatly extend their lending activities.

Mr Eberhard Martini, president of the banking federation,

said a letter would be sent to the European Commission immediately after yesterday's annual meeting, asking whether the new rules conformed to EC guidelines on

capital adequacy. The main target of the banks is the Westdeutsche Landes. bank (WestLB) which has succeeded in extending its working capital by DM4bn as a result of consolidating the assets of WFA, the housing finance institution for North

Rhine-Westphalia. Mr Martini said that the new ruling, made by the Bundesaufsichtsamt für das Kreditwesen the supervisory body for the banking sector, gave the public sector banks a significant competitive advantage over private sector banks.

S&P reviews Volvo's short-term debt rating

By Christopher Brown-Humes In Stockholm

STANDARD & Poor's, the US credit rating agency, yesterday said it was reviewing the short-term debt rating of Volvo, the Swedish motor vehicle group, with a view to a possible downgrade, following a sharp increase in group debt and higher operating losses in

S&P said it had placed Volvo's single-A1 rating on Creditwatch with negative implications, but noted that the rating was unlikely to fall below single A2 because of the group's "reasonable financial flexibil-

Last week, Volvo announced

items, compared with a SKr1.5bn profit in 1991, with operating losses rising to SKr2.25bn from SKr1.17bn. Net debt amounted to SKr13hn, up sharply from SKr7bn in 1991, with around SKr2bn attributed to currency fluctuations. S&P said: "In the face of

continuing difficult trading conditions in its key markets, Volvo is constrained in its ability to contain debt useage. Debt is expected to remain higher for the foreseeable future. Last December, Moody's

Investors Service downgraded Volvo's commercial paper ratings to Prime-2 from

Swiss drop bond issuance tax

THE SWISS federal cabinet yesterday abolished stamp tax on Swiss franc bond issuance by foreign borrowers with effect from April 1, AP-DJ reports from Zurich.

It was feared the 0.15 per cent tax on secondary market purchases, and 0.30 per cent tax on primary market purchases, would see Swiss franc bond issuance by foreign borrowers move from Switzerland to foreign marketplaces.

The federal council was given the power to remove the stamp tax in a national referendum on September 27.

Also, according to the Swiss finance ministry, a rule requiring that Swiss franc foreign bonds be syndicated by banks located in Switzerland, would be replaced by a regulation requiring only that the lead manager of the issue be located in Switzerland and not the entire syndicate.

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KfW raises DM1.5bn as German currency dominates

By Antonia Sharpe

THE D-Mark sector of the international bond market was active vesterday as domestic and foreign borrowers decided that the time was right to lock into German interest rates.

The Bundesbank is widely expected to cut its leading interest rates at its council meeting on Thursday, following agreement at the weekend on the public financing for the "solidarity pact" for the east German economy.

Syndicate managers said the rate cut had been discounted by the market. "Many issuers feel that German interest rates are close to the bottom of their cycle for now," one syndicate manager at a German bank

KfW International Finance USA, the financing arm of the triple-A rated German government agency for redevelopment, raised DM1.5bn through an issue of 10-year

The bonds will be priced today, and are expected to yield 14 basis points over the

7% per cent bund due December 2003, the lower end of the indicated range. The bund yleided 6.54 per cent yesterday

afternoon. An official at the lead manager, Dresdner Bank, said that the bonds were widely distributed at home and elsewhere in

For some syndicate managers, the indicated yield spread

INTERNATIONAL **BONDS**

on KfW's bonds appeared to be on the safe side, in order to allow some room for performance. They expected the spread to narrow to 12 basis points when the bonds were freed to trade. However, Dresdner said the bonds were fairly priced, in view of the 26 basispoint spread between yields on 10-year bunds and domestic bonds.

By contrast, there was general agreement in the market that the pricing on the Kingdom of Denmark's DM700m five-year Eurobond issue was

tight. The bonds yielded 10 basis points over the series 105 of medium-term German government bonds. Some syndicate managers believed that it would be difficult for the bonds to keep to the launch spread once they were freed to trade, which is likely to happen early

WestLB, the lead manager, reported good demand for the bonds from central banks, attracted by their five-year maturity and the fact that the borrower is an European Community member.

Mr Niels Sorensen, head of the debt department, foreign area, at Denmark's National Bank, said that the proceeds from the issue were for the foreign exchange reserves of the central bank. The issue will almost complete the central bank's first-quarter borrowing programme of DKr12bn.

Mr Sorensen said the issue also lengthened the bank's debt maturity profile, which prior to yesterday's deal was about 11/2 years.

"We wanted to take out some

Sorrower US DOLLARS	Amount m.	Соцрал %	Price	Meturity	Fees	Book runner
Province of Quebec(a)‡ EBRD(b)† Nippon Yusen KK(c)¢	100 100 100	(c) (b)	100 99.875 100	Apr.2003 Apr.2000 Apr.1997	0.5/0.2 0.45 2.25/1.5	Deutsche Bank London Merrill Lynch Ind. Nikko Europe
YEN Fuji Bank Inti.Finance(d)‡# Fuji Bank Inti.Finance(e)♠	350n 156a	(d) (e)	100 100	(d) (e)	0.3/0.1 1/-	Fuji Inti.Finance Yamalchi Inti.(Europe)
D-MARKS KfW Intl.Finance USA(f) Kingdom of Denmark Depta(g)‡ Helaba Luxembourg	1.55n 700 200 100	(f) 6.125 (g) 6	(f) 101.375 100 99.8	Apr.2003 Apr.1998 Apr.2003 Apr.1998	2.5/2.175 2/1.75 0.3/0.15	Dresdner Benk Westdeussche Landesbank Trinkaus & Burkhardt Helaba
FRENCH FRANCS CCF(h)#	500	(h)	101.525	Apr.1998	1.875/1.725	CCF
STERLING Euro.Çozi & Steel Commun.(i)	20	9.675	109,484	May.2017	-	Barciays de Zoete Wedd
LIRA LKB Baden-Wurt'berg Finance	200bm	10.75	101.15	Apr.2003	2/1.375	BAI Milan
Final terms and non-callable un						

NEW INTERNATIONAL BOND ISSUES

Final terms and non-callable unless stated. #Private placement. With equity warrants. #Poating rate note. @Variable rate note. #Semi-annual coupon. a) Coupon pays 6-month Libor - 0.25%; minimum 5.25%, maximum 8%. b) Coupon pays (0.5 × the 10-year CMT) + 1.5%; minimum 5%, maximum 28%. c) Final terms lixed on 23/3/83. d) Perpetual subordinated issue. Coupon pays the long-term prime rate - 0.1% for first 5 years, + 0.1% for years 6-10 and + 0.6% thereafter. Callable on any interest payment date from Mar.98 at par. e) Perpetual subordinated issue. First coupon is 3-month Libor + agreed margin. If not agreed the following margins apply: + 0.95% for first 5 years, + 1.25% for years 6-10 and + 1.95% thereafter. Callable after 5 years. Putable on any interest payment date, when coupon has been agreed, at par. I) Priced today to yield 14-165p over the 7.125% bund due Dec 2002. g) Coupon pays 9.5% lixed annual in first year and 12.25% - 6-month Libor thereafter. h) Coupon pays 8.75% fixed annual for first year and 14% - 6-month Pibor thereafter. f) Fungible on 26/5/93 with the outstanding £80m.

man rates have come down." CCF took advantage of inves-

longer-term debt now that Ger- rates in France to raise FFr500m worth of five-year reverse floating rate notes, its second such issue since

The joint lead manager, Morgan Stanley, said the bonds were sold throughout Europe and were trading at their issue

MARKET STATISTICS

RISES AND FALLS YESTERDAY

	FT/ISI	AM	NTE	RN	ATI	ONAL BOND SERVIC	E				
sted are the lalest informational i	bonds for	which ti	nere la é	un ade	eftstp:	secondary market.	Latest pr	ces at 7	:05 pm	on Ma Chg.	rch lá
S. DOLLAR STRAIGHTS	Issued 200	Bid 106	Offer 1064	day	Yield 4.50	OTHER STRAIGHTS	Essued		Offer	day	Yield
N 9 1/8 94 BERTA PROVINCE 9 3/8 95	600	1106	1194	-6	4.97	ARBED 7 1/2 95 LFr	1000	97 L 99 Z	99 ¼ 100 ½	-% -%	8.82 8.12
STRIA 8 1/200	400	112	1132	-4	6.18	MORTO RANK SAP TEL """"	1000	100	700-5	-1	7.99
LGIUM 95/898	100 250 150	107 h	1084 1164 1084	戋	5.58 5.91	ENERGIE BEKEER8 3/4 98 FT	500	108	10812	-	6.98
CHUM 736 76 CF 734 97 TITSM 635 021 KADA 9 96 EF 9 1495 MAVIERA PEREZ 9 96 UNCIL CUROPE 8 96	150	116 5 108	1084	_1.	5.91 5.46 4.32	UNILEVER 9 00 FT	500 500	1114 1075	1124 1084	-4	6.89 7.60
P 8 5/8 94	300 1500	105 - 10 4	106	Ξ.	8.28	SELL CANADA 10 2/8 97 (2	150	110	110%	-b	8.50
MADA 9 %6	1000	1104	1114	-4	4.99	BRITISH COLUMBIA 10 % CS	500	106 հ	1064	-4	7.67
CE 9 1/4 95	300	1087	109%		4.42	EIB 10 1/8 98 CS	130	1094	1104 1084	-5	7.81
RAYIEKA PEKEZ 7 YO	100 100	994 1065	99% 107%	**	9.45 5.81	FLEC DE FRANCE 9 3/4 99 CS	275 100	1084 1024	1034	-2	8.07 7.79
MILL CORCIER 9 1/2 99 MILL CORCIER 9 1/2 99 MILL CORCIER 9 1/4 95		1164	1174	-1	605 4.33	CEN EI EL LADITAL INGLES	300	106	2064	-4	7.81
NMARK 8 1/4 94	150 1571	105 L 109 L	105 L 109 L		4.33 4.42	KFW INT FIN 1001 CS	400	1085	1094	-12	8.47
SC8 L/4 96	193	108%	107	-14	5.53	NIPPOW TEL & TEL 10 1/4 99 CS	200 500	109% 1111%	1104 1114	-12 -14	8,25 6,3
508 U4 %	100	108 2 107	1074	-4	5.33	OSTER KONTROLLBANK 10 1/4 99 CS	150	110	1105	-3	8.1
73/496	250 1000	1073	108 1144	-	5.25 5.65	QUEBEC PROV 10 1/2 98 CS	200	109	1095	-4	8.4
/ 7 34 % // 90 1/4 97 // 91 1/4 97 // 92 // 93 // 94 // 95 /	200	114	1145	-3	5.70	8ELGIUM 9 1/8 96 Ecu	1250	1044	10412	+14	7.4
RO CRED CARD TST 9 94	325	1051-	106	+4	525 519	CREDIT LYONKAIS 9 % Ecu	125	1021	103 kg	**	8.00 7.85
KUFIMA 9 1/4 45	100 150	111	1113	-4	6.03	DB 10 97 Eco	250 1125	108 L	108	74	7.4
LAND 77/897 INISH EXPORT 93/895 RD MOTOR CREDIT 6 L/498 RELEC CAPITAL 93/896	200	106	167	-4	5.97	FERRO DEL STAT 10 1/8 98 Ecr	500 1000	108 L 1081	1085		7.46 8.01
INISH EXPORT 9 3/8 95	500	1104	110	-1-	612		1000 1000	1135	1134		8.2
RD AND FOR CREDIT 6 1/4 98	1500 300	1004	115	7	e.~	SPAIN 9 % Ecu	2750	109 5	1044 109	-	7.5 7.6
	200	1075	1001	7	630	A/DC 10 99 A5	100	1094	1094		8.0
MMESS FINANCE R Q4	200	104	104%	4444	4.49	A/DC 10 99 AS BP AMERICA 12 1/4 96 AS COMM BK AUSTRALIA 13 3/4 99 AS EVENDATE HAND 12 3 3/4 99 AS	100 100	112 127 %	1094 1125 1284	+10	8.05 7.55 8.06
INTL FIN 7 3/4 94	206 200	1035 107	104%		4.27		75	11012	шь	7.49	7.0
FRAMFRIJFY 7 SW96	200	1071	107 107 3	+4,	5.89 5.24	EUROFIMA 14 5/8 94 AS MCDONALDS CANADA 15 95 AS	75 75	1085	1095		6.54
LY 8 1/2 94 PAN DEV 8K 8 94 ISAL ELEC PWR 10 96	1500	1064 1044 113 1064	106 -	•	4.38	MCDONALDS CAMADA 15 95 AS Sth aust govt fin 902 as	100 150	116	1165 1025	4	7.12 8.60
PAN DEV 8K 8 94	150	101	1045 1135	_1_	4.11 5.26	UNILEVER AUSTRALIA 12 98 AS	150	1163	117.	**	7.8
B FIN B 97	350 200	100-7	1664	44	6.08	VOLKSWAGEN INTL 15 94 AS	150 100	IOB'S	1091	-	6.5
B FIN 8 97 V ZEALAND 9 94 PON CRED BK 12 3/8 95	850	106	1064 1064	-1-	6.08 4.36	SIM AUST GAUTE PIN 902.85 INILEVER AUSTRALIA 12 98.45 VOLISWAGEN INTI. 15 94.45 ABBEY NATI. TREAS 13 38.95 5 ALLIANCE & LEICS 11 3/8 97 5 BRITTSH CARD 12 1/2 16 5 BRITTSH LAND 12 1/2 16 5 BRITSH LAND 12 1/2 16 5	100 100	1025 1165 1125 1135 1135	1134	+4	614 73
PON CRED BK 10 3/8 95	150 200	1104	1103	*****	5.56 4.62 6.85	8RITISH GAS 12 3/4 95 E	300	iiiG	11114	+4	617
ARIC 8 1/2 01	600	1094	110%	-1	6.85	BRITISH LAND 12 1/2 16 €	100	113	115	+4	17.00
ARIO 8 1/2 01 ER KONTROLLBANK 8 1/2 01	200	1121	112 €		6.46 5.31	HAI 154Y 10 319 97 4	636.5	1105	1105	+4	4.85
KU-CANADA 7 1/4 96	200 150	10512	106 ¼ 115 ¼	****	653 653	BIG 138 LANG 12 12 12 12 13 13 13 13 13 13 13 13 13 13 13 13 13	500	1101	11125	**	7.00 7.70
DELPKUY 7 70	200	1141 ₂ 1101	111	-3	6.44	H58C HOLDINGS 11.69 02 £	152,724	115%	1166	+4	9,12
L20URT 7 L/979	150	1097	170.	-5	6.44 5.94	1 AND SECS 9 1/2 07 F	400 200 100 250 150	1094 1004	109% 101%	+4	9.43
10 99	200 500	1094	1117	-4	7.70 5.01	ONTARIO II 1/801 E	100	1175	1175		έũ
F 9 1/2 98	150	1164	116	-1-	5.86	POWERGEN 8 7/8 03 E	250	1034	1031		8.37
TE 6K NSW 81/296	200	108%	1093	-5	5.85 5.63 5.25	TOKAU ELEC BOMES JI UI C	150	1165	117 1184	ᅸ	8.03 7.90
DISH EXPORT 8 3/8 %	700 100	108%	1091	-14	539	WORLD BANK 11 1/4 95 E	150 100	110	1104	**	6 26
YO METROPOLIS 8 1/4 96	300 200 1500	109	109 L		5.34	DATARIO LI LEGOLE POWERCEN 8 7/8 03 5 SEVERN TRENT IL 1/2 99 6 TOKYO ELEC POWER 11 01 6 WORLD BAAK II 1/4 95 6 ABBEY NATIONAL 0 95 NCS TOKY FIN 9 1/4 02 NCS	100	74 L	75 £	-	8.54
OTA MOTOR 5 5/8 98	1500	994 1127	991) 1134	-4	5.80 6.06	CEPME 1095 FFr	2000	1083	1041	+4	7.80 7.80
KLD BANK 8 3/8 97	1500 1500	揽	1125	4	5.32	TCHZ FIN 9 14 02 NZS CEPME 10 95 FFr ELF-AQUITAINE 9 99 FFr	100 75 2000 600	1045 1045	1041 1041 1057	444	7.80 8.13
89 12 75 F 9 1/2 98 TE 6K NSW 8 1/2 96 DISM EXPORT 8 3/8 96 YO ELEC POWER 8 3/4 96 YO METROPOLES 8 1/4 96 YO METROPOLES 8 1/4 96 TO AMO (RS 55/8 96 RLD BANK 8 3/4 97 OX CORPH 8 3/6 96	100	107 5	1091	-L	5.94	SNCF 9 1/4 97 FFr	4000	10512	1054	+12	7.62
PROPERTY OF THE PROPERTY OF TH											c
UTSCHE MARK STRAIGHTS	500	974	97 4	-14	6.68	FLOATING RATE NOTES	Issued	Ble	9 OH	her (
TRIA 5 7/8 97	500 500	971 ₄ 106	97 4 1063 1082	-14	683	FLOATING RATE NOTES	Issued 300	8k 99 8	99	her (455
TRIA 5 7/8 97	500 200	1081	1084 1084 1024	-4 <u>1</u> +4 ₆	683		100	99 B! 99.3	99. 99.	her (4550 531
TRIA 5 7/8 97	500 200 1000 700	1001 1021 1061	108 1 108 1 102 1	-14 -4 +4	6.83 6.92 6.09 6.49	BELGIUM 1/16 97 DM BFCE-0.02 96	100	99.89 99.31 99.99 99.91) 100.) 100.	07 8 05 3	.0000
TRIA 5 7/8 97	500 200 1000 700 400	1081 1021 1063 1044	108 1 108 1 102 1	-4 +4 +4	6.83 6.92 6.09 6.49 6.71	BELGIUM 1/16 97 DM	300 200 500 350 150	99.89 99.31 99.99 99.91) 100.) 100.	07 8 05 3	1.0000 1.730 4750
TRIA 5 7/8 97 61UM 7 3/4 02 8 1/4 01 TSCHE FINANCE 7 1/2 95 C8 5/8 96 7 1/2 99 6 AND 7 1/2 00 6 AND 7 1/2 00	500 200 1000 700 400 3000	1085 1025 1065 1045 1025 1055	1087 1087 1074 1074 1074		6.83 6.92 6.09 6.71 6.98 6.33	BELGIUM 1/16 97 DM	300 200 500 350 150 200	99 81 99.31 99.91 99.41 98.91	100. 100. 199. 199.	09 8 05 3 57 6 31 9	.730 .730 .4750
TRIA 5 7/8 97 61UM 7 3/4 02 8 1/4 01 TSCHE FINANCE 7 1/2 95 C8 5/8 96 7 1/2 99 6 AND 7 1/2 00 6 AND 7 1/2 00	500 200 1000 700 400 3000 3000	1085 1025 1045 1045 1025 1055 1155	1087 1087 1074 1074 1074	* ** **	6.83 6.92 6.09 6.71 6.98 6.33	BELGIUM 1/16 97 DM	300 200 500 350 150 200 100	99 81 99.31 99.91 99.41 98.91	100. 100. 199. 199. 199.	09 8 05 3 57 6 31 9 56 5	.0000 .730 .475 .546 .000
TRIA 5 7/8 97 61UM 7 3/4 02 8 1/4 01 TSCHE FINANCE 7 1/2 95 C8 5/8 96 7 1/2 99 6 AND 7 1/2 00 6 AND 7 1/2 00	500 200 1000 700 400 3000 300 300 500	1085 1025 1065 1065 1025 1055 1155	1084 1084 1084 1084 1084 1084 1084 1084	* ** **	683 6.92 6.49 6.71 6.98 6.33 6.40 6.33	BELGIUM 1/16 97 DM	300 200 500 350 150 200 100 200	99.89 99.37 99.99 99.44 98.99 99.54 100.33	100. 100. 199. 199. 199.	09 8 05 3 57 6 31 9 56 5	.0000 .730 .475(.546 .0000 .0000
TRIA 5 7/8 97 GIUM 7 3/4 02 8 1/4 01 TSCHE FINANCE 7 1/2 95 C 8 5/8 96 7 1/2 99 AND 7 1/2 00 AND 7 1/2 00	500 200 1000 700 400 3000 300 300 500	1085 1025 1065 1065 1025 1055 1155	1067 1087 1077 1074 1082 1054 106 106 1054	* ** **	683 6.92 6.99 6.71 6.98 6.33 6.94 6.33 6.54	BELGIUM 1/16 97 DM	300 200 500 350 150 200 100	99 81 99.31 99.91 99.41 98.91	100. 100. 99. 99. 100. 99.	07 55 55 55 55 55 55 55 55 55 55 55 55 55	.000 .730 .475 .000 .000 .062
TRIA 5 7/8 97 61UM 7 34-02 8 1/4 01 15 CR 5 1/8 1/8 02 C 8 5/8 76	500 200 1000 700 400 3000 300 500 1500 2500 1000	1083 1023 1064 1024 1054 1055 1055 1055	1087 1087 1078 1078 1078 1078 1078 1078	* ** *****	683 6.92 6.09 6.49 6.33 6.40 6.33 6.54 6.34	BRINDS ANNA 99 BELGUM 1/11,970M BFCE-0,0296 BFTMANHAI 1/10,96 £ CUZ 06 ECU CUTUSIS FED 0.15 96 CREDIT FONCER-1/16 98 DENMARK-1/8 96 DENMARK-1/8 96 DENMARK-1/8 98 BESDONER FINANCE 1/32 98 DM ELEC DE FRANCE 1/8 99 ELEC DE FRANCE 1/8 99	300 200 500 350 150 200 1000 1000 400 420	99.83 99.33 99.94 98.95 100.33 99.82 102.25 99.11	9 100. 99. 9 99. 1 99. 1 100. 99. 1 103.	09 5 6 9 9 5 5 5 9 8 5 5 5 6 9 5 5 5 6 9 5 5 5 6 9 5 5 6 9 5 6 5 6	.750 .750 .475 .546 .000 .000 .062 .531 .250
TRIA 5 7/8 97 61UM 7 34-02 8 1/4 01 15 CHE FINANCE 7 1/2 95 15 CHE FINANCE 7 1/2 95 17 1/2 96 17 1/2 96 17 1/2 90 18 CHECTRICE 3/4 95 18 CHECTRICE 3/4 97	500 200 1000 700 400 300 300 300 1500 2500 1000	10024 10044 1005 1005 1005 1005 1005 1005 10	1087-1-1-108 1087-1-1-1-1-108 1087-1-1-108 1087-1-1-1-108 1087-1-1-108 1087-1-1-108 1087-1-10	* ** *****	6892 6492 6492 6493 6494 633 6494 633 6484 637	BRINDS ANNA 99 BELGUM 1/11,970M BFCE-0,0296 BFTMANHAI 1/10,96 £ CUZ 06 ECU CUTUSIS FED 0.15 96 CREDIT FONCER-1/16 98 DENMARK-1/8 96 DENMARK-1/8 96 DENMARK-1/8 98 BESDONER FINANCE 1/32 98 DM ELEC DE FRANCE 1/8 99 ELEC DE FRANCE 1/8 99	300 200 350 150 150 200 1000 1000 400 420 1000	99.83 99.93 99.94 98.95 100.33 99.82 102.25 99.11	9 100. 99. 99. 99. 100. 100. 99. 103. 99.	09 5 6 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	.750 .750 .475 .546 .000 .000 .000 .250 .250
TRIA 5 7/8 97 61UM 7 34-02 8 1/4 01 15 CHE FINANCE 7 1/2 95 15 CHE FINANCE 7 1/2 95 17 1/2 96 17 1/2 96 17 1/2 90 18 CHECTRICE 3/4 95 18 CHECTRICE 3/4 97	500 200 1000 700 400 300 300 300 1500 2500 1000	10024 10044 1005 1005 1005 1005 1005 1005 10	1087-1-1-108 1087-1-1-1-1-108 1087-1-1-108 1087-1-1-1-108 1087-1-1-108 1087-1-1-108 1087-1-10	4	683 6.92 6.99 6.98 6.94 6.94 6.94 6.94 6.94 6.76	BAND ANNA 9 BELLEUM J19 970M BFCE-0 02 96 STTAMINA 1/10 96 E COZE 06 ECU OTIVENS FED 0.15 96 CREDIT FONCER-1/16 98 ORESDHER FINANCE 1/26 96 0M ELEC DE FRANCE 1/8 99 FERRO DEL STAT 97 FALLEAX 1/10 94 E BOL AND 99 FAROLES	300 200 500 350 150 200 100 1000 1000 420 1000 420 200 300	99 8 99 3 99 99 99 99 99 99 100 20 99 22 99 22 99 29 99 39 99 39 99 39	9 100. 9 100. 9 99 99 100. 9 99 100. 9 103. 9 99 103.	97 55 57 57 57 57 57 57 57 57 57 57 57 57	.750 .475 .546 .000 .000 .000 .225 .225 .350 .670
TRIA 5 7/8 97 8 1/4 01 15 CHE FINANCE 7 1/2 95 18 5/4 01 15 CHE FINANCE 7 1/2 95 17 1/2 96 17 1/2 96 18 1/2 97 18 1/	500 2000 1000 700 400 3000 300 500 1500 2500 1000 5000 400 2000	100 to 1 t	1082-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1	4	683 6.92 6.99 6.98 6.94 6.94 6.94 6.94 6.94 6.76	BAND ANNA 9 BELLEUM J19 970M BFCE-0 02 96 STTAMINA 1/10 96 E COZE 06 ECU OTIVENS FED 0.15 96 CREDIT FONCER-1/16 98 ORESDHER FINANCE 1/26 96 0M ELEC DE FRANCE 1/8 99 FERRO DEL STAT 97 FALLEAX 1/10 94 E BOL AND 99 FAROLES	300 200 500 350 150 200 100 1000 1000 420 1000 420 200 300	99.33 99.79 99.79 98.99 99.33 99.33 99.33 99.33 99.33 99.33	9 100. 9 100. 9 99. 9 99. 100. 100. 99. 99. 103. 99. 99.	995573195624136214886	.000 .730 .475 .600 .000 .000 .052 .531 .250 .250 .350 .670
TRIA 5 7/8 97 8 1/4 01 15 CHE FINANCE 7 1/2 95 18 5/4 01 15 CHE FINANCE 7 1/2 95 17 1/2 96 17 1/2 96 18 1/2 97 18 1/	500 200 1000 700 400 300 300 300 1500 2500 1000	10024 10044 1005 1005 1005 1005 1005 1005 10	1087-1-1-108 1087-1-1-1-1-108 1087-1-1-108 1087-1-1-1-108 1087-1-1-108 1087-1-1-108 1087-1-10	* ** *****	6892 6492 6492 6493 6494 633 6494 633 6484 637	BANDO ANNA 99 BELGUM 1/15 97 0M BFCE-0 02 96 SRITAMINIA 1/10 96 6. COZE 06 ECU CITIZENS FED 0.15 96 CREDIT FONCER-1/16 98 DETMARK-1/86 DETMARK-1/86 BELGUM FONCER-1/16 98 BELGUM FONCER-1/16 98 BELGUM FONCER-1/16 99 ELEC DE FRANCE 1/32 96 0M ELEC DE FRANCE 1/32 96 0M BELGUM FONCER-1/34 96 6. LECOS PERMANENT 1/8 96 6.	300 350 350 150 200 1000 420 1000 420 200 200 200 200 200 200 200 200	99.37 99.99 99.94 99.95 99.32 99.32 99.62 99.62 109.77	100.00 10	0955731552543553368855	.000 .730 .475 .000 .000 .000 .000 .000 .000 .000 .0
TRIA 5 7,897 SIUM 7 34 02 8 1/4 01 15 CHE FINANCE 7 1/2 95 8 1/4 01 15 CHE FINANCE 7 1/2 95 8 1/8 96 17 1/2 99 AND 7 1/2 00 ERAL ELECTRIC 8 3/4 95 R AMER DEV 9 00 AND 7 3/4 02 2 INTL FINANCE 7 1/4 97 10 ELEC POWER 7 5/8 02 10 ERAL PROPERTY 1/8 97 10 ELEC POWER	500 2000 1000 700 400 3000 300 500 1500 2500 1000 5000 400 2000		1082-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1	4	683 6.92 6.99 6.98 6.94 6.94 6.94 6.94 6.94 6.76	BANDO ANNA 99 BELGUM 1/15 97 0M BFCE-0 02 96 SRITAMINIA 1/10 96 6. COZE 06 ECU CITIZENS FED 0.15 96 CREDIT FONCER-1/16 98 DETMARK-1/86 DETMARK-1/86 BELGUM FONCER-1/16 98 BELGUM FONCER-1/16 98 BELGUM FONCER-1/16 99 ELEC DE FRANCE 1/32 96 0M ELEC DE FRANCE 1/32 96 0M BELGUM FONCER-1/34 96 6. LECOS PERMANENT 1/8 96 6.	300 350 350 150 200 1000 420 1000 420 200 200 200 200 200 200 200 200	99.37 99.99 99.94 99.95 99.32 99.32 99.62 99.62 109.77	100.00 10	0955731552543553368855	3.730 3.730 4756 6.000 6.000 6.000 1.625 1.225 1
TRIA 5 7/8 97 8 1/4 01 8 1/4 01 18 5/8 96 1 1/2 99 AND 7 1/2 90 AND 7 1/2 97 AND 7 1/2 97 AND 7 1/2 97 CEN 8 97 YOUR B 97 CEN MACCOUNT 1/8 97 CEN MACCO	500 200 1000 700 3000 300 2500 1500 1500 500 500 500 1200 1200	1084 1004 1004 1005 1005 1005 1005 1005 100	106 1 102 1 107 1 104 1 105 1 105 1 105 1 107 1 107 1 107 1 107 1 112 1 1 1 1	4	6.83 6.49 6.49 6.33 6.84 6.33 6.84 6.37 6.58 6.58 6.58 6.58	BANKU ARMA 99 BELLEUM 1/15 97 0M BFCE-0 02 96 COZE 06 ECU COZE 06	300 350 350 150 200 1000 420 1000 420 200 200 200 200 200 200 200 200	99.37 99.99 99.94 99.95 99.32 99.32 99.62 99.62 109.77	100.00 10	096573,956524136214886882427 8369553386533683377363	.000 .750 .475 .000
TRIA 5 7/8 97 8 1/4 01 8 1/4 01 15 CHE FINANCE 7 1/2 95 8 5/8 96 17 1/2 99 AND 7 1/2 00 EPAL ELECTRICS 3/4 95 EPAL ELECTRICS 3/4 96	500 200 1000 700 400 3000 500 1500 500 500 500 2000 2000 2000	1081 1021 1041 1051 1051 1051 1051 1051 1051 105	1064-7-1-1-1064-7-1-1-1064-7-1-1-1-1064-7-1-1-1-1064-7-1-1-1-1064-7-1-1-1-1064-7-1-1-1-1064-7-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-	* ** ******	689299 6497 18 64943 649446 64944666 64944 64944 64944 64944 6494466 649446 649446 64946 64946 649446 64944 64944 64944 64944 64944 649446 649446 649446 64946 649	BANDO ANNA 99 BELGUM 1/15 97 0M BFCE-0 02 96 SETTAMINIA 1/10 96 6. COZE 06 ECU OTIVENS FED 0.15 96 CREDIT FONCER-1/16 98 DEIMARK-1,8 96 ELEC DE FRANCE 1/32 98 0M ELEC DE FRANCE 1/32 98 0M ELEC DE FRANCE 1/32 99 0M ELEC DE FRANCE 1/34 97 FINLAND 97 FINLAND 97 FINLAND 97 FINLAND 97 FINLAND 97 LEDSS PERMANENT 1/8 96 6 LLOYDS BANK 1/10 PEPP S.3 MATMAWN DE 0.08 96 6. REW ZEALAND 1/8 96 REW ZEALAND 1/8 96 REW ZEALAND 1/8 96	300 350 350 1200 1000 1000 1000 1000 1000 1000 10	99.39 99.94 99.94 99.32 99.32 99.32 99.62 99.62 99.62 99.62 99.62 99.62	100.00 100.00	8765731	.000 .730 .475 .475 .000 .000 .000 .000 .250 .250 .250 .371 .455 .455 .455 .455
TRIA 5 7/8 97 8 1/4 01 8 1/4 01 15 CHE FINANCE 7 1/2 95 8 5/8 96 17 1/2 99 AND 7 1/2 00 EPAL ELECTRICS 3/4 95 EPAL ELECTRICS 3/4 96	500 200 1000 700 400 3000 500 1500 500 500 500 2000 2000 2000	1084 1024 1024 1024 1055 1055 1054 1064 1064 1124 1051 1061 111	108 1 108 1 107 1 107 1 107 1 108 1	* ** ***	6832 6497 6497 6533 6544 6548 6548 6548 6548 6548 6548 6548	BANDO ANNA 99 BELGUM 1/15 97 0M BFCE-0 02 96 SETTAMINIA 1/10 96 6. COZE 06 ECU OTIVENS FED 0.15 96 CREDIT FONCER-1/16 98 DEIMARK-1,8 96 ELEC DE FRANCE 1/32 98 0M ELEC DE FRANCE 1/32 98 0M ELEC DE FRANCE 1/32 99 0M ELEC DE FRANCE 1/34 97 FINLAND 97 FINLAND 97 FINLAND 97 FINLAND 97 FINLAND 97 LEDSS PERMANENT 1/8 96 6 LLOYDS BANK 1/10 PEPP S.3 MATMAWN DE 0.08 96 6. REW ZEALAND 1/8 96 REW ZEALAND 1/8 96 REW ZEALAND 1/8 96	300 350 350 200 100 100 100 400 100 400 100 400 100 500 700 700 700 700 700 700 700 700 7	99.39 99.99 99.99 99.55 199.27 99.62 199.22 99.62 99.62 99.62	100.0 10	87657315524136733688875677 87657315524136733688875677	1,000 1,730 1,730 1,730 1,530 1,531 1,250 1,250 1,371 1,350 1,371 1,350 1,371
TRIA 5 7/8 97 8 1/4 01 8 1/4 01 15 CAP 1/4 02 8 1/4 01 15 CAP 1/4 02 18 5/8 96 17 1/2 99 18 1/4 07 17/2 99 18 1/4 07	500 200 1000 700 400 3000 500 1500 500 500 500 2000 2000 2000	1084 1024 1024 1024 1055 1055 1054 1064 1064 1124 1051 1061 111	108 1 108 1 107 1 107 1 107 1 108 1	* ** ***	6832 6497 6497 6533 6544 6548 6548 6548 6548 6548 6548 6548	BANDO ANNA 99 BELGUM 1/15 97 0M BFCE-0 02 96 SETTAMINIA 1/10 96 6. COZE 06 ECU OTIVENS FED 0.15 96 CREDIT FONCER-1/16 98 DEIMARK-1,8 96 ELEC DE FRANCE 1/32 98 0M ELEC DE FRANCE 1/32 98 0M ELEC DE FRANCE 1/32 99 0M ELEC DE FRANCE 1/34 97 FINLAND 97 FINLAND 97 FINLAND 97 FINLAND 97 FINLAND 97 LEDSS PERMANENT 1/8 96 6 LLOYDS BANK 1/10 PEPP S.3 MATMAWN DE 0.08 96 6. REW ZEALAND 1/8 96 REW ZEALAND 1/8 96 REW ZEALAND 1/8 96	500 500 500 500 100 100 100 100 100 100	99.39 99.99 99.99 99.55 199.27 99.62 199.22 99.62 99.62 99.62	100.0 10	87657319165224435533689254275567771	1,000 1,730 1,546 1,000
TRIA 5 7/8 97 8 1/4 01 8 1/4 01 15 CAP 1/4 02 8 1/4 01 15 CAP 1/4 02 18 5/8 96 17 1/2 99 18 1/4 07 17/2 99 18 1/4 07	200 1900 700 400 3000 3000 1900 1900 1900 2500 1000 2001 1259 100 2500 1000 1000 1000 1000 1000 1000	1084 1064 1064 1064 1065 1065 1065 1065 1064 1064 1064 1064 1124 1064 1124 1064	1085516 10277251	* ** ***	6892 6697 66933 6694 66933 6684 6685 6685 6685 6685 6685 6685 6685	BANKU ARMA 99 BELLEUM 1/15 97 0M BFCE-0 02 96 COZE 06 ECU COZE 06	300 350 350 200 100 100 100 400 100 400 100 400 100 500 700 700 700 700 700 700 700 700 7	99.37 99.44 99.57 99.52 99.52 99.62 99.62 99.62 100.77 100.07 99.52	100.0 10	87657319165224435533689254275567771	1,000 1,730 1,546 1,000
TRIA 5 7/8 97 8 1/4 01 8 1/4 01 15 CAP 1/4 02 8 1/4 01 15 CAP 1/4 02 18 5/8 96 17 1/2 99 18 1/4 07 17/2 99 18 1/4 07	200 1900 700 400 3000 3000 1900 1900 1900 2500 1000 2001 1259 100 2500 1000 1000 1000 1000 1000 1000	1084-1-10	1087-7-108-108-7-108-108-7-108-108-7-108-108-7-108-108-7-108-108-7-108-108-7-1	* ** ******	6892 6497 6497 6497 6584 6584 6584 6585 6585 6585 6585 6585	BANDO ANNA 99 BELGUM 1/15 97 0M BFCE-0 02 96 SETTAMINIA 1/10 96 6. COZE 06 ECU OTIVENS FED 0.15 96 CREDIT FONCER-1/16 98 DEIMARK-1,8 96 ELEC DE FRANCE 1/32 98 0M ELEC DE FRANCE 1/32 98 0M ELEC DE FRANCE 1/32 99 0M ELEC DE FRANCE 1/34 97 FINLAND 97 FINLAND 97 FINLAND 97 FINLAND 97 FINLAND 97 LEDSS PERMANENT 1/8 96 6 LLOYDS BANK 1/10 PEPP S.3 MATMAWN DE 0.08 96 6. REW ZEALAND 1/8 96 REW ZEALAND 1/8 96 REW ZEALAND 1/8 96	500 500 500 500 100 100 100 100 100 100	99.39 99.99 99.99 99.55 199.27 99.62 199.22 99.62 99.62 99.62	100.0 10	87657319165224435533689254275567771	1,000 1,730 1,546 1,000
TRIA 5 7/8 97 8 1/4 01 8 1/4 01 15 CAP 1/4 02 8 1/4 01 15 CAP 1/4 02 18 5/8 96 17 1/2 99 18 1/4 07 17/2 99 18 1/4 07	200 1900 700 400 3000 1900 1900 1900 1900 1900 1900 19	1084 1024 1024 1024 1024 1024 1024 1024 102	106 % 102 %	4 44 44444444444444 4844	6892 6697 6697 6697 6697 6697 6697 6697 66	BELLEUM J119 97 0M BFCE-0 02 99 BFCE-0 02 90 BFCE-0 02 90 COED 05 ECU CITIZENS FED 0.15 96 CREDIT FONDER-1/16 99 DENBARK -1.87 96 DESDNER FINANCE 1/29 96 0M ELEC DE FRANCE 1/8 97 FERNO DEL STAT 97 FINLAND 97 FALLIFAX 1/10 94 6 BELLATO 99 ITALY 00 LEDIS PERMANENT 1/8 96 6 LLOYDS BANK 1/10 PERP S.3 MATIONYNDE 0.08 96 5 BEW TEALAND 1/8 96 SOCIETE GENERALE 96 STATE BK NEW 3/16 98	500 500 500 500 100 100 100 100 100 100	99.39 99.39 99.99 98.99 99.32 99.32 99.32 99.32 99.32 99.32 99.32 99.46 99.66	100.0 199.0 199.0 199.0 190.0 199.0	876955319562943452148368953373333333333333333333333333333333333	1,000 1,730 1,475 1,546 1,000 1,062 1,250 1,250 1,250 1,250 1,721 1,725
TRIA 5 7/8 97 8 1/4 01 18 1/4 01 18 1/4 01 18 1/4 01 18 1/4 01 18 1/4 01 18 1/4 01 18 1/4 01 18 1/4 01 18 1/4 01 18 1/4 01 18 1/4 02 18 1/4 02 18 1/4 02 18 1/4 02 18 1/4 02 18 1/4 02 18 1/4 02 18 1/4 02 18 1/4 02 18 1/4 02 18 1/4 02 18 1/4 02 18 1/4 02 18 1/4 02 18 1/4 02 18 1/4 03 18	200 200 1000 700 400 300 500 1900 2500 1000 2001 300 1250 1000 2001 300 1250 1000 1000 1000 1000 1000 2040 2040 204	108% 102% 105% 105% 105% 105% 105% 105% 105% 106% 112% 106% 112% 107 119%	106 % 102 %	* ** ***	66666666866866686665556688197852555668819785255566881978525556688197852555668819785255566881978688197	BANKU ANNA 99 BELBUM 1/15 97 0M BFCE-0 02 96 COZE 06 ECU COZE 06 ECU COZE 06 ECU COZE 1/15 96 COZE 1/15 96 COZE 1/15 97 COZE 1/15 98 DESSONES R FINANCE 1/12 98 0M DESSONES R FINANCE 1/12 98 FEBRO DEL STAT 97 FINAND 97 FINAND 97 FINAND 98 FINAND 98 INDIVIDUAL 1/10 96 E HELDYDS BANK 1/10 PERP 5.3 HATIONWIDE 0.08 96 E HEW ZEALAND 1/8 96 STATE BK NSW 3/16 98 STATE BK NEW ZEALAND 99 UNITED KURGOOM-1/8 96	300 300 350 150 200 200 1000 421 1000 421 1000 300 300 300 300 300 300 300 300 3	99.3 99.3 99.3 99.9 99.2 99.3 99.6 100.2 99.6 100.2 99.6 99.6 99.6 99.6 99.6 99.6	100.0 100.0 199.0 199.0 100.0	876955385533653373633333 876955385533653373633333 876955385533653373633333	1,000 1,730 1,475 1,546 1,000 1,062 1,250 1,250 1,250 1,250 1,721 1,725
TRIA 5 7/8 97 8 1/4 01 18 1/4 01 18 1/4 01 18 1/4 01 18 1/4 01 18 1/4 01 18 1/4 01 18 1/4 01 18 1/4 01 18 1/4 01 18 1/4 01 18 1/4 02 18 1/4 02 18 1/4 02 18 1/4 02 18 1/4 02 18 1/4 02 18 1/4 02 18 1/4 02 18 1/4 02 18 1/4 02 18 1/4 02 18 1/4 02 18 1/4 02 18 1/4 02 18 1/4 02 18 1/4 03 18	200 200 1000 700 400 3000 1900 1900 1900 2000 1000 1250 100 1250 100 1250 100 1250 100 100 100 100 100 100 100 100 100 1	1085 1025 1025 1025 1025 1025 1025 1025 102	10877787416 10877787416 10877787416 1087778778 108777878 108777878 10877878 10877878 10877878 10877878 10877878 10877878 10877878 10877	4 44 44444444444444 4844	66666666866866686665556688197852555668819785255566881978525556688197852555668819785255566881978688197	BANKU JAWA WAS BELLEUM JA 19 70 MM BFCE-0 02 96 STATANINA 1/10 96 E. COZE 06 ECU CITIZENS FED 0.15 96 CREDIT FONCER-1/16 97 ORESDMER FINANCE 1/29 96 DM CELCE DE FRANCE 1/8 97 FERRO DEL STAT 97 FRILLAND 97 FALLIFAX 1/10 96 E. BELAND 99 ITALY 00 LLOYDS BANK 1/10 PERP S.3 MATIONANDE 0.08 96 E. LLOYDS BANK 1/10 PERP S.3 MATIONANDE 0.08 96 E. ELW ZEALAND 1/8 96 STATE BK NEW 3/16 98 SOCIETE GENERALE 96 STATE BK NECTORAR 0/8 99 UNITED KIRSDOM-1/8 96 CONVERTIBLE BROWDS RUPTHE EBRUS 4 4 44 01 E.	300 300 350 150 200 200 1000 421 1000 421 1000 300 300 300 300 300 300 300 300 3	99.3 99.3 99.3 99.9 99.9 99.2 99.2 99.6 100.2 99.6 100.2 99.6 99.6 99.6 99.6	100.0 100.0	8769553853363377363333333	.0000 .7300 .4750 .0000 .0000 .531 .2500 .531 .531 .531 .535 .537 .537 .537 .537 .537 .537 .537
TRIA 5 7/8 97 8 1/4 01 8 1/4 01 15 CHE FINANCE 7 1/2 95 18 5/4 01 18 5/4 01 18 5/4 01 18 5/4 01 18 5/4 01 18 5/4 01 18 5/4 01 18 5/4 01 18 5/4 02 18 5/4 02 18 5/4 02 18 5/4 02 18 5/4 02 18 5/4 02 18 5/4 02 18 5/4 02 18 5/4 02 18 5/4 02 18 5/4 02 18 5/4 02 18 5/4 02 18 5/4 02 18 5/4 02 18 5/4 02 18 5/4 02 18 5/4 02 18 5/4 03	200 200 1000 700 400 3000 1900 1900 1900 2000 1000 1250 100 1250 100 1250 100 1250 100 100 100 100 100 100 100 100 100 1	1084 1024 1024 1024 1025 1025 1025 1025 1026 1026 1026 1026 1026 1027 1028 1029 1029 1029 1029 1029 1029 1029 1029	10875-1081 10875-1081	4 44 44444444444444 4844	60097193344455566 5591662177517	BANKU JAWA WAS BELLEUM JA 19 70 MM BFCE-0 02 96 STATANINA 1/10 96 E. COZE 06 ECU CITIZENS FED 0.15 96 CREDIT FONCER-1/16 97 ORESDMER FINANCE 1/29 96 DM CELCE DE FRANCE 1/8 97 FERRO DEL STAT 97 FRILLAND 97 FALLIFAX 1/10 96 E. BELAND 99 ITALY 00 LLOYDS BANK 1/10 PERP S.3 MATIONANDE 0.08 96 E. LLOYDS BANK 1/10 PERP S.3 MATIONANDE 0.08 96 E. ELW ZEALAND 1/8 96 STATE BK NEW 3/16 98 SOCIETE GENERALE 96 STATE BK NECTORAR 0/8 99 UNITED KIRSDOM-1/8 96 CONVERTIBLE BROWDS RUPTHE EBRUS 4 4 44 01 E.	300 300 350 150 200 200 1000 421 1000 421 1000 300 300 300 300 300 300 300 300 3	99.3 99.3 99.3 99.9 99.9 99.2 99.2 99.6 100.2 99.6 100.2 99.6 99.6 99.6 99.6	100.0 100.0	8769553853363377363333333	.0000 .475(.546) .0000 .0000 .0000 .255(.531) .2500 .6700 .625(.537) .625(.625(.625) .625(.625) .625(.625) .625(.625) .625(.625)
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TRIA 5 7/8 97 81/4 01 81/4 01 185/8 96 171/2 99 AND 7 1/2 00 AND 7 3/4 00 BER 9 97 YO ELEC POWER 7 5/8 02 AND AND 7 3/4 00 LO BANK 5 3/4 96 ALD BANK 5 3/4 96 LO BANK 5 3/4 00 LOS	200 1000 1000 400 3000 1900 1900 1900 1900 1900 1000 1250 1000 1000 1000 1000 1000 10	1084 1024 1024 1024 1025 1025 1025 1025 1026 1026 1026 1026 1026 1027 1028 1029 1029 1029 1029 1029 1029 1029 1029	100321111111111111111111111111111111111	4 44 44444444444444 4844	666647.93349497785228 5564489106821775150	BELEUM 1/16 97 0M BFCE-O 02 96 SRYTAMINA 1/10 96 £ COZE 06 ECU CITIZENS FED 0.15 96 CREDIT FONDER—1/16 98 ORESDNER FINANCE 1/29 96 0M ELEC 06 FRANCE 1/8 99 FERRO DEL STAT 97 FRILAND 97 FALLES PRIMARENT 1/8 96 £ LLOYDS BANK 1/10 97 £ IRELAND 99 ITALY 00 LEEDS PRIMARENT 1/8 96 £ LLOYDS BANK 1/10 PERP 5.3 MEW ZEALAND 1/8 96 SOCIETE GENERALE 96 STATE EK NEW 3/16 99 STATE BK WETOMA 0.05 99 UNITED KIRESOOM—1/8 96 CONVERTIBLE BONDS BURTUN GROUP 4 3/4 01 £ CHUBB CAPITALE 98 SURTUN GROUP 4 3/4 01 £ CHUBB CAPITALE 98 EATHAN DOMA 5/8 99 EATHAN DOMA 5/8 99 CONVERTIBLE BONDS BURTUN GROUP 4 3/4 01 £ CHUBB CAPITALE 98 EATHAN DOMA 5/8 90	200 200 350 150 200 1000 1000 1000 1000 200 1000 200 2	99.3 99.3 99.3 99.9 99.9 99.2 99.2 99.6 100.2 99.6 100.2 99.6 99.6 99.6 99.6	100.0 100.0	8769553853363377363333333	.0000 .475(.0000 .6000
TRIA 5 7/8 97 8 1/4 01 18	200 1000 7000 3000 3000 1900 1900 1900 1900 2000 2000 1250 1000 1000 1000 1000 10	108265-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1	100321111111111111111111111111111111111	4 44 44444444444444 4844	6609 647.983 668.997 668.907 669.907 669.907 669.907 669.907 669.907 669.907 669.907 6	BELEUM 1/16 97 0M BFCE-O 02 96 SRYTAMINA 1/10 96 £ COZE 06 ECU CITIZENS FED 0.15 96 CREDIT FONDER—1/16 98 ORESDNER FINANCE 1/29 96 0M ELEC 06 FRANCE 1/8 99 FERRO DEL STAT 97 FRILAND 97 FALLES PRIMARENT 1/8 96 £ LLOYDS BANK 1/10 97 £ IRELAND 99 ITALY 00 LEEDS PRIMARENT 1/8 96 £ LLOYDS BANK 1/10 PERP 5.3 MEW ZEALAND 1/8 96 SOCIETE GENERALE 96 STATE EK NEW 3/16 99 STATE BK WETOMA 0.05 99 UNITED KIRESOOM—1/8 96 CONVERTIBLE BONDS BURTUN GROUP 4 3/4 01 £ CHUBB CAPITALE 98 SURTUN GROUP 4 3/4 01 £ CHUBB CAPITALE 98 EATHAN DOMA 5/8 99 EATHAN DOMA 5/8 99 CONVERTIBLE BONDS BURTUN GROUP 4 3/4 01 £ CHUBB CAPITALE 98 EATHAN DOMA 5/8 90	300 300 350 150 200 200 1000 421 1000 421 1000 300 300 300 300 300 300 300 300 3	999949524219966275262469669899251099990975962989969696965985555555555555555555555	100 99 99 99 99 99 99 99 99 99 99 99 99 9	87675111552913621488688294275677175	.0000 .475(.0000 .6000
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TRIA 5 7/8 97 8 1/4 01. 18 1	200 1900 1900 400 3000 1900 1900 1900 1900 1900 1900 1000 1250 1000 1000 1000 1000 1000 10	10021-1012-1012-1012-1012-1012-1012-101	1002-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1	4 44 444444444444444 4844 4	666666668678525 556488775175003 56	BELEUM 1/16 97 0M BFCE-O 02 96 SRYTAMINA 1/10 96 £ COZE 06 ECU CITIZENS FED 0.15 96 CREDIT FONDER—1/16 98 ORESDNER FINANCE 1/29 96 0M ELEC 06 FRANCE 1/8 99 FERRO DEL STAT 97 FRILAND 97 FALLES PRIMARENT 1/8 96 £ LLOYDS BANK 1/10 97 £ IRELAND 99 ITALY 00 LEEDS PRIMARENT 1/8 96 £ LLOYDS BANK 1/10 PERP 5.3 MEW ZEALAND 1/8 96 SOCIETE GENERALE 96 STATE EK NEW 3/16 99 STATE BK WETOMA 0.05 99 UNITED KIRESOOM—1/8 96 CONVERTIBLE BONDS BURTUN GROUP 4 3/4 01 £ CHUBB CAPITALE 98 SURTUN GROUP 4 3/4 01 £ CHUBB CAPITALE 98 EATHAN DOMA 5/8 99 EATHAN DOMA 5/8 99 CONVERTIBLE BONDS BURTUN GROUP 4 3/4 01 £ CHUBB CAPITALE 98 EATHAN DOMA 5/8 90	300 300 300 350 100 100 400 100 400 200 200 200 200 200 200 2	999949582525262689699999999999999999999999999	19 100 99 901 99 901 99 901 99 901 99 901 99 901 99 901 99 901 99 901 99 901 99 901 99 901 99 901 99 901 99 901 99 901 99 901 901	の5711152913621462148868242756772175 作うなものもしなどがある。 ・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・	.0000 .775(2) .750(2) .00000 .0000 .0000 .0000 .0000 .00000 .00000 .00000 .00000
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FLOATING RATE NOTES: Denominated in delians unless otherwise indicated. Coupon shown is minimum, Spread = Margin above sur
offered rate (three-month §above mean rate) for US dollars. C.cpn = The current caupon.

CONVERTIBLE BONDS: Denominated in dollars unless otherwise indicated. Crv. price = Nominal amount of band per share expres

currency of above as conversion rate tixed at lateue. Pram = Percentage premium of the current effective price of acquiring chares via to

over the most recent price of the shares.

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FT-SE ACTUARIES INDICES

The FT-SE 100. FT-SE Mid 250 and FT-SE Actuaries 350 indices and the FT-SE Actuaries industry Buskets are calculated by The international Stock Exchange of the United Kingdom and Republic of Ireland Limited. The International Stock Exchange of the United Kingdom and Republic of Ireland Limited 1953. All

The FT-Actuaries All-Share index is calculated by The Financial Times Limited in conjunction with the institute of Actuaries and the Faculty of Actuaries.

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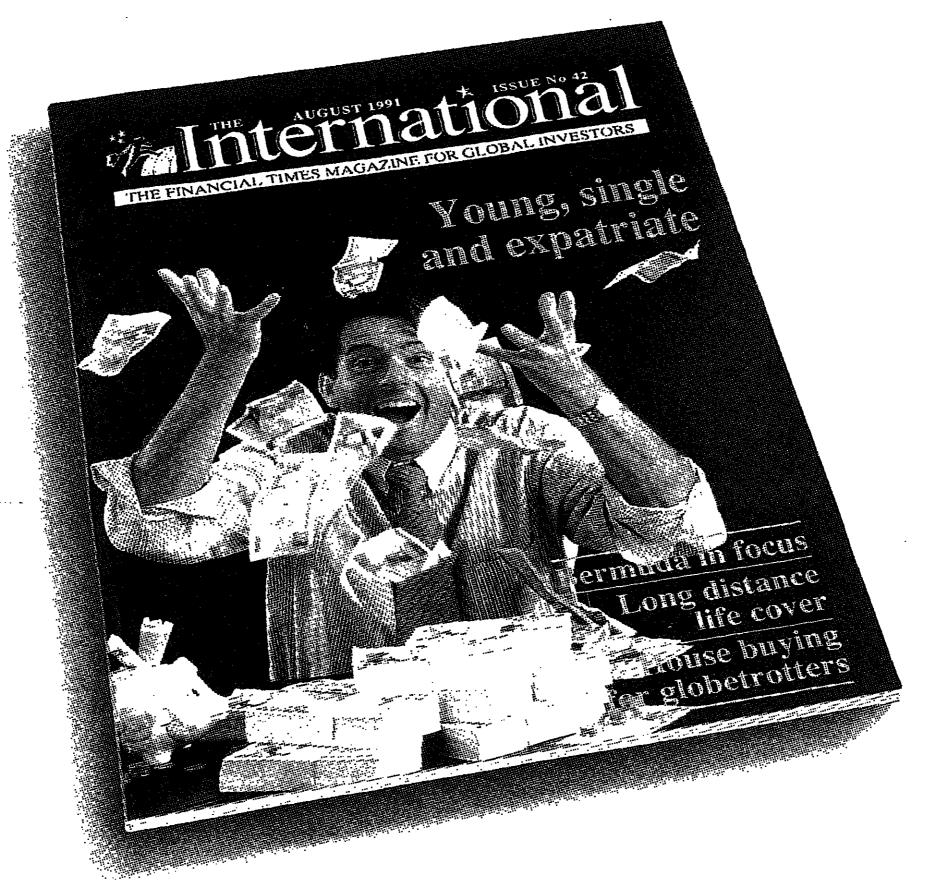
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_	<u> </u>	Mon Mar 15	Day's change	Fri Mar 12	Accrued interest	xd adj. 1993 to date		6.45 7.60	6.45	9.3
2 4 5	British Government Up to 5 years (24) 5-15 years (22) Over 15 years (8) Irredeemables (6) All stocks (60) Index-Lisked	130.15 150.36 159.24 181.94 146.30	+0.06 +0.17 +0.20 +0.07		1.49 0.80 2.74 1.68	1.98 3.52 3.10 1.48 2.90	0 %-74 %-1 20 years. 1	7.89 6.73 8.10 8.28 6.91 8.32 8.40 8.38	7.61 7.91 6.74 8.12 8.30 6.90 8.33 8.43 8.39	9.5 9.9 9.6 9.5 10.1 9.7 9.6
7 8	Up to 5 years (2) Over 5 years (12) All stocks (14)	172.98 173.30	+0.10 +0.09	172.90 173.23	0.59 0.55	1.51 1.23 1.27	12 inflation rate 5% Up to 5yrs. 12 inflation rate 10% Up to 5yrs. 14 inflation rate 10% Up to 5 yrs. 15 Inflation rate 10% Over 5 yrs.	2.03 3.44 1.23 3.27	2.03 3.45 1.22 3.28	3.70 4.40 3.07 4.31
9	Debs & Leans (67)	129.54	+0.28	129.39	2.06	2.45	16 Loans 5 years 5 years 25 years 25 years	8.42 9.20 9.45	8.42 9.22 9.47	11.1 10.8 10.6

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2 International Equities

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□99 None

HSBC doubles to £1.7bn

By John Gapper and Simon

STRONG PROFITS in Hong Kong and the Asia Pacific region helped HSBC Holdings to raise pre-tax profits by 94 per cent in sterling terms to £1.7bn for 1992 compared with

The increase expressed in Hong Kong dollars was 56 per cent to HK\$20.1bn (HK\$12.8bn). Asia Pacific operations made a £1.3bn pre-tax profit (£878m). They contributed £430m of the

rise in pre-tax profit, helped by an exceptional profit of £270m on the sale of a 10 per cent stake in Cathay Pacific Air-The charge for possible bad

debts more than doubled to £1.19bn (£502m) after taking in £321m attributable to Midland, £297m from Olympia and York, and £90m from Concord Leasing, £49.5m of which relates to shipping loans. Provisions against Olympia

and York now amount to 60 per cent of the £500.1m exposure. Mr John Bond, chief executive, said it was "extremely unlikely that we would take another stand alone position like that in the future".

Sir William Purves, chairman, said that although economic growth in Asia had been robust, recession in several of its markets made 1992 quite a difficult year and resulted in "a significant increase in the level of provisioning".

Sir William said this would be "a year of consolidation" for Midland. "The highest priority is for Midland to get its domestic retail business firing on all cylinders, and to improve service to customers.

HongkongBank's profit after tax and exceptional items rose to £1.01bn (£599m). Hang Seng Bank, in which HongkongBank has a 61.4 per cent shareholding, contributed £486m (£311m).

Both Marine Midland, the US subsidiary, and HongkongBank of Australia returned to profit. Marine Midland showed a profit of £79.3m (£94.9m loss), while HongkongBank of Aus-tralia made a profit of £3.5m

Profits of James Capel, the group's stockbroking subsidiary, fell to £7.6m (£17.7m), after restructuring and other charges. European results were "disappointing," while Asia and the US were "highly profit-

Net interest income grew to £3.34bn (£1.84bn) and other operating income grew to £2.63bn (£1.2bn).

Despite a rise in operating expenses to £3,37bn (£1,78bn) the cost to income ratio fell to 56.6 per cent (58.4 per

A root-and-branch review

has been carried out under the

new chairman Mr Moger Wool-

ley, with the help of a new

merchant bank - Robert Flem-

ing has replaced Hambros -



John Bond: charge for possible bad debts shows sharp increase

The group's ratio of capital to risk-weighted assets stayed constant at 12.3 per cent, although its tier 1 capital ratio fell to 7.4 per cent (9.6 per

Its property revaluation reserve under tier 2 capital rose to £1.05bn (£381m). Earnings per share were 72 per cent up at 62p (36p).

increasing the total to 19p Shareholders' funds rose to £8.01bn (£4.82bn) and assets

grew to £170.5bn (£85.79bn). The return on average assets rose to 1 per cent (0.7 per cent). HSBC's 75p ordinary shares closed 20p higher at 624p. See Lex

BM poised for losses after heavy write-downs

By Jane Fuller

BM Group, the construction equipment and engineering concern, is likely to fall into the red this year after substantial losses on business disposals and other write-downs.

The group announced vesterday that it would take an exceptional loss of about £13m on the recent sale of Blackwood Hodge UK and Spain to International Machinery Com-

pany.
The share price, which collapsed last summer after the departure of the chairman Mr Roger Shute, fell op to 54p yes-

Thirst for Vimto prompts 8% gain at JN Nichols

STRONG SALES of Vimto, the fruit and herb drink, helped JN Nichols report an 8 per cent increase to £8,36m in pre-tax profits for 1992, on sales virtually unchanged at £47m.

and new auditors - Price Waterhouse for Kingston appeal of Vimto, traditionally the favourite soft drink of Analysts estimate that Northern non-drinkers, and an exceptional losses could run to increased contribution from £20m-£30m. This would push Nichols Foods helped to offset a decline in contract canning the group into the red even before interest costs on trading and export sales. The company said the £1m profits thought to be running

decline in exports, a significant proportion of which are tarat £15m-£20m for the year to June 30. Last June net debt geted at the Middle Eastern stood at £6L1m. The interim results have market where Vimto is often been delayed until April. used to break the Ramadan

ing of deliveries. Ramadan had fallen later than the previous

The group's main export

markets continued to grow, The campaign to widen the In the UK, bad weather last summer had had an adverse affect on sales in the latter half of the year. Nevertheless, Vimto showed a strong improvement and the can vending business helped to

> The final dividend is increased by 10 per cent to 8.5p, for a total 1.3p higher at 13.6p. Earnings were ahead from 32.6p to 35.4p.

surprise as as Laporte drops 10% By Paul Abrahams

Gearing

LAPORTE, the speciality chemicals group, yesterday reported pre-tax profits down 10 per cent. from £96.4m to £86.6m, for the year to Janu-

The shares fell 9p to 676p. as analysts were surprised by the group's gearing. Although iebt at the year end had been £125.6m, Mr Ken Minton, chief executive, said during a pre-sentation to analysts that it had deteriorated since January

Most of the deterioration about £25m – had been caused by adverse currencies and in particular the rise of the dollar. Debt at Evode, a recent acquisition, had been higher than expected (£10m) and the group had bought about £8m of Evode's shares during the takeover. A further acquisition (£5m) and seasonal changes (£6m) had added to debt. Mr Minton said the group would be cash-positive during 1993.

Mr Minton said the results had been in line with predictions and that he felt pretty good about the prospects fo Evode and the group gener

The results were achieved on turnover down from £616m to £608m. The pre-tax profits included £9.6m from the Interox business which was sold on May 21. Sales of Interox until that date were £74m.

The organic speciality division's operating profits were £15.8m (£4.9m) on turnover up from £33.6m to £81.7m thanks to the acquisition of the peroxy speciality business at Interox. The existing business increased from £33.6m to £41m. The peroxy business

added £9.4m to the profits.
Sales at the absorbents division increased 12 per cent from £81m to £90.8m, while trading profits rose from £11.7m to £12.1m. Mr Minton said the figures masked a distinct improvement in margins during the second half of the year from 10.7 per cent to 15.9 per cent. The improvement was due to significant investment and rationalisation.

The construction chemicals division reported operating profits up 69 per cent from £10.6m to £17.9m on sales of £141.1m (£105.9m). Rockwood. a recent acquisition, generated £25.7m of the £35.2m increase

The hygiene and process ing profits up 14 per cent from £14.1m to £16.1m on sales of £96.3m (£89.3m). The metals and electronic chemicals division's turnover was up 3 per cent from £94.4m to £97.5m. Operating profits fell 7 per cent from £15.2m to £14.2m. Capital expenditure, which

Earnings per share fell 2 per cent from 40p to 39.2p. The board proposed a final dividend of 12.5p, making a total for the year of 19.5p (18.9p), a rise of 3 per cent.

Turnround in exceptionals behind 25% decline at ECC

By Maggle Urry

PRE-TAX PROFITS at English China Clays, the industrial minerals and construction materials group, fell 25 per cent in 1992 to £86.2m, com-pared with £115.4m for the previous year.

There was an exceptional charge of £14.3m, against a credit of £2.2m, mainly relating to the write down of housing land announced in September. Group sales fell 4.5 per cent to Lord Chilver, chairman, said

the European markets were unlikely to show much progress" in 1993, but there were signs of recovery in the US. He said the group expected to at least maintain the dividend in 1993 at the 1992 level of 20p, itself unchanged from

1991. The shares rose 5p to

Mr Andrew Teare, chief execntive, said there had been "intense pressure from custom-ers for substantial price reductions" as the paper industry,

the main user of china clay, struggled with overcapacity. He said ECC had resisted and

volumes had been maintained. He said the group was in the middle of a five year programme to change the com-pany around. "We have done all the obvious things" he said, such as cutting costs, selling businesses and sorting out the

halance sheet. The group was now the world's leading supplier of kaolin following the purchase of Georgia Kaolin in the US, at the end of 1990.

The next step was to seek out business opportunities, such as expanding sales into the Pacific area, supplied from the US, and developing new uses for its industrial minerals. Operating profits from ECC International fell to £90.5m (£97.7m), although sales were marginally higher at £589.8m.

Profits from construction materials, largely hard rock used in road building, fell to £15.3m (£24.1m). Sales rose 2.4 per cent to £352.4m, as strong

volumes were offset by price

The housebuilding division now being wound down, contributed £8.3m (£14.3m) in profits, and generated cash of £18.6m (£23.8m) as land was sold. Since 1990 £52m had been raised from this division, and the total could reach £200m.

The interest charge was 25.4m (£16.5m) following the £209.2m rights issue last year. Net debt rose by £40.3m to £172.8m, 21 per cent of share-holders funds. The translation of overseas debt at lower ster-ling rates added £45.2m to debt. Earnings per share fell 30 per

cent to 21.87p. An unchanged

final dividend of 13.4p is pro-

Under FRS 3, which the group will apply to its published accounts, pre-tax profits rose from £79m to £100.2m, mainly because of the reclassification of an extraordinary profit of £16m. Earnings per share were 27.26p, up from

Tougi

gadin

leaves

at £18

Sterling's collapse helps MAI advance by 12% to £33.9m

By Hugh Carnegy

MAI, the financial services and media group headed by Lord Hollick, the Labour peer, increased pre-tax profits by 12 per cent to £33.9m in the six months to December 31, against £30,2m.

The core money and security broking ousiness was again the main engine, accounting for all but £25m of turnover, which was up 9 per cent at £204.5m (£187.2m). Broking operating profit was up 16 per cent at 521.9m (£18.8m) in what analysts described as peak conditions with governments worldwide seeking financing for

With 60 per cent of profits accruing overseas, mostly in dollars, the company benefited from the sterling crash follow-ing "Black Wednesday" last

Lord Hollick said translation was at an average of \$1.69.

PEEK reported pre-tax profits

up 18 per cent, from £6.06m to

ahead 6 per cent from £84m to

£88.8m, despite a setback in its

The traffic division, which

includes systems for junction

signals and road offence moni-

toring in the US, Europe and

the Far East, saw operating

profit rise 75 per cent to £6.6m

(£3.77m). Most of this was

attributable to acquisitions -

notably of four companies in

Denmark, Finland, Norway

and Sweden - which helped

push turnover up 56 per cent to

Results for the field data side

i ior 1992, on iurnover

By Hugh Carnegy

field data husiness.

£54.1m (£34.6m).

1991-92 year. With the rate now running at about \$1.43, the benefit would be greater in the second half, he said.

MAI added, however, that profits had been held back by a sharp decline in foreign exchange activity in the Far East, particularly Japan, where there was no sign of a sustained improvement

Meanwhile, Lord Hollick declined to comment on his relations with fellow directors at Mirror Group Newspapers. He has distanced himself from a recent statement from the board expressing support for the current management but refused to be drawn on reports that he might resign. "I am still a director," he said.

He was more forthcoming about Meridian Television, which won the south of England ITV franchise with a £36m bid and began broadcast-

ing on January 1. He said advertising and audience figures were slightly

declined with sales of £34.8m

(£49.5m) and operating profit of

oi Peek Measurement, which

water industries in Europe.

Earnings per share advanced

Traffic side bolsters Peek

ahead of target. It was prema-ture to speak of a sustained upturn in TV advertising, but prospects seemed good.

MAI is investing £30m most of which has already been spent, with a targeted profit for the company in 1994.

Profits increased at the Wagon used car finance com-pany, the mainstay of retail financial services, despite sluggish motor sales. Analysts said Wagon had increased its market share and appeared to have overcome the worst of its bad debt problems. Wagon said it had refinanced more than £200m of bank loans on a medium term basis.

Profits in the information side, which includes the NOP market research organisation, were also well ahead at £2.1m, compared with £1.2m, on turnover of £25.4m (£22.9m).

The interim dividend is raised to 2p (1.4p) to reduce disparity. Earnings per share

HSBC Holdings plc 1992 Results Performance continued to improve

For the year	1991 £m	1992 £m	% +
Group profit before tax	880	1,710	94
Profit attributable to shareholders	586	1,221	108
Per share	Pence	Pence	
Earnings	36.06	62.07	72
Dividends	12.71	19.00	49
At year-end	£m	£m	-
Shareholders' funds	4,819	8,011	66
Capital resources	6,789	13,975	106
Assets	85,786	170,450	99

"Although economic growth in Asia was robust, the continuing recession in several of our major markets made 1992 quite a difficult year, and resulted in a significant increase in the level of provisioning. In these circumstances, the Group's results are satisfactory.

The acquisition of Midland Bank was a very significant development in the history of the HSBC Group. Integrating Midland into the Group is a major priority for 1993 and I am pleased to report that the progress so far has been encouraging.

The continuing improvement in the Group's performance is closely linked to the outlook for the world economy in 1993. The economy in the US is gradually recovering, but economic prospects in the UK and much of the rest of Europe are less encouraging. We are determined to continue to develop our business in Asia, which contains some of the world's fastest-growing economies and where



Sir William Purves, Group Chairman

The HSBC Group's performance continued to improve in 1992. In addition to the inclusion of Midland Bank for the first time since its acquisition in July, the growth in profits during 1992 reflects improved results from all the major members of the Group. In particular, increases were achieved by HongkongBank, Hang Seng Bank and The British Bank of the Middle East. Both Marine Midland Bank and HongkongBank of Australia returned to profitability.

The information in this announcement does not comprise statutory accounts within the meaning of section 240 of the Companies Act 1985. The sustutory accounts for the year ended 31 December 1992, which contain an unqualified auditors' report and do not contain a statement under section 237(2) or (3) of the Act, will be delivered to the Registrar of Companies in England and Wales in accordance with section 242 of the Act.

Copies of the full results announcement may be obtained from Group Public Affairs, 10 Lower Thames Street, London EC3R 6AE, United Kingdom or 99 Bishopsgate, London EC2P 2LA, United Kingdom. The 1992 Annual Report and Accounts will be sent to shareholders in mid-April.

HSBC Holdings plc



Registered Office and Group Head Office: 10 Lower Thames Street London EC3R 6AE, United Kingdom

the company described as heavy, was £74m.

we have an unrivalled position."

interest rates and the disposal of its loss-making French busises enabled Whitegate Leisure to return to the black in the six months to February 28. Pre-tax profits of £682,000 for

the black

23.03m deficit for the 8 months ended August 31 1992. Whitegate's core business -

mass market leisure in the Midlands and the north of England – performed better, but turnover was still suffering as a result of low levels of general economic activity. UK leisure profits rose to £3.37m

the period compared with

osses of £1.51m last time and a

(£2.3m) on turnover of £10.4m

said it continued to offer its healthcare businesses for sale and considerable interest was being shown. These operations turned in profits of £103,000

(5.6p losses).

Pre-tax profits at Record Holdings, the maker of hand and bench tools, plunged from £3.35m to £1.25m in 1992. Group turnover increased to £28.5m (£26m) with exports up

DIVIDENDS ANNOUNCED Corres - Total

	Dayment payment	Date of payment	ponding dividend		last year
Abbott Meadfin		June 18	5.6	9.3	8.4
Alliance Trustfin	31	Apr 28	29	45	43
Antolagastafin	14	June 21	13	20	19
BPP		May 20	4.5	8	8.9
Claremont G'ment(in	3.95	July 1	3.5	7.25	6.5
Deltafin	9.8	June 1	9.8	14	14
Emessfin	0.1	May 21	0.35	0.1	1
English Chinafin	13.4	June 15	13.4	20	20
HSBCfin	14.2	June 4	-	19	
Mi fin	5.8	May 17	5.8	10	10
JIB	5	May 17	5	7.5	5
Laportefin	12.5t	May 20	12.1	19.5	18.9
MÁJint	2	Apr 30	1.4		6
Metairexfin	3	Jun 4	2.64*	4	3.55
Nichols (Vimto)fin	8.5	May 10	7.7	13.6	12.3
Peekfin	2.35t	July 5	2.35	3.4	3.4
Recordfin	2.45	July 1	2.45	3.6	3.6
Rugbylin	3.6	May 14	3.6	8.45	6.45
Takarefin	1.2	Apr 29	1	1.8	1.5
United Uniformfin	2	July 15	ż	3	
Wassall	1.7	May 21		_	3
Watmoughs	8.8		1,3*	2.5	2.
wantenakita	0.0	Apr 30	8	11.5	10.5

Equivalent after allowing for scrip issue. tOn increased capital

to 4.2p (3.6p) and an unchanged final dividend of 2.35p is recom-

mended for a maintained total of 3.4p. Mr Allen Standley, group

managing director, said he was relatively cautious about 1993, noting there was a reluctance in the present economic climate in Europe for customers to make commitments to big capital investments such as traffic systems. He predicted

sales declined to £16m, against

sharply from £132,000 to

£891,000 as the group lost more

It made an exceptional provi-

sion of £395,000 against the cost

of transferring plant from War-

rington to Sheffield, which was

partly offset by £134,000 excep-

tional profits (losses £189,000)

on disposal of property in Can-

The board proposes to hold

the final dividend at 2.45p

maintaining the total for the

year at 3.6p uncovered by earn-

ings per share of 2.2p, com-

than 100 employees.

Redundancy costs increased

profits growth in single figures this year.

Peek was optimistic, how-£2.12m (£3.54m). Peek said this was due to weak performance ever, about prospects for growth over the next decad produces measuring equipment particularly in "smart" traffic for the petrochemical and systems which increase efficlency of road use. It is looking to expand in the Far East and has negotiated a 41 per cent holding in a control systems company based in Chengdu. China.

Mr Standley said Peek was also planning to concentrate on producing strong growth in its field data side. This will come through its wholly-owned Husky computers subsidiary, which last year introduced two new "rugged" computers and increased turnover and profits.

NEWS DIGEST more than a quarter, while UK

ada.

Whitegate (£8.7m). The USM-quoted company Leisure in

IMPROVED trading, lower (£3,000 losses). Last year's group losses were

after an exceptional charge of £784,000 for restructuring costs and write down of assets. Interest took £1.66m (£1.98m) and earnings per share were 2.4p

Record declines to £1.25m

United Uniform climbs to £3.65m

pared with 6.9p last time.

Although 1992 proved to be a more difficult year than anticipated 12 months ago, United Uniform Services, maker of fitted uniforms and corporate clothing, raised pre-tax profits by 7 per cent from £3.4m to £3.65m in 1992.

Turnover rose 6 per cent to £57.1m. Earnings per share were 10.9p (10.1p) and the dividend total is maintained at 3p with an unchanged final of 2p. The company is to change its name to that of its principal subsidiary, Horace Small

Apparel Metalrax maintains

growth with £7.3m Metalrax Group, the specialist engineer, continued its growth in the year to December 31 with pre-tax profits ahead from £7.21m to £7.31m, on turnover 4.6 per cent lower at £60m.

£2.36m (£2.27m), earnings per share were marginally down at 6.81p (6.93p); but the total dividend goes up from an equivalent of 3.55p to 4p with a recommended final of 3p. A 1-for-10 scrip issue is also proposed.

Timber surge benefits Unigroup

Unigroup, the building materials manufacturer and distributor, lifted pre-tax profits from £304,000 to £466,000 in the six months to December 31.

The result reflected an upsurge in profits from the timber products division and also the cessation of activities on the clothing side where an operating loss of £122,000 was recorded in the 1991 interim

Turnover advanced from £11.6m to £12.7m and operating profit from £562,000 to £845,000. Sales in the timber products division increased from £4.46m to £7.71m and operating profits from £670,000 to £797,000. Earnings per share were up from 0.58p to 1p.

William Bedford losses rise to £0.27m

With insufficient turnover to make use of its showrooms and ancillary services 1992 pre-tax losses at William Bedford, the antique dealer and restorer, increased from £210,000 to £272,000.

The USM-quoted company added that unless there was an unforeseen increase in turnover the present year would again be difficult.

Turnover was £1.57m (£1.63m). Losses per share were With a higher tax charge of 5p (2.6p).

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Beds increase from 2,625 to 4,335 with a further 1,170 on the way

Takare rises 56% to £12m

Takare

By Maggle Urry

TAKARE, the nursing homes group, raised profits by 56 per cent in 1992 to £11.8m, against £7.6m. Sales rose 62 per cent, from £29.7m to £48m.

Operating profits rose 61 per cent to £10.9m (£6.77m), and interest received was £941,000 (£823,000) after capitalising £4.2m (£3.1m) of interest payments.

Earnings per share growth was slower, at 20 per cent to 12.1p (10.1p), because of the full year impact of the share issue in September 1991. A final dividend of 1.2p (0.6p) is proposed for a total of 1.80.

Mr Keith Bradshaw, chairman, said the reforms to state funding of care for the elderly chronically ill. which take effect from April 1, were now clearer. Funding of 2524m for 1993-94 was adequate, he said, with a majority committed to

trading

By Richard Lapper

leaves JIB

the independent sector. The principle of patient's choice of home had been enshrined in the reforms.

Takare has been in talks with all the social security departments in areas where it has homes and expected to agree prices and admissions policies with them all before April 1, Mr Bradshaw said. It had also signed long term contracts with three health authorities since details of the new system were announced

last autumn.
During 1992 Takare increased its beds from 2,625 to 4,335 and has since opened another 450 with 720 under construction due to be completed by April 1. Gearing rose from 10 to 41 per cent. Mr Bradshaw said that although Takare could fund

over 1993 and 1994 from exist-

ing resources, that would take

Shere price (pence)

1988 89 90 91 92 93 gearing to an unacceptable level. At the time of the last share issue Takare promised

two years. He said the group was looking at fixing interest rates on its debt.

COMMENT

Takare's impressive growth continues, and there is no reason to doubt that it can take advantage of the opportunities its market offers. The commu-nity care reforms may cause some short term confusion, but should strengthen its hand. The only question is of funding the expansion, though even this should become less of a problem as the base gets larger. Taking capitalised interest into account, interest cover is slim, and there is every chance of a rights issue once the moratorium runs out in Sentember, Even so, Takare has produced good earnings growth even with share issues, reflected in a prospective p/e of up to 17 on forecasts of about

not to raise more equity for

By Maggie Urry

at £18.2m TOUGH trading conditions in the United States insurance market and international reinsurance markets depressed pre-tax profits at JIB Group, group, from Hollinger. the insurance broker, to

£18.2m in 1992, compared with £20.1m. Lower interest rates also affected the result to leave earnings per share down 26 per cent, from 13.6p to

A final dividend of 5p is proposed, making a total for the year of 7.5p. Last year there was a single final of

"In difficult markets and difficult times we have not done too badly," said Mr Nick Cosh, finance director of the company, which is a subsidiary of Jardine Matheson Holdings. Turnover increased to £175.9m (£168.9m). There was a lower contribution from the US of £79.5m (£80.6m), offset

by increases in the UK and Ireland to £71.7m (£66.8m) and Asia Pacific to £24.8m Administrative expenses rose to £176.3m (£165.2m), partly because of a number of

one-off costs. The closure of the Philadel-

the strengthened towards the end of the year, foreign exchange losses earlier in 1992 cost

another £1m. Income from associated undertakings rose to £2.26m (£416,000), and interest payable fell to £3m (£4.5m).

Tough US | The Telegraph recommends purchase of Southam stake

THE TELEGRAPH, the newspaper group 68 per cent-owned by Mr Conrad Black's Hollinger Group, has written to shareholders giving details of the proposed £72.3m pur-chase of a stake in Southam, the heavily-indebted and lossmaking Canadian newspaper

The deal is subject to approval of shareholders other than Hollinger, a Canadian holding company, at a special meeting on March 30. The shares fell 3p to 330p.

The Telegraph's independent directors, advised by NM Rothschild, the merchant bank which handled The Telegraph's flotation last summer, are recommending the deal. Share-

holders with 8.3 per cent of the group's equity, more than a quarter of the non-Hollinger shares, have agreed to vote in

In the circular shareholders were told that the deal would dilute earnings in the short term, although not significantly, and that The Telegraph would not receive dividends from its investment "until towards the end of 1994". It expects to equity account the stake, which will be held through a joint company owned 50:50 with Hollinger.

The independent directors said that the investment in Southam represented "a unique opportunity". Mr Joe Cooke, managing director of The Telegraph, said it would be able to influence Southam

through three directors nominated by Hollinger and The Telegraph. He said Southam would ben-

efit from recovery in the Canadian economy, from improving its marketing and cutting overmanning - with advice from The Telegraph - and could sell its non-newspaper divi-

Hollinger agreed to buy the 22.5 per cent stake in Southam on November 8 last year at a cost of C\$258.6m (£145.2m), or C\$18.10 per share, a 15 per cent premium to the then market price. The deal was completed on January 8. The Telegraph will buy half that stake paying the same price as Hollinger did, although the Southam share price has since fallen to C\$13.50.

Ransomes in the black with £900,000

By Catherine Militon,

BETTER GRASS growing conditions helped Ransomes, the grass cutting machinery maker, return to profitability in 1992.

The group, however, remained highly geared. Pre-tax profits amounted to £900,000 and replaced losses of £4.6m on turnover 6.7 per cent higher at £156.6m (£146.7m). Aggregate turnover at the

America and commercial divisions rose to £112.7m (£110.7m) and gave an aggregate operating profit ahead 64 per cent, from £4.2m to

The consumer division increased turnover by 22 per cent to £43.9m (£36m) giving an operating profit of £2.7m (2600,000). Tax more than doubled from

£600,000 to £1.3m - an effective charge of 48 per cent of profits before the exceptional item - largely arising out of unrelieved overseas losses.

The charge include a £200,000 write back of advance

corporation tax. Currency movements contributed to a rise in gearing from 175 per cent to about 250

per cent. The debts arise mainly from the 1989 takeover of Cushman in the US and other acquisi-

Losses per share worked through at to 9p, down from 17.3p last time.

A £1.8m (£1.5m) exceptional charge was provided for the write down of assets on the transfer of the Brouwer operation from Canada to the US. One analyst said: "The company will not be able to trade out of its current difficulties." Ransomes pointed out, however, that its principal bankers and institutional lenders con-

tinued to be supportive.

Claremont Garments advances to £8.47m

By Jane Fuller

CLAREMONT Garments (Holdings), which last summer expanded its business with Marks and Spencer through the purchase of J&J Fashions. increased pre-tax profit by 35 per cent, from £6.28m to £8.47m, over the 12 months to December 26.

The share price gained 5p to close at a new high of 345p. It has climbed from 154p in July 1991, the month that Clare mont demerged from Alexon, the retailer.

J&J and Alexander Milnes, a much smaller buy, added £27m to turnover, which increased 60 per cent to £81.5m (£50.9m) of which about 95 per cent goes to M&S. The acquisitions were included for five to six months. Claremont has about 10 per cent of the M&S ladies wear

market, according to Mr Peter Wiegand, chairman. A 2-for-5 rights issue raised £22.1m towards total spending of about £29 on acquisitions. The extra equity limited the advance in earnings per share

to 19 per cent at 16.4p (13.8p). Mr Wiegand said three of

J&J's factories had been closed and some of its work transferred to Claremont factories. About 400 jobs had been shed. Much of J&J's senior man-

agement had gone, he said. The group also parted com-pany with Mrs Jenifer Rosenberg, one of the founders, in an out-of-court settlement involving the payment to her of roughly £100,000.

Mr David McGarvey, managing director, said the manufac-turing side of J&J had been neglected. It had been a turnover and design-led company rather than "exploiting the profitability that comes from

J&J's pre-acquisition operating margins had been about 4 per cent compared with 13-plus at Claremont. It was hoped to get the combined group average up from about 8.5 to 10 per cent this year.

Net debt rose by £1m to £3m.

On expanded shareholders' funds gearing stayed at about 15 per cent - lower than expected at the time of the acquisition. A proposed final dividend of

3.95p makes a total of 7.25p

Claremont has benefited both from the resilience of M&S and from its own management rigour in wringing impressive margins from that business. The tantalising prospect of similar discipline being imposed on J&J has helped drive the share price forward. The only surprise in yesterday's results was the pleasant one of cashflow being much stronger than expected. Most of the acquisition debt plus £1.9m of reorganisation costs were rapidly cancelled out. For the future, apart from J&J, the main scope for organic growth seems to lie in exports to the continent. The corporate wear business has promise but is small and the M&S cocoon becomes a bit of a straitjacket when the group considers selling to other retailers. A more serious prospect for mediumterm growth is that Claremont will acquire further M&S suppliers. A conservative pre-tax profit forecast of £11m this year gives a prospective p/e of nearly 19 times. This is well up with events, but it remains

European Leisure recovers

By Richard Gourlay

EUROPEAN LEISURE, the disco and snooker hall operator which is being investigated by the Serious Fraud Office and is beset by high debt, reported pre-tax profits of £54,000 for the six months to December 31.

Last year there were losses of £45.8m after a £34.6m exceptional charge to cover losses on disposals. Sales fell 10 per cent to £35.3m (£39.1m).

The net interest charge rose from £3.76m to £4.1m. Debt was unchanged at £76.6m for gearing marginally higher at 227

per cent. Losses per share were 0.65p (28.6p).

Distributable reserves remained inadequate to pay either the preference or the ordinary dividend.

Mr Ian Rock, chief executive, said SFO investigations over the takeover of Midsummer Leisure were continuing but did not affect the daily operation of the company.

Its bank facilities expire in July by which time it hoped to have worked out a programme to take the group forward.

During the year the group sold 23 units, and withdrew

almost entirely from France. units in the UK still to be sold. Mr Rock said that at this stage he did not envisage the need for more provisions covering

worth holding as a quality

Debt had not fallen as the units sold had made losses and because there had been investment in the remaining 125 profitable disco and snooker units, Mr Rock said.

"There is nothing wrong with the business," he added. "The future is dependent on finding a proper solution to our debt problem."

Anglia sets up joint ventures with HBO

By Gary Mead, Marketing Correspondent

ANGLIA TELEVISION has entered into three joint ventures with Home Box Office, a division of Time Warner, to produce and distribute television programmes and films internationally.

Under the terms of the deal, form Citadel Entertainment, which will undertake the busi-ness of Citadel Pictures, currently a division of HBO. Ang-lia will pay \$3.5m (£2.46m) in two stages for its interest in

At the same time Anglia will receive, also in two stages, \$1.5m from HBO for a 50 per

CABLES - CIRCUIT PROTECTION

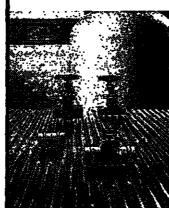
cent interest in International Television Enterprises, currently a wholly-owned subsidiary of Anglia.

HBO will also acquire a 49

per cent voting interest in Ang-lia Television Entertainment, a new company which will undertake activities currently performed by Anglia's film and drama department. Anglia will receive about £250,000 from HBO, representing some 50 per cent of the value of Anglia's film and drama programmes currently in develops

The joint ventures are seen by industry analysts as mutually beneficial to Anglia and HBO, which serves more than 23m pay-cable television subscribers in the US.

ENGINEERING SOLUTIONS FOR WORLD INDUSTRY



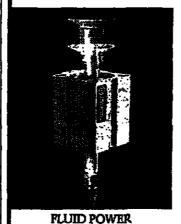
BUILDING PRODUCTS

"A financially strong position and an excellent management team have allowed IMI's basic strategy to remain in place throughout the recession. The actions we have taken are aimed at returning to profitable growth at existing price and volume levels. Strengthening of the world's major economies will enable us to achieve significantly more."

Gary Allen, Chief Executive

FULL YEAR RESULTS 1992

1991 1992 Sales £1,006m £968m Profit before tax £68m £73m Earnings per share 13.6p 15.0p Dividend per share 10.0p 10.0p



FLUID POWER

Building Products - increased profits

- Drinks Dispense record profits
- Fluid Power hit by world recession
- Special Engineering good year for valves and components



IMI plc, PO Box 216, Birmingham B6 7BA. Telephone: 021 356 4848

DELTA

• •	1992 1991
	£m
Turnover	785.9 774.0
Profit before tax	55.0 64.1
Earnings per share	23.0p 27.0j
Ordinary dividend	14.0 p 14.0
the year o which the ab from 2.	unnual Report & Accounts for inded 2nd January 1993, from ove is an extract, are available Sth March from the Secretary, ingsway, London WC28 6XF Telephone 071–836 3335.

ENGINEERING . INDUSTRIAL SERVICES

Amersham

expands in

the US via

\$69m buy

AMERSHAM International.

the UK health science group,

is to acquire United States Bio-

chemical, a privately-owned

supplier of reagents to the bio-

technology and pharmaceuti-

cal industries, for up to \$69m

immediately to the group of investors headed by Mr

Thomas Mann who are selling

USB. Further payments up to

\$17m will follow over the next

three years, depending on sales of USB products.

USB - founded 20 years ago

in Cleveland – is known par-

ticularly for making enzymes that genetic researchers use to

determine DNA sequences. It

is expected to make pre-tax

profits of \$3.6m in the year to April 30, on sales of \$36m.

step forward for our life sci-

ence business," said Mr Bill

Castell. Amersham chief exec-

utive. "Joining with USB will

give us a leading position in

both radioactive and non-ra-

dioactive sequencing and will

provide critical mass in the vital American marketplace."

In 1990 Amersham bought

the US-based Medi-Physics

business for \$46m and sold its

clinical reagents business to

"This represents a strategic

(£48m) in shares and cash. Amersham will pay \$52m

By Clive Cookson,

IMI suffers 7% fall to £68m

By Paul Cheeseright. Midlands Correspondent

IMI, the international engineering group, held the decline in its profits before tax for the 1992 year to 7 per cent.

The pre-tax outcome of 968m. compared with £73.2m last time. Earnings were 13.60 (15p) and the total dividend is maintained for the third year running at 10p via a final of 5.8p.

The stock market viewed the figures benignly enough to push the shares up 11p to 270p. checking the decline of last week when the shares dipped

Turnover advanced from £968m to £1.01bn, producing operating profits down on margin pressure to £75.6m (£78.1m). Interest payments

WITHDRAWAL from an

Australian business and con-

tinuing problems in US cables

further undermined profitabil-

ity at Delta, the electrical engi-

neering group, last year. Pre-tax profit for 1993 fell 14

per cent to £55m (£64m) on

turnover of £785.9m (£774m).

This followed about £3m of

rationalisation costs at Sur-prenant, a US cables company

badly affected by defence cuts.

and a dent in profits of more

Mr Robert Easton, chief exec-

utive, said disposals and clo-

sures in Australia accounted

for 80 per cent of the £8.2m

profit fall in the industrial ser-

vices division, which made

£12.8m pre-interest on £160.1m

Wiltshire cuts

loss to £979,000

Wiltshire Brewery, the

USM-traded brewer and dis-

tributor in which the UB

Group of India late last year

gained management control,

vesterday reported a reduced

On turnover at £2.47m for

the the 12 months to Novem-

ber 30 (£2.5m for 14 months).

losses before tax were £979,000

(£1.39m), struck after excep-

tional charges of £297,000

(£460.000). Losses per share

At the operating level, how-

ever, the company returned to

the black with profits of

December's £6.9m refinancing

and purchase of 37 pubs. Mr

Vijay Mallya, chairman, said

that gearing had dropped from

354 per cent to 102 per cent on

improvement at the operating

level to the conversion of loss-

making houses into tenancies.

thereby reducing overheads

and generating rental income.

Some 83 per cent of the estate

is now tenanted. However, the

company still has a bad debt

The company plans to change its name to United

Mr Mallya attributed the

£38,000 (losses of £207,000).

were 8.58p (15.93p).

a pro-forma basis.

annual deficit.

Losses in North America

than £6m in Australia.

By Jane Fuller

gearing over the year to 26 per cent (22 per cent) and, more significantly, foreign exchange variations towards the end of

The group is now nearing the end of recession-induced rationalisation. "Major job losses: we think that is now behind us in 1992," said Mr Gary Allen, chief executive, noting that the net loss of jobs during 1992 was 1,100, taking the total payroll at the end of the year to 17,500.
"The high level of capital

spending we have undertaken in recent years puts us in a good position to recover quickly in any general upturn in activity," said Sir Eric Pountain, chairman. In the last financial year, IMI

spent £54m on fixed capital

were the main factor behind a

33 per cent decline in profits in

the cables division to £8.68m

(£13.1m) on £263.8m (£279.4m)

sales. The impact of severe

competition in the UK was off-

the engineering division,

including plumbing products

and control equipment. It rose

to a record £22,2m (£21.3m) on

£320.1m (£295.1m) turnover,

thanks to continuing growth in

continental Europe. However,

continental demand slowed in

In circuit protection, profit recovered to £17.1m (£13.6m) on

£132.7m (£110.8m) sales. New

products, particularly a circuit

preaker for industrial use, had

The results included a

£1.69m profit on a business dis-

posal and a £2.71m currency

WATMOUGHS (Holdings), the

Bradford-based printer, yester-

day announced a 51 per cent

increase in 1992 full year prof-

its and said it detected a

"slight improvement" in the

UK newspaper colour supple-

At the same time Mr Patrick

Walker, chief executive,

revealed that the group had

won the contract to print the

News of the World's Sunday

colour supplement, Britain's

with a weekly print run of

Mr Walker said News Inter-

national had signed a letter of

intent for the group to begin

printing the supplement in

April next year, when the pres-

ent contract with a German

Watmoughs has yet to decide

on whether to buy a new press

increased to £12.2m (£8.1m) on

turnover which rose to £118.9m

(£107.4m) despite difficult trad-

ing conditions, industry excess

capacity and pressure on mar-

to service the contract. Pre-tax profits for 1992

ment and magazine markets.

improved market share.

The biggest profit earner was

set by exports.

the second half.

By Paul Taylor

5.2m copies.

printer expires.

reflecting both an increase in investments and £20m on acquisitions. Over the three years of recession its capital expenditure £160m has been running at 1.5 times the rate of depreciation and its acquisition spending has

reached £120m. Of the main operating divisions, drinks dispense and fluid power were the strongest, underpinning operating profits. Earnings were lower in the fluid power and special engineering divisions, the last containing the troublesome titanium operations which continued to lose money.

• COMMENT

Given a flat UK economy, divining IMI's immediate future is the art of balancing the brightening US economic prospect against the darkening

gain on an investment related

to an aborted US acquisition. Mr Easton said Delta backed

out of the purchase, worth

about \$200m (£140m), because

of a last-minute problem aris-

ing from the due diligence

It would have been debt

financed, taking gearing to

between 50 per cent and

60 per cent, as the group

retains its aversion to equity

Year-end gearing rose from

13 per cent to 18 per cent, on net assets of £322.2m. The main

purchase was the outstanding

36 per cent stake in Delta

Crompton Cable for £37m from

Earnings per share slipped

from 27p to 23p. The proposed

final dividend is held at 9.8p to

give an unchanged total of

Watmoughs rises 51% to £12m

After adjusting for the

£22.3m rights issue early last

year, earnings increased to 26p

(20.6p). A recommended final

dividend of 8.8p makes an 11.5p

The profit improvement

reflected the recovery from a

temporary downturn experi-

enced in the 1991 second quar-

ter, coupled with lower interest

charges of £456,000 (£2.54m) fol-

lowing the receipt of the pro-

ceeds of the rights issue and

share of the market for high

quality long run colour supple-

ments, magazines, mail order

catalogues and retail bro-

Export sales from the UK

continued to grow reaching

£5.86m (£3.75m) last year. Sup-

ported by its strong cash flow

the group has been investing

heavily in new technology and

expanding its presence in con-

totalled £59.3m including a

substantial investment on new

presses in the UK and £31.6m

on the group's new gravure

plant in Madrid which begins

Capital expenditure last year

tinental Europe.

Mr Walker said the group

lower interest rates.

chures.

and wins magazine contract

(10.5p) total.

continental European market. The group has helped itself to the extent that it has now. after heavy investment, sorted out its copper tube operations and is gaining market share. Titanium should stop losing money this year as the market firms, but fluid power remains a worry in Europe and the best year for selling building products in Germany has passed. Small wonder it is looking for expansion in the Far East. Still, drinks dispense looks strong and recent capital investment will flow through to the bottom line this year making 1993 pre-tax profits of £75m look feasible. That would produce earnings per share of

15.5p, giving the shares a pro-

spective p/e of 17.4, high

enough until the European

Delta hit by US cable problems

COMMENT Delta faces another year of swings and roundabouts as to 444p. This looks about right,

exports from the UK as well as providing gains in translation this year. Restructuring costs tal impediment to a proper recovery in group profits.

printing next month.

COMMENT

per cent).

The group ended the year

with net borrowings of £26m

and gearing of 29 per cent (30

Watmoughs has been investing

heavily in its future. In the

three years to December 1993 it

will have spent £58m on capital

investment in the UK and

£46m in Spain and Hungary.

The Madrid plant will begin

with three titles, the group's

recently acquired Hungarian

contributing profits and,

helped by a weak pound, the

group is winning business back

from the Continent. Meanwhile

in the UK it has won new

orders for substantial retail

catalogues and says it detects a

upturn in the newspaper sup-

plement and magazine mar-

kets. But even without a recov-

ery, profits should grow to

about £14.2m this year produc-

ing earnings of some 30p per

share. The stock has been clim-

bing since last summer and

after gaining another 15p to

reach a new high of 620p yes-terday, is trading on a lofty

Aminex has increased its offer

for Tuskar Resources to 3 new

shares for every 11 Tuskar.

This represents an increase of

50 per cent on the original bid,

Bankers Trust
Company, London Agent Bank

Appointments

Advertising

appears every

Wednesday &

Thursday

Friday

(International edition

prospective p/e of 20.7.

Aminex/Tuskar

made on February 15.

recession in continental markets is expected to halt the record run in engineering and offset any gains from recovery in the UK and US. The pound's devaluation should help should also be lower this year. The balance sheet is comfortable and an acquisition would certainly liven up views on the company, which has come to be seen as solid and unexciting. A pre-tax profit forecast of £57m gives a prospective p/e of nearly 18 times after yesterday's 9p rise in the share price bearing in mind the continen-

Acquisitions help boost BPP to £7m

By Andrew Bolger

Kodak for £84m.

A DROP in spending on language training by large international companies restricted growth in 1992 at BPP Holdings, the education and training group.

However, pre-tax profits still increased from £6.39m to £7.08m thanks to a full-year contribution from acquisitions during 1991. Sales rose from

£42.4m to £48.7m. Linguarama, the language training subsidiary, encountered increasingly difficult trading conditions. An exceptional charge of £650,000 covered redundancies and the closure of language schools in Japan and France.

Mr Richard Price, chairman, said this reorganisation would result in a more competitive in 10 countries, although trading was likely to remain diffi-cult in Japan and continental Europe.

Operating profits from language training were £857,000 (£1.16m) on turnover of £17.4m (£18.3m). A breakdown of profits and turnover showed publishing at £3.29m (£1.95m) on £14.3m (£9.53m), professional training at £2.47m (£1.88m) on £12.6m (£10.1m) and academic education at £306,000 (£484,000) on £4.36m (£4.42m). Net cash at the year-end was

£10.2m (£6.7m). In spite of considering a number of candidates, BPP made no acquisitions in 1992. Earnings per share feli from

17.3p to 16p, thanks mainly to an increased tax charge of £2.67m (£2.09m). The group said that given the cash-generative quality of the business, it had decided to increase the final dividend to 5.3p, giving a total for the year of 8p (6.9p).

Price rises in pipeline as Rugby edges up to £57.6m Rugby Group

By Andrew Taylor, Construction Correspondent

BUILDING MATERIAL price increases are starting to be forced through by producers according to Rugby Group, which supplies cement, joinery, steel and glass to the UK, European and US construction industries.

Rugby's share price rose by 6 per cent yesterday, from 222p to 236p, after pre-tax profits edged ahead from £57.3m to £57.6m over 1992 despite deep recession in the UK construction industry.

Mr Peter Carr, managing director, said that there were clear indications that material producers believed the time was right to try to recover lost margins by pushing up prices.
Increases announced at the

beginning of this year of up to 13 per cent by British Steel and 8 per cent by Pilkington, the UK glass manufacturer, so far had held firm, he said.

"The closure of large manu facturing capacity means that supply and demand is coming back into line. With the prospect of revival in the housing market there appears to be a concerted attempt among manufacturers to make price rises Foreign manufacturers suf-

fering from sterling's devaluation were in no position to undercut price moves by British companies. In the case of glass, continental European manufacturers had followed Pilkington's lead and raised their own prices by a similar amount according to Mr Carr.

Share price (pence)

1989 90 91

He said that steel, glass, plasterboard, timber and other product price price rises could increase UK building material bills by up to 6 per cent this year. This could be damaging for contractors and sub-contractors which had taken on fixed-price construction contracts at little or no profit mar-

cement manufacturer with about 20 per cent of the market, needs to buy steel, glass and timber for its constructional steel, steel reinforcement and joinery businesses. Cement prices, unlike those for other building materials, have seen small rises during recession but have not been increased this year.

was offset by a 41 per cent increase in overseas profits from £16.6m to £23.4m. International profits were helped by the devaluation of sterling. A 7 per cent increase in Australian dollar profits, for example, became a 20 per cent gain

sterling at year-end exchange rates. UK cement profits fell 12 per cent to £16.8m following a 5 per fall in volume sales. Rugby

. - 5 5

51

Interest received rose from maintain earnings per share at 13.1p. An unchanged final dividend of 3.6p holds the total for

the year at 6.45p.

Rugby, Britain's third largest

A 15 per cent fall in UK trading profits to £29.4m (£34.8m) said that it expected sales to decline by a similar amount in the current year. £4.43m to £4.82m and helped

COMMENT Currency translations had a

mixed effect on Rugby's results, enhancing the sterling profits of overseas operations but depressing by £17m the value of cash reserves which during the year fell from £24m to £12m. Devaluation will reduce the amount of interest receivable in the current year offsetting further trading improvements in Australia and the US. As a result profits seem likely to show little change. Rugby is a well managed group, with a strong bal-ance sheet and adequate dividend cover, which has shown itself capable of funding necessary capital expenditure out of cashflow. A prospective p/e of 18 on maintained earnings, however, suggests that these virtues have been recognised in the share price.

DAP gives lift to Wassall

By Roland Rudd

average of 8.2

WASSALL, the miniconglomerate run by former Hanson executives, reported a 73 per cent increase in pre-tax profits for the year to December 31 after a first full 12 month contribution from DAP, a US supplier of DIY products. Profits rose from £10.3m to

£17.8m on increased sales of £251.1m (£165.2m). DAP, which was acquired in August 1991, contributed £8.9m to operating profit of £20.6m. Margins increased from 5 to 8 per cent, just below the group's

The US company's diverse product range was rationalised, leading to the elimination of 500 stock-keeping units, accounting for \$10m (£7m) of ales. This was more than recouped by aggressive mar-keting of DAP's more profitable products.

The number of plants is being slimmed down from 9 to 7, which Wassall expects to lead to more opportunities to increase margins.

With the conglomerate's

per cent increase in operating profits from £10m to £11.7m Mr Chris Miller, chief executive, believes he is under no pressure to make another take-

However, he said: "People invest in us to do deals and we are already looking at various opportunities." In the light of its failed bid

for Evode, the chemicals and plastic group, Mr Miller said: We have learnt the lessons that there will always be a big risk of a white knight when targeting a good company." Laporte, the chemicals

group, won the battle for Evode earlier this year, easily outbidding Wassall with a recommended £129.4m bid. Wassall covered the costs of its bid selling its 3.5 der cent s in Evode for £1m. Consumer products, which

includes DAP, reported operating profits of £10.5m (£3.99m); Closures, the bottle top maker, made £9.3m (£8m), and industrial and commercial activities turned in £900,000 (£800,000). Earnings per share increased

other businesses reporting a 17 to 10p (8.7p). The final dividend rises to 1.7p making an increased total of 2.5p (2p). COMMENT

Good companies

rock-bottom prices are hard to find, which is why some conglomerates may turn out to be bigger sellers than buyers this year. Not so Wassall. After failing to win its hotly contested bid for Evode, it is back on the takeover trail. The next target is more likely to be private than publicly quoted. This is partly because Wassall does not want to find itself in a bidding war and partly because private companies like doing business with people who have cash. With interest rates at record lows on both sides of the Atlantic there are not many arguments in favour of keeping £31m in the bank. With forecast earnings of £25.5m the shares are on a prospective multiple of 20.7. As long as it can find another acquisition which can repeat DAP's success, its high rating continues to be

Abbott Mead slips 6% to £4.7m

By Gary Mead. Marketing Correspondent

ABBOTT MEAD VICKERS, the advertising group, yesterday exceeded analysts' expectations by turning in pre-tax profits 6 per cent lower at £4.72m for the year to December 31, on turnover up 5.6 per

cent at £167.8m. Operating profits were up by 5 per cent at £4.45m (£4.24m). and a recommended final dividend of 6.3p makes a total of

9.3p (8.4p), payable from earnings of 18.71p (22.09p) per

Operating margins were down slightly at 15.5 per cent (16.6 per cent). The group ended the year with no debts, and net assets of £10.1m.

The advertising agencies

within the group gained £50m in new business through 1992, including significant accounts such as Seat, Adidas, Gillette and Cellnet.

The group said that three

small companies which the group started in 1992, in sales promotions and investor relations, would be in profit this year, and that its purchase of some of Clarke Hooper Communications - which went into receivership in late 1992 - was already showing profits.

Staff levels reached 391 (352) last year, but income per employee levels were almost stable, at £73,701 for 1992, against £74,691 in 1991.

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WOOLWICH - BUILDING SOCIETY-

£250,000,000

Floating Rate Notes due 1994

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period ending 11th June, 1993 has been fixed at 5.99219% per annum. The interest accruing for such three month period will be £151.04 per £10,000 Bearer Note, and £1,510.36 per £100,000 Bearer Note, on 11th June, 1993 against presentation of Coupon



tith March, 1993

Agent Bank

LATIN AMERICAN FINANCE AND INVESTMENT SURVEY

On the 29th March 1993 the Financial Times will once again publish an up-dated survey that will take an in-depth look at finance and investment across a region that continues to excite interest amongst international investors.

The survey is timed to coincide with the opening of the Inter-American Development Bank meeting in Hamburg at which copies will be distributed to delegates. To advertise within this survey contact Paul Maraviglia Tel: 071-873 3447 Fax: 071-873 3595

or your usual FT representative

FT SURVEYS

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Caisse Nationale des Télécommunications FF 2.000.000.000 Floating Rate Bonds due 1997 Notice is hereby given that for the Interest Period 15th March, 1993 to 15th June, 1993 the Bonds will carry a Rate of Interest of 11.14453 per cent, per annum with a Coupon amount of FF 284.80 per FF 10.000 Rond and FF 2.848.05 per FF 100.000 Bond. The relevant Interest Payment Date will be 15th June, 1993.

CANON INC

Tokyo final the 92nd Ordinary
General Meeting of Shareholdes
of the Company will be held of the
Head Office of the Company,30-2
Shimomorules 3-Chome Ohta-Ru,
Tokyo.at 9a.m. on Tuesday, 30th

Matters to beReported Report on the business report, bolonce sheet and statement of income and retained earnings for the 92nd business term (From January 1st, 1992 to December 31st, 1992).

Matters to be Resolved tem I Approval of the profit appropriation plan for the 92nd business term.

ction of three Statutory Auditor Granting of retirement allowance to Directors and statutory Auditor to be retired.

Holders of Depository Receipts of Secret (EDRs and BDRs) wishing Becar (EDR's and BDR's) wishing to exercise intervoling rights in respect of the Shares represented by the Receipts held by them are reminded that, in accordance with Clause 8 of the Conditions, they must lodge their Receipts with Hill Samuel Bank Limited by 3p m. 23 kd March 1993, or with one of the primark to W. am. 10th

the sub-agents by 3p m. 19th
March 1993, where lodgement
toms are available. Voting Rights
may only be swercised in respect of
Departary Receipts representing
Ordinary thores on the register as
at 31st December 1992. Copies of the full text of the Notice convening the meeting are available if required,

Hill Samuel Bank Limited, 45 Beech Street, London EC2P 2LX.

SGS Société Générale de Surveillance **Holding SA**

8, rue des Alpes CH-1211 Geneva 1

Offer of exchange of Bons de Jouissance category A for bearer shares. 1993 Annual General Meeting Holders of Bons de Jouissance are reminded that the offer of exchange of Bons de

Jouissance category A for bearer shares proposed at the Annual General Meeting held on May 14, 1992 expires on

Friday, May 28, 1993

Pursuant to the terms of the offer (the conditions of which were published on May 15, 1992 and which may be obtained from the Company or from the following banks: Union Bank of Switzerland, Pictet et Cie, Bordier et Cie, Bank Julius Baer and Co Ltd. Bank Sarasin and Co, Bank J. Vontobel and Co Ltd) 6 Bons de Jouissance category A, without par value and with coupon Nos 14 and above attached, may be exchanged, free of charge, for 5 bearer shares of SF 100 par value having a right to dividend for the 1992 financial year and thereafter. The Annual General Meeting of SGS Société Générale de Surveillance Holding SA

Wednesday, June 9, 1993

at the Hotel Noga-Hilton, quai du Mont-Blanc 19, Geneva. In accordance with the provisions of article 11, paragraph 3, of the Articles of Incorporation, shareholders representing shares with an aggregate par value of no less than one million Swiss francs may request the inclusion of an item on the agenda provided such request is made in writing to the Company prior to Friday, April 30, 1993. Geneva, March 10, 1993

SGS Société Générale de Surveillance Holding SA On behalf of the Board of Directors The Chairman: Elisabeth SALINA AMORINI

CONTRACT ELECTRONICS MANUFACTURE

Tuesday March 16 1993

A rapidly rising proportion of electronic equipment is now manufactured on behalf of the big international suppliers by outside contractors. Paul Taylor probes the reasons for the emergence of this expanding force within one of the world's predominant industries

Farewell to sweat-shops

become the fastest growing sector of the European electronics industry and is on target to become a \$22bn global business by the mid-1990s.

In the UK a group of dedicated contract electronics manufacturers have successfully shaken off the second-rate "sweat-shop" image of sub-contract and assembly work in the 1960s by investing heavily in advanced production and test equipment, training and quality processes.

Today their big customers are blue chip multinationals such as IBM, Sony, Bosch, Motorola, AEG, and Matsushita which require fast response times, flexibility and first class quality, as well as cost-effective manufacturing. These companies are using contract manufacturers as part of their global strategies to maintain and improve international

From humble beginnings the UK industry has entered what Mr Bruce Armstrong, managing director of SCI Europe, describes as its third phase strategic global partnerships between OEMs and contract manufacturers which can provide full turnkey services from design and printed circuit board layout, through to prod-

A handful of factors have fuelled the growth in CEM over the past decade. In partic-

irve; isnce

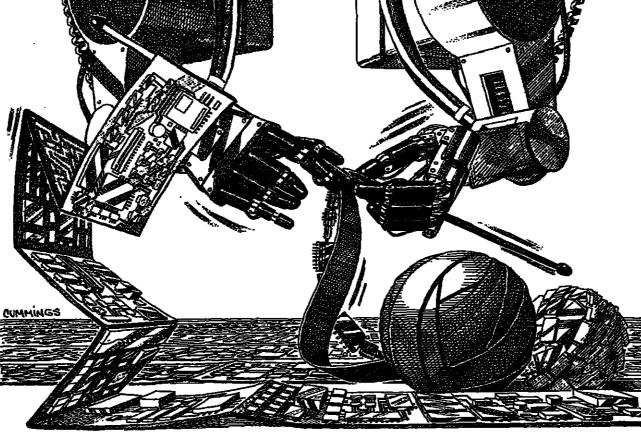
category A

manufacturing (CEM) has change has resulted in shortened product life cycles requiring increased manufacturing flexibility and worldwide manufacturing capability. In order to remain competitive in fast moving consumer-led markets companies have had to reduce the period it takes to bring new products to market.

At the same time electronic controls are replacing electromechanical devices in many consumer products such as cars and medical equipment whose manufacturers have little or no electronics manufacturing experience or capacity. Meanwhile, the continuing

push for smaller, more portable but more sophisticated products such as mobile phones and notebook computers requires greater silicon integration and results in more complex devices. These are best manufactured using advanced techniques for placing components on printed circuit boards such as surface mount technology which require expensive specialist machinery and expertise to design, assemble and test and which involve considerable "manufacturing risk" because of market volatility. The trend towards CEM also

mirrors the move towards buying in a wide range of service and other peripheral corporate functions, backed by the management theory that organisations should focus on their



"core competencies" and contract out every thing else creating what some observers have called "the virtual corpo-

Recessionary pressures have forced some managements to reconsider the "make or buy" decision. But generally, although contract manufacturing can result in cost savings, most participants argue this should not be the primary

The arrival of the single European market has encouraged many Japanese and other original equipment manufacturers (OEMs) to set up locally in Europe. As MHM, a market research organisation based in Ayr, Scotland, noted in its latest study of the European CEM market, business from these companies "has fuelled spectacular expansion in at least one CEM house".

MHM describes the growth of

the six largest sub-contract companies in the UK, SCI, Race, Avex, AB, Philips, Welwyn and Timex, grew by an average 42 per cent per year between 1984 and 1990.

Growth has slowed considerably since then, in part reflecting the recession and the sharp price war in the com-puter and IT sector which accounts for a still large, but declining, proportion of the CEM industry order book - a trend which has been partly offset by increased demand from new customers in the automotive, telecommunica-

According to the Association of Contract Electronics Manufacturers (ACeM), part of the Electronic Components Indus-try Federation (ECIF), formed in 1990 to provide a voice for the emerging industry, the overall UK market was worth about £550m last year, and is the UK market in the 1980s as growing at an underlying spectacular. The turnover of annual rate of 10-15 per cent.

tions and industrial sectors.

ACeM membership now totals 48 contractors representing 70-80 per cent of the UK CEM industry which, despite being capital intensive, employs around 10,000 people.

Rapid growth over the last 10 years has resulted in a fragmented industry expanding on the back of a rapidly expanding electronics industry," said Mr Eric Luckwell, chairman of Datalink Services, a small Loughborough-based CEM, in a study of the UK market. "The capability of these

organisations ranges from the very high volume and complex technological process, such as surface mount technology and automatic component insertion, to the very low volume and simple labour intensive processes," he said.

Mr Derek Duffett, ACeM director, groups the UK CEM market into four groups.

Large companies dedicated to contract electronics include SCI and Avex, Scottish subsid-

margin work for big OEMs. Their particular strengths are their capacity, sophisticated automated manufacturing systems, substantial component purchasing power and worldwide facilities. "Our customers are global, so are we," says Carol Brannigan, Avex Electronic's European sales and marketing director and chairman of ACeM's Promotions Committee.

also multinationals in their

own right and whose main

business is high volume, low

"European customers and global companies operating in Europe are telling us they need total product life cycle management services not just PCB assembly and test," she says. In response big CEMs are building what she calls "a transparent or seamless partnership" linking CEM and customer using electronic data interchange (EDI), integrated MRP (Materials Requirement Planning) systems, CAD/CAM design systems and electronic

■ Medium-sized dedicated CEMs are the second group. These generally maintain close links with OEM design houses working in specialist applications areas, such as the industrial and professional markets. Almost half of ACeM's membership falls into this category with most companies employ ing between 100 and 500 people. They include Welwyn Systems, the contract electronics subsidiary of the TT Group which also acquired AB Contract Electronics last year, and Race

 Small start-up companies, the third group, emphasise their flexibility and personalised service, particularly to entrepreneurial businesses which may want prototypes built and tested or require low to medium manufacturing vol-

 The in-house contracting departments of original equipment manufacturers. These units have been created to fill spare capacity or diversify into new areas. Established players include Philips Circuit assemblies and Rank-Xerox Manufac turing Services. These companies often have access to specialised environmental and test equipment in design and failure analysis.

Recently they have been joined by other OEMs with excess capacity which, together with the arrival in Europe of new Far East competitors such as Flextronics, is causing concern in an industry which arguably already has excess capacity and thin mar-

"Presently the CEM industry can stand the additional capacity better than many other mature electronics sectors," said the MHM report, "but this situation will not continue indefinitely."

An industry shake-out and reorganisation is widely expected amid forecasts that the industry will become increasingly polarised between the high volume, low margin multinational CEMs, and the much smaller niche companies. Mr Gordon Stewart. UK

director of specialist management consultants Pittiglio

IN THIS SURVEY

based EDMS is achieving its corporate mission; Quantum, in South Wales, is an example of a successful management buy-out..... PAGE 2

 $\hfill\square$ Outside sourcing: in the past decade, manufacturers have increasingly concentrated on their core activities and farmed out more work to subcontractors. In Japan, most electronics production is now carried out in this ☐ Silicon Glen: James Buxton examines the consider-

able number of assembly plants established in Scotland by several of the world's leading electronics ☐ Profile: How SCI, of

Huntsville, Alabama, a worldwide IT equipment supplier. grew out of the American space programme.....PAGE 4 ☐ Changing technology: Paul Taylor explains the evolution of circuit board manufacturing methods and offers a glossary of some of the industry's most common

Rabin Todd & McGrath, told an ACeM conference in October that the dominant feature of the CEM industry in the 1990s will be the performance gap between an emerging superleague of multinational manufacturers and a horde of increasingly marginalised smaller competitors.

Because the UK market is maturing most of the large CEMs are adopting the twin strategies of trying to win back business which has gone offshore, particularly to the Far East, while also expanding overseas themselves.

Armed with internationally accepted quality assurance standards and total quality management programmes the UK's leading CEMs have been stressing the importance of looking at total costs - including loss of flexibility and transport delays - in their attempts to win back offshore business, and have been having some ☐ Continued on page 3

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Targets are being achieved

electro-mechanical controls

and incorporating sophisti-

cated electronics into their

Since they lack the capital

equipment or in-house elec-

tronics expertise, they repre-

sent a prime opportunity for innovative contract electronics

manufacturers whose design

engineers can work with them and produce electronic controls

based on the latest surface

Mr Reid sees "a big growth opportunity" for companies

whose core business relies on

using SMT. Companies moving

from mechanical to electronic

SMT", he says.

controls "are going straight to

These days EDMS can pro-

vide customers with a cad/cam

service to lay out cards using

the latest surface mount tech-nology. It also has a product

engineer who spends one or

two days a week with custom-

ers helping to design products

to ensure that when it comes

to manufacturing, "we have

mount technology (SMT).

products for the first time.

A STATEMENT hangs on the reception wall of Electronics Design and Manufacturing Services' purpose-built headquar-ters at Maldon, Essex.

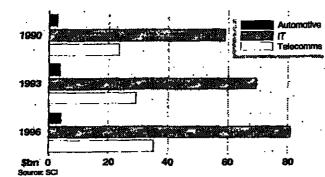
It says simply: "Our aim is to establish EDMS as a significant force in contract manufacturing, primarily focusing on the needs of multi-technology based companies. We will achieve this by providing a quality manufacturing facility, with a professionally minded, technically capable workforce, and by developing a 'Partnership in Production' with all our customers and suppliers."

EDMS appears to be well on the way to achieving its primary objectives. The company was originally a department within Industrial Control Services, supplying circuit boards for the UK-based international electronic safety systems group which obtained a Stock Exchange listing last year.

But it became a separate, fully owned ICS subsidiary in 1986 and has since grown quickly, moving into its custom-built 20,000 sq ft factory in 1990. Today, according to Mr John Reid, EDMS's managing director, only 10-15 per cent of its business comes from the

Although EDMS made a small operating loss in the year to May 31 last year, it has moved back into profit since then. In the first half it made an operating profit and should be profitable at the pre-tax level in the current second half, says Mr Andrew Leeser, group financial director. Contract manufacturing is, it seems, recession proof in terms

Key market growth



of volume, but not in terms of margins.

EDMS's volumes have doubled in two years from £5m to £10m-£12m this year, reflecting growing interest in contract electronics in its prime com-puting, industrial, telecommunications, medical and consumer electronics markets.

Its customer base includes companies such as Acorn (EDMS produces motherboards for Acorn's educational computers), Reuters, Unicam and British Telecom. It exports its products throughout the UK and Europe where it distributes directly to Reuter's cus-

EDMS is a principally a niche player producing "specialised products in (relatively) small volumes," says Mr Reid. The service spans the range from prototype and small batch fast-turn around projects to medium volume production.

In particular, EDMS has targeted consumer goods manufacturers who are replacing Mr Reid, who is due to

become chairman of the Association of Contract Electronics manufacturers at this month's Nepcon exhibition in Birmingham, calls this process "design for manufacturing" or "cost

EDMS is now working with three of its customers on new products from design to manufacturing using its fully com-puterised cad/cam system to support printed circuit board layout. One product is a spectrometer designed in conjunction with a customer which has transferred all its PCB business to EDMS.

EDMS is also working with a computer product design house manufacturing a product to its design for the European market in direct competition with Far East imports.

To reinforce the "partner-ship" between EDMS and its customers a programmes engi-

An offshoot of ICS, it now takes only 10-15% of its business from its parent company

neer is appointed to each new customer and retains full responsibility for that contract including its commercial, financial, technical and administrative aspects.

The recent rapid growth in the business means that EDMS has already outgrown its headquarters building which houses the company's £500,000 investment in fully automated in-line surface mount capabil-

ity using Dynapert and Mydata equipment, together with comprehensive in-circuit, functional and temperature stress

Unlike big companies which need high volumes to support their heavy capital investment, EDMS's contract volumes are much smaller, but nevertheless often involve highly complex mixed technology boards. So EDMS uses slower, more flexible surface mount machines capable of handling a wide range of components together with a highly skilled workforce which can undertake hand assembly where required.

A second 7,000 sq ft building which is being renovated will be used for EDMS's growing board upgrade and repair service and, at the end of last month, the company moved into a third Maldon manufacturing unit dedicated to building complete systems

EDMS has spent £300,000 on the latest surface mount and test equipment for the 20,000 sq ft factory which will create jobs for 85 people in addition to the 150 already employed by the company. All three facilities are linked and controlled by a computer network which controls all procurement, man-

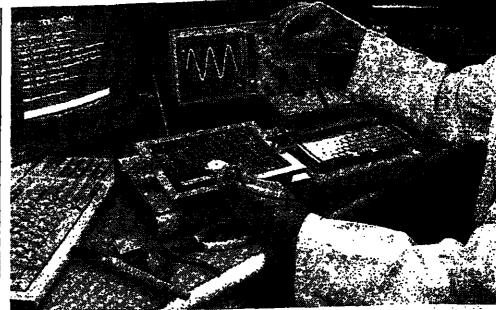
ufacturing and finance. EDMS chose its location carefully. In the early days of contract manufacturing most customers supplied all the components on a "consignment" basis. It was therefore important to site the manufacturing facilities close to the original equipment manufacturers (OEMs) to minimise

However, these days most customers rely upon the contract manufacturer to provide a full service including procurement.Physical location has become much less significant – particularly since most paperwork, and even design work, can be handled electronically using electronic data interchange (edi) systems.

Another distinctive feature of today's UK-based contract manufacturers is their commitment to quality standards. For example, all EDMS operations are governed by a companywide quality management pro-gramme and all stages of administration, manufacture and testing are audited to internationally recognised quality standards.

EDMS is also working to maintain a high level of customer service. It has opened an office in Grangemouth, Scotland, to support its developing customer base in Scotland and organised and approved at the Ireland. In addition, it has launched a sales drive to find business in new niche markets

in continental Europe. Mr Reid is very optimistic about the future. "Britain is the centre in Europe for con-tract manufacture," he says, and he is determined that EDMS will play a significant role in the development of European CEM.



Profile: Quantum Electronics Manufacturing

Born with a silver spoon in its mouth

QUANTUM Electronics an industrial silver spoon in its mouth

Formed in January last year after a management buyout from Mitel Telecom, it inherplant in South Wales, the latest manufacturing equipment and a skilled and dedicated workforce used to high quality customer-driven manufactur ing techniques. The buyout, backed with

£1.2m investment from 3i, the Welsh Development Agency, Mitel and the Bank of Wales, was organised by a group of managers who had successfully reorganised Mitel Telecom's operations in Portskewett, South Wales, following its acquisition by BT.

The Mitel reorganisation released space for the plant, considerable equipment and other resources

Initially in March 1990 the managers, led by Dr Terry Summers, the plant's materials director, won the backing of Mitel to establish a sub-contract manufacturing operation using the plant's surplus

The new manufacturing operation concentrated on low volume high technology contracts emphasising responsive-ness to its customers. But the husiness required more capital investment and management time than Mitel could spare, so the management buy-out was start of last year.

Since then Quantum's workforce has grown from 39 to more than 60, turnover is run-ning at an annual rate of £4m and, despite the recession, the young company is already trading profitably. "We are growing by the day," says Dr Summers, who is now Quandevelopment of tum's managing director.

Recently 3i, Mitel and British
Coal Enterprise backed a
£200,000 capital increase to

ers: conducting a

apport farther growth. Its customers include National Transcommunications. Inmos, the chip manufacturer, Research Machines, Encrypta, Thermocouple Instruments and Rediffusion Simulation.

Altogether the company has between 15 and 20 customers who mostly require low to medium volume contract manufacturing using leading edge technology, sophisticated test equipment and advanced computer based manufacturing systems organised on a cellular basis.

Like many other smaller players in the contract manufacturing business Quantum is a niche player, mostly serving customers in the business. industrial and professional manufactures the assemblies which Quantum makes. "We

are their manufacturing department," says Summers. Although Quantum does not design for its customers it does like its project engineers to be involved at the design stage to help ensure that the design is compatible with high quality and low cost automated manufacturing.

It also prefers to buy the components because Dr Sum-

more control over quality and its customers are usually happy because "more and more they are getting out of

Production is organised on a cellular rather than production line basis and capabilities include conventional hand ssembly, automated assembly using plated-through-hole (PTH) components, surface mount technology (SMT). mixed technology and electromechanical assemblies.

Most contracts are in the 1,000-3,000 board range with values of between £500,000 and £im although Quantum does some high tech, low volume work with contracts valued at as little as £100,000.

Where Dr Summers believes Quantum scores over some of its larger rivals is in being able to provide customers with a highly flexible personalised service using leading edge technology such as SMT "normally only associated with bigger companies". It can also handle extremely complex products

'Quantum's roots in an international electronics corporation gives us a unique insight into the needs of the industry," Dr Summers declares in the company's sales literature.

*Our track record in the application of the most advanced manufacturing techques will give you the con petitive edge you need."

He also believes Quantum's niche business is more secure and less risky than that of many of the larger players. He argues, for example, that because volumes are low there is little incentive for customers to consider going offshore with their business. "They need people in the UK," he

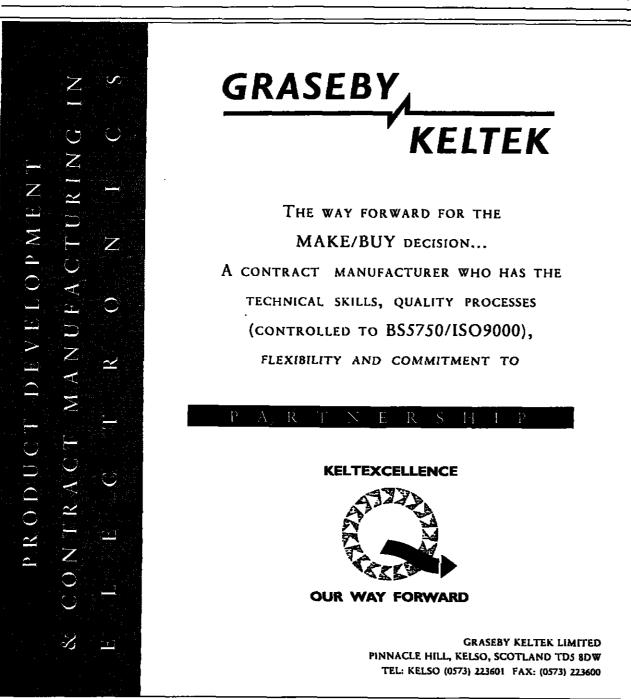
Paul Taylor

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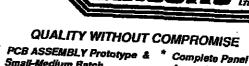
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Partnership in an age of technical complexity

manufacturers in the West grew rapidly over the past decade as managements reassessed their corporate strate-

As a result many companies decided to concentrate on their core activities and turn other functions, including manufacturing, over to specialist con-

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Committee over Quality &

This reassessment was often prompted by the need to remain competitive in an increasingly global marketplace. It also highlighted other concepts such as total quality management and just-in-time inventory control which contribute to the success of Japanese companies.

Contracting out of manufacturing and assembly is well established in Japan. Recent research at Tokyo University suggests that it now accounts for over a third of Japanese companies' total manufacturing costs and will increase to over 40 per cent by the end of the decade. In the 1980s it was less than 20 per cent.

Most Japanese companies farm out manufacturing in the belief that specialists can offer better quality and efficiency. It may also help them to cut costs, scale down capital spending and concentrate on what they are really good at -market research, product defi-

keting and sales.

According to a survey by MHM, a market research organisation based in Ayr, Scotland, about 35 per cent of European contract electronics customers had no electronics assembly operations of their

There are many reasons why manufacturers use contract manufacturers and cost is not always the principal one. Some studies in the US suggest that managements who use sub-

Managements that use subcontractors only to cut costs and jobs often end up by regretting it

contractors principally to cut overheads and jobs end up regretting the decision. Most management consultants argue that contract manufacturing should form part of an overall strategy to improve quality and competitiveness by

delivering the right products to

market at the right time and the right price. The basis of total quality theory is to identify, and be responsive to, the customer produce a top quality product first time, and work to improve quality all the time. A partner-ship with a contract manufacturer can help achieve these

In any case, within the electronics industry the days are gone when OEMs can do everything themselves in order to retain most of the added value. Already most components are bought in and, since they are now so complex, the bulk of the cost of an assembled printed circuit board (PCB) lies

As competition in the global electronics industry has grown the competent handling of these components, some of which may cost hundreds of pounds, has become crucial if a company is to maintain its profit margins.

in the components it carries.

"The diversification of disciplines and expertise in modern electronics is driving companies to reassess their core function and raison d'être for being in the business," says Mr Derek Duffett, director of the Association of Contract Elec-

tronics manufacturers (ACeM). "The 80:20 rule applies to many aspects of business, be it range of products, or range of activities; in other words only 20 per cent of products or activities produce 80 per cent of the profit," he adds.

Today companies, particularly large multinationals, are increasingly aware of the significance of both direct and indirect costs. Contracting out

invest in core activities and enables the management to concentrate on key areas which will help to maintain a competitive edge.

In addition the advent of capital intensive processes such as surface mount technology (SMT) has encouraged many OEMs, particularly those outside the electronics industry. to leave such specialist activity to contract electronics manufacturers.

Electronic controls are replacing older electro-mechanical controls in many areas includ-ing automotive design, medical systems and a wide range of consumer goods such as washing machines. However many manufacturers cannot justify the cost of SMT or other automated manufacturing equipment which would stand idle much of the time. Similarly the use of a con-

tract manufacturer can remove the need to recruit and train expensive specialist staff. The contract manufacturer's employees represent a pool of dedicated technical and production expertise which is available to the customer. Indeed most contract manufacturers now offer a full range of services to their clients including, if required, PCB design, layout, manufacture and test-

However greater flexibility and speed of response are probably the most important advantage of using contract electronics manufacturers. Most contract manufacturers have the capacity and flexible workforce to start production very quickly to meet an unexpected surge in demand.

A striking characteristic of today's electronics and computer markets is the shortening of product life cycles - in some parts of the computer industry they have shrunk to as little as six months and OEMs need to move quickly from one product and technology to the next.

> On the basis of labour costs alone contract electronics man- ers, following a feasibility

ufacturers in the Far East continue to have an advantage over their counterparts in Europe and North America. However the gap is narrowing automated equipment means that the cost of labour is often

relatively insignificant

ociated with manufacturing

Contractors can also work

with a customer to reduce

costs during a product life

cycle. Other potential advan-

tages include economies of

scale in component purchasing

and the use of sophisticated

computerised automated man-

ufacturing and test sys tems to

improve quality and provide

"just-in-time" deliveries. Most

contract manufacturers have

embraced total quality pro-grammes, and obtained certifi-

Sometimes there are signifi-

cant cost advantages to using a

contract electronics manufac-

turer. However, cost compari-

sons need to be approached

carefully. Often the true costs

of in-house manufacturing

example by shared corporate

functions. In addition, compari-

sons between CEMs in differ-

ent parts of the world can be

and holding inventory.

As machines develop, the wages gap between far eastern and western **CEMs** is narrowing

Most European CEMs also

say that any cost advantage of manufacturing in the Far East can easily be offset by intangible costs such as delays in shipping and loss of design

indeed a number of PC manufacturers have recently brought manufacturing back from Far East contractors, ICL. for example, stopped buying its systems from Acer, one of Taiwan's biggest OEM supplistudy by consultants KPMG. The machines are manufactured by ICL at its plant in Ashton-under-Lyne. ICL also acts as a contract

manufacturer in the UK for Sun Microsystems of the US. It says that its decision to bring manufacturing back from the Far East was based partly on increasing volumes and partly because the market was chang-It found that the benefits of

Far Eastern cheap labour were being out-weighed by the disadvantages - higher import duties, reconfiguration on arrival, the logistics of product being at sea for six weeks, arms length quality and technology changes leading to obsolete stock.

Mr Gordon Stewart of consultants Pittiglio Rabin Todd and McGrath argues that the demands placed on contract manufacturers have changed. "Two issues are shaping the future of contract electronics manufacturing: volume flexibility and design integration."

He says that price and quality are a given. "The keys to competitiveness now are responsiveness – lead times, volumes - and the capacity to integrate manufacturing and test processes into an OEM's own product development strategy."

But at an ACeM conference last year he also cautioned that many contract manufacturers fell a long way short of these expectations and only got by because few OEMs could manage a contractor relationship professionally.

Mr Duffett, the ACeM's director, acknowledges that for many managers, who are used to in-house manufacturing using bought-in piece parts, farming out work with independent CEMs represents a significant change of practice. calling for a radically new buyer/supplier relationship.

"The days of arm's length negotiations with choices based solely on lowest price and shortest delivery are



☐ Continued from page 1 success. They are also helped by the increasingly capital intensive nature of the business, which means that labour cost differentials are growing

less important. However, they are handicapped by the prevailing duty and tariff structure which provides a significant incentive to import printed circuit boards or fully built equipment, which are mostly subject to a 4.5 per cent tariff, rather than semiconductors and other components which are generally sub-

ject to a 14 per cent tariff. The ACeM has begun to campaign for a more even playing field, arguing that a tariff change could help generate thousands of manufacturing jobs in the

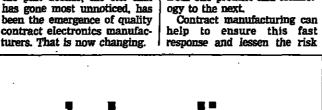
At the same time some CEMs have begun to establish footholds on the continent. The UK CEM market is considerably more developed than most of its European counter parts. The Germany market in particular is expected to grow rapidly and, together with France, is attracting attention.

Overall the European CEM

Arguably, of all the changes

market is reckoned to be worth about \$6bn - which still leaves OEMs undertaking the vast majority of electronics manufacturing in-house. Despite their growth contract manufacturers have still only captured a fraction of the potential European market.

in the electronics industry over the past decade, the one that has gone most unnoticed, has been the emergence of quality contract electronics manufac-





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sive capital investment seems impossible But today an increasing number of quality conscious companies throughout the world have found a solution It's

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ACEM MEMBER

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edy Space centre launch pad. it was carrying more than 400 SCI-built sub-systems providing vital instrumentation, communication and computer functions, including some in

Eight years later, in August 1977. SCI built the plated-wire memories for the highly successful Voyager 2 spacecraft whose systems were still operating flawlessly more than a

When the original IBM PC made its appearance in 1981 it came with a SCI-manufactured motherboard. SCI also manufactured the Sinclair-designed

become a Fortune 500 company in its own right. Today it

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BT at the age of 30 and moved to the Highlands from Birmingham in search of a better quality of life. The company now has turnover of £120,000 and is producing boards for products such as professional audio equipment. Allgood Technology is at one end of the spectrum of the Scottish electron-

ics industry, which employs 45,000 people, and which in 1991 accounted for 13 per cent of Scotland's employment in manufacturing and 21 per cent of its manufactured output. The Scottish electronics industry is

A LITTLE plant on the shores of Loch

Ness that employs just six people is

probably the most northerly outpost

of Scotland's contract electronics

manufacturing industry. Allgood

Technology, at Fovers near Inverness.

uses surface mount technology to pro-

duce high value populated printed cir-

It was founded three years ago by

cuit boards (PCBs) in low volumes.

Mr Peter Allgood, a digital engineer

who took voluntary redundancy from

dominated by multinationals. It has original equipment manufacturers such as International Rusiness Machines, employing 2,200 people making personal computers at Greenock, and Motorola, which produces both semiconductors and mobile telephone equipment at plants in East Kilbride and Easter Inch.

But there is also a large components sector, in which multinationals play the major role. In contract electronic manufacturing (CEM), Scotland has several of the largest operators in the UK - offshoots of Avex, SCI and Philips - and a number of smaller specialist producers. At the less sophisticated end of the electronics industry there are substantial busiJames Buxton takes a drive through Scotland's "Silicon Glen"

Tartan attractions

nesses employing many people in assembly and manufacturing.

It is a frequent source of complaint in Scotland that indigenous Scottishbased companies account for a very small part of the industry - only about three per cent in terms of employment - and, according to a 1991 survey by Dr Ivan Turok of Strathclyde university, provide only 12 per cent of material inputs by value. This ignores the fact that most electronics plants in Scotland see themselves as part of a global or ECwide industry.

Avex, for example, at East Kilbride, works for eight of the world's largest electronics companies (though like most CEM companies it refuses to name them), supplying their plants in Scotland, the EC and the US. It employs about 1,000 people and can design components to order, as well as manufacturing populated PCBs and assemble them into such things as telephones, personal computers and complex medical equipment.

In Dunfermline, Philips Circuit Assembly, part of the Dutch multinational, has a large plant producing populated PCBs for OEMs. About 50 per cent of its output goes to OEM plants in Scotland and about 35 per cent is exported. Mr Cliff Hargess, sales and marketing manager, says it has an advantage over other CEM

■ Profile: SCI of Huntsville, Alabama

technology line can work to "extra fine pitch." with the space between components being as little as 15,000th of an inch. Philips employs 600 people.

The other major CEM company in Scotland is SCI which has a plant at Irvine which employs about 800 people, increased by taking on several hundred temporary workers at busy times. (SCI is dealt with in more detail in the article below.) Another multinational CEM company is Timex Electronics in Dundee, currently rebuild-ing its workforce after dismissing all

Electronics employs 45,000 people and represents 13 per cent of Scottish manufacturing

its 300 production workers after they refused a new pay and conditions

But multinationals are not the only key players in the Scottish CEM sector. A significant player is Keltek, part of the UK quoted Graseby group. which is based at Kelso in the Borders. It has been operating for 20 years and occupies a specialised niche in the market.

"We offer a complete service from concept design to turnkey delivery for OEMs," says Mr Bob Wardlaw, marketing director. Keltek does CEM work for companies such as BT, Post Office Counters, BOC, Smiths Industries and British Gas. It has annual sales of about £13m and employs 200

Ms Carol Brannigan of Avex, who plays a leading role in the Association of Contract Electronics Manufacturers (ACeM), argues that Scotland's Siticon Glen, as it is called, has a strong infrastructure of suppliers and human skills. But she would like to see more component manufacturers come to widen the range of products available at short notice.

The picture of the Scottish electronics industry which emerges is one of close cooperation between OEMs and CEMs as well as component suppliers, many of which are only a handful of miles apart.

Avex works closely with Prestwick Holdings, a quoted Scottish manufacturer of raw PCBs. Another important indigenous Scottish company in this field is Exacta at Selkirk.

The trend is for OEMs to subcontract increasing quantities of their work in order to hold down their own overheads and let other companies bear the strain of ramping up and then perhaps running down their labour forces in response to demand. However, there are also signs that OEMs are beginning to use their facilities to do CEM work for others.

Digital, which makes PCs at Ayr, recently began assembling and testing microchips there for test houses and for other manufacturers. In addition it will be using its recently installed £1.7m surface mount technology line to assemble modules for other manufacturers. Its subcontract work to date has so far been worth about £1m.

At the less sophisticated end of production. Scottish-based companies do considerable business in assembling personal computers and other PC components. Mimtec, an electronics manufacturer owned by Murray International Holdings, which is 88 per cent owned by Mr David Murray, one of Scotland's leading entrepreneurs. has for several years been assembling PCs for Scottish-based OEMs such as IBM and Compaq.

Now, to meet the big increase in demand for IBM's PCs since it introduced a new range of products and slashed its prices, Mimtec is expected to build a large, 400,000 square foot plant at Gourock, close to IBM's Greenock facility, for PC assembly, with IBM likely to be involved in financing the £13m project.

In an unusual development the ranks of companies assembling PCs for IBM have been joined by the transport group LEP International, which has for some time handled much of Greenock's distribution and has now started operating a PC assembly line.

Another important player in the Scottish electronics industry is Fullarton Fabrications, a subsidiary of the UK's Laird Group, which employs about 1,400 people in a network of plants at Irvine. Fullarton does sheetmetal work (building boxes for PCs and other computers) and assembles keyboards and other components. some of which are exported to Ireland, Brazil and the US.

ONE of the fruits of the US National Aeronautics and Space Administration (Nasa) programme in the 1960s was that it spawned a new generation of innovative electronics

One is SCI, founded in Alabama by Olin B King, a former Nasa engineer who began a three-man business manufacturing flight simulators for the moon shots in his basement in 1961.

King realised, however, that there was not much volume in 18 moon shots. So he diversified the company, initially called Space Craft Inc., into building a wide range of electronic systems under contract. By 1969, when the Apollo launch vehicle left the Kenn-

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Z88 computer.

the lunar lander.

By the mid 1980s SCI had

contract electronics manufacturers employing about 9,500 people in 19 manufacturing plants worldwide, and serving mainly multinational customers in North America, Western Europe and South East Asia where it has plants in Singapore and Thailand. Last year, the publicly-quoted group, which is still based at Huntsville, reported net income of \$3.83m on revenues of \$1.05bn

despite the recession.

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PRISM

is one of the biggest and oldest SCI's major worldwide IT customers in the year to June 30 last year included IBM, Seagate Technology and Conner Peripherals, which together accounted for almost half its total revenues. However, SCI is now a major diversified manufacturer for both the Government and commercial markets. It designs, manufactures, markets and services electronic products for OEM

> industries including the aerospace. telecommunications, medical and banking sectors. Its investment in electronics manufacturing technology is enormous. Overall the group, which began to install surface mount technology (SMT) production lines in 1985, had 75 fully automated SMT assembly lines in operation by mid 1992 together with 34 traditional lines using the older PTH

(original equipment manufac-

turers) customers in many

The group is divided into five geographic regions each turing components, sub-assem-blies and finished products for customers, but also increasingly offering a full "turnkey" option including design, engineering, purchasing, manufacturing, distribution and sup-

(plated-through-hole) technol-

port services if required.

The growth of SCI's international operations, including those in Europe, directly reflects the increasing globali-sation of the world electronics industry. SCI followed its OEM customers overseas in order to maintain its global manufacturing relationships.
For example, SCI's European

region comprises two manufacturing facilities, one in Irvine, Scotland, and the other in Fermoy, County Cork,in the Irish Republic.

Both sites reflect the establishment of significant offshore manufacturing bases by global OEMs over the past

Creature from outer space decade. In Scotland, SCI followed customers such as IBM, Sun Micro systems and Mitsubishi which needed to establish operations in Europe and were attracted to the region by

a range of incentives. Similarly the Fermoy plant, which employs 300 people, was set up in 1989 to provide electronic assemblies to Irish man-



Bruce Armstrong, head of SCI

Computer which set up operations in Ireland as part of their global manufacturing strategies.

"They all want to manufacture close to the market because it gives flexibility," says Mr Bruce Armstrong, SCI senior vice president in charge of the European division.

SCI's size and dispersed operations are a significant advantage when dealing with large multinational OEMs because it can offer customers considerable flexibility. If a customer's market or manufacturing need changes by location or demand, produc-tion can be switched to any

SCI plant in a matter of days. For example, a complete new SMT line can be flown in from Huntsville and, says Armstrong, "be up and running within two weeks". Because modern contract manufactur-

TECHROLOGY

ing is capital intensive the cost differential between different regions is not usually significant. "These days the cost is a given, but it is flexibility that counts," when it comes to holding on to custom-

ers, he says. Nevertheless he accepts that the European plants have to be able to match the Far East on the basis of "landed" or total contract price - including those costs which are often overlooked such as transport, inventory and other less tangible items such as delays and inflexibility.

It is a measure of the success at Irvine in controlling overheads and other costs while providing flexibility that it has recently succeeded in winning some contracts back from the Far East.

The 120,000 so ft Scottish plant was set up in 1984. mainly to supply IBM's Greenock PC operations. Today it employs about 800 people although, like most other large contract electronics manpool of casual labour and the workforce is expanded by several hundred temporary workers at busy times.

Equipment at Irvine includes 12 Fuji SMT lines, each costing about \$1m, four Universal PTH lines and three system configuration lines. Currently 80 per cent of output is SMT, 15 per cent PTH and 5 per cent even newer technologies such as COB (chip on board). But by the turn of the century Mr Armstrong expects the proportions to be 75 per cent, 10 per cent

and 15 per cent respectively. The product mix is also changing. Five years ago 90 per cent of production was for the IT industry. However the plant has broadened its customer base. IT now represents about 70 per cent, telecommunications 20 per cent and automotive 10 per cent with telecoms and the automotive

sectors growing rapidly. SCI has also expanded its range of services and increas-ingly sees itself as being in a beneficial partnership with its customers. Some customers still only require a consign-

ment manufacturing service they supply all the materials. However, Mr Armstrong says the "more enlightened" OEMs have long since moved towards much broader "turnkey" contracts where services can range from product engineering and design for manufacturing, through procurement, manufacturing and testing to distribution. SCI designs and manufac-

tures some products completely. For example, it lesigns and builds its own PCs, which are then badged by two big computer companies. Mr Armstrong acknowledges that there is some temptation for SCI to widen its business and sell products under its own name. However, he adds, "in the end it's about doing what you are good at". And for SCI that is being expert at capital intensive, high technology, flexible contract manufac-

In order to maximise flexibility while minimising costs

SCI uses automated manufacturing systems and electronic data interchange (EDI) to provide sophisticated links with its customers and suppliers and to interconnect its own

"The reason we are efficient is that each plant is a profit and loss centre. They have to make a profit," says Mr Armstrong. The two European plants export 50 per cent of their production to continental Europe, and the percentage is rising so SCI is likely to build a new plant in Europe soon, probably in France.

When any of its plants reaches full capacity SCI builds another rather than expanding existing facilities. This is because it believes that overheads increase quickly when a plant becomes too large. "Otherwise you become an OEM," says Mr Armstrong. "In our business small and medium is beautiful."

Paul Taylor

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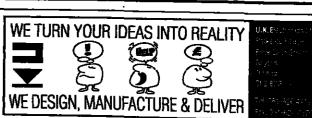


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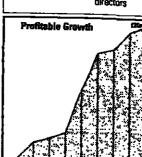


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This Japanese-made machine, at Avex, East Kilbride, places the surface mount on to the circuit board

Paul Taylor keeps abreast of the bewildering changes in technology

A world built on silicon

OVER the past decade the electronics revolution has reached almost all industries enabling the development of a wide range of new consumer and business products and ser-

The personal computer, fax machines, satellite television, mobile telephony, medical scanners, compact-disc players. anti-lock brakes and engine management systems for cars are among the many products which have been made possible by recent advances in semicon-

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ductor technology. Even more sophisticated applications will soon emerge, including personal communica-tors, video-telephones, crash avoidance systems and car navigation aids. The pace of change is accelerating and silicon technology will continue to be the engine of change and

innovation. Higher-speed devices will be integrated and packed closer, in smaller, more complex and reliable packages which cost less. But to turn these basic building blocks into useful products requires very expensive specialist machinery. expert knowledge and the application of the latest com-

puterised techniques. Many large companies whose core business is not primarily electronics will lack state-ofthe art equipment and exper-tise to take advantage of these

Others will focus on design and marketing rather than manufacture. In either case the opportunities for the specialist contract electronics manufac-

turer are substantial. single factor the growth of contract electronics manufacturing has been fuelled by advances in technology - and by the switch to SMT (surface mount technology) in particu-

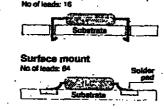
From the late 1950s, when transistors and printed circuit boards (PCBs) replaced valves, until the mid-1980s almost all PCBs were assembled using conventional PIH/PTH (pin-inhole or plated-through-hole)

technology.
Individual components are inserted either by hand or automatically into plated holes in the circuit board and molten solder is then forced up through the hole using a "wave" solder machine. When the solder dries it attaches each component to the cir-

cuitry on the board. However, since the mid 1980s, SMT has become increasingly popular. In SMT solder paste – a putty-like mixture of minute solder balls

mixed with flux - is screen

Production methods Plated through hole



TERMINOLOGY ASIC: Application Specific Integrated Circuit • COB: Chip on Board

DIP: Dual in Line Package

IC: Integrated Circuit

MCM: Multi Chip Module

PCB: Printed Circuit Board

PIH/PTH: Pin-in-Hole/Plated-Through-Hole QFP: Quad Flat Pack

SMT: Surface Mount Technology SOIC: Small Outline

Integrated Circuit • TAB: Tape Automated Bonding

printed on to circuit terminals or pads on the circuit board. The ICs (integrated circuits) and other miniature components are placed, or "onsetted", on to the solder paste using highly accurate automatic placement equipment. The solder paste is then melted or "reflowed" which creates the joint between the component

and the circuit board. SMT has some significant advantages over the traditional method. These include smaller size, increased automation. lower production costs, better ability. However there are also

In particular, SMT "pick and place" equipment must be very accurate, requires skilled programming and is costly. A typical automated high volume SMT line costs around £1m, a significant barrier to entry in the contract manufacturing business and an incentive for OEMs to subcontract their lectronics manufacturing.

Mr Derek Duffett, director of the Association of Contract electronics Manufacturers (ACeM), recently noted that the advent of SMT had raised the investment level needed to enter the business and was one of the major reasons for the trend towards contract electronics manufacturing.

According to figures from Motorola, the US electronics group, two years ago 70 per cent of the world consumption of integrated circuits was for PTH components. About 20 per cent was of SMT components with the remaining 10 per cent

nologies. Reflecting the fact that contract electronics manufacturers tend to be at the leading lge of technology, many in the UK already report that SMT output has overtaken traditional PTH, although a lot of boards are hybrids - combin-

ing both technologies.
The switch to SMT has often been overstated, but most industry participants believe that by 1995 about half of all components sold will be of the SMT variety, and that by the end of the decade SMT will have emerged as the clearly dominant technology.

Nevertheless by then other new technologies which have been in the development stage for many years will have also reached the market. They are needed because the performance and density requirements of electronics systems will begin to exceed the capabilities of discrete chip packag-ing, like SMT. To overcome this will require new "intercon-

nection techniques". The latest new technique, which is already being used in the electronics industry in Japan, the US and occasionally in the UK, is called TAB (tape automated bonding). In this method a lead frame is attached to "bumps" on the edge of the silicon chip in a process known as "inner lead bonding".

The chip and its leads are then sealed or encapsulated in a glue-like substance called "glob-top" and mounted on a reel, similar to a 35mm camera film. These tiny devices can called "slide carriers". The to a circuit board using thermo-sonic means or conventional reflow soldering.

Another packaging method called COB (chip on board) is very similar to TAB but no lead frame is used. Instead the tiny silicon chip is placed directly on to the circuit board "substrate" and then attached using a special "die attach" glue. Individual wires are then bonded to terminals on the chip and connected to the pads on the substrate. The whole assembly is then encap-

sulated in glob-top Both TAB and COB provide greatly improved electrical performance than earlier technologies and allow increased component packing densities on the board - leading either to smaller boards or greater functionality. By the end of the decade they are expected to account for up to one fifth of

all component sales. The latest packaging technol-

module). An MCM is made up of several bare silicon chips mounted on the substrate. Then, using COB techniques, the chips or "die" are connected to circuitry much smaller and more carefully routed than those on PCBs. These MCMs provide much higher performance than the same chips mounted conven-

tionally on a circuit board. In addition to these changing methods of assembly, the printed circuit board itself is also changing. Already TFT (thick-film technology), flexible circuits and three-dimensional substrates have emerged as means to further increase component density.

Using these new technologies requires even more com plex factory infrastructure and sophisticated handling techniques. Optical recognition and correction systems on the machines which place the components become more neces sary as the space between leads (the pitch) becomes narrower.

At the same time this places even more stringent demands on manufacturers' processes and quality improvement proand statistical process control (SPC), both advanced quality manufacturing techniques increasingly required by cus-tomers. This in turn means most manufacturers invest very heavily in sophisticated automatic testing equipment.

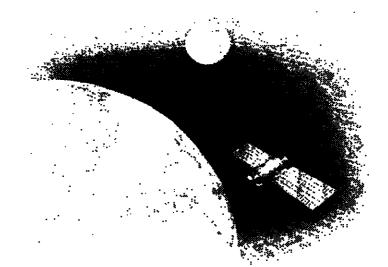
In order to achieve the greatest efficiency and flexibility with their equipment many acturers installed electronic data exchange (EDI) and computer management systems which often tie into those of their customers and suppliers.

Meanwhile, in order to keep up with the advances in silicon technology manufacturers must update and replace their equipment frequently. This means there is often little time to recover capital costs and considerable pressure to keep the machinery working 24 hours a day. But although speed is an important factor in turers also stress the need for reliability, capability and flexibility.

Finally, although electronics generally has a good environ-mental record, electronics manufacturers, including those in the contract industry, are having to focus on environ-mental issues. For example the use of chloro-fluorocarbons (CFCs) in the cleaning stage of SMT board assembly is being



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COMMODITIES AND AGRICULTURE

Sugar storms to three-year highs

By David Blackwell

WORLD SUGAR prices, already moving ahead on successive reductions in the Thai crop estimate, surged to the highest level for nearly three years yesterday on news that the storms sweeping up the eastern seaboard of the US had hit Cuba.

In New York the May raw sugar contract was up 0.95 at 11.50 cents a lb in late trading, having touched a peak of 11.83 cents earlier. In London the August white sugar contract closed at \$297.50 a tonne, up \$13 on the day.

However, analysts in London were cautious over the damage to Cuba's crop, which was already expected to be well down on last year's 7m tonnes.

Some are talking of 5m tonnes and under, but there is no hard evidence on which to base a iudement.

Talk of damage to sugar mills and dock facilities in Cuba added further fuel to the flames. "The Cubans have a vested interest in allowing peo-ple to think it's terrible, " said Mr Chris Pack, analyst at Czarnikow. "But it can't have done any good to have a tremendous storm at the start of the sea-

Last week the Thai government revised its production estimate down to 3.51m tonnes the lowest level for five years. At the beginning of the season production was expected to reach a record 5m tonnes, but drought has dam-

Chicago wheat rallies

By Laurie Morse In Chicago

CHICAGO WHEAT prices rallied yesterday in response to Friday evening's announcement that the US Department of Agriculture would ship 520,000 tonnes of wheat and 87,000 tonnes of rice to Russia by July under a food aid pro-

The USDA will have to buy the grain from the open market as government stockpiles have been depleted.

Commercial grain shipments have been at a standstill since November, when Russia began to miss interest payments on its US-backed grain loans. At midsession yesterday old-

cron wheat futures prices were up 6 cents per bushel, with wheat for May delivery trading at 329. Prices for delivery later in the summer, during harvest, also rallied, but the advance

was smaller Analysts said winter wheat plantings in Kansas and the Western plains states were in excellent condition, creating the potential for record yields.

The US wheat donations to Russia had been expected, according to Mr Daniel Basse. a grains analyst for AgResource, However, the quantity was larger than projections. Mr Basse said that while Mr Boris Yeltsin, Russia's president, encountered political setbacks over the weekend, grain traders viewed his dispute with parliamentary hardliners as part of the normal legislative process. "Mr Yeltsin is still president," Mr Basse said, "they didn't ask him to

Nestlé seeks direct milk supply from UK farmers

By David Blackwell

NESTLE, THE UK subsidiary of the Swiss food group, yesterday offered contracts to 8,000 dairy farmers near its factories for direct supplies of milk when the Milk Marketing Board statutory monopoly ends some time next year.

The move follows the announcement last month by Northern Foods of plans to set up the Northern Milk Partnership, a co-operative venture which hopes to recruit more than 5,000 farmers to supply the company with up to 2hn litres of milk a year worth

Nestlé, which buys nearly 5 per cent of UK milk, aims to attract enough farmers to sup-

ply 700m litres a year, worth about £150m, to factories in Ashbourne, Derbyshire; Girvan, Ayrshire; Dalston, Cumbria; and Omagh, Co Tyrone. The contracts would not require regular renewal, but would guarantee producers a market for three years ahead while allowing them to sell elsewhere without penalty by

The Milk Marketing Board, which is reforming itself into a co-operative to be known as Milk Marque, yesterday urged dairy farmers to sign nothing, but to keep their options open. Milk Marque hopes to supply 80 per cent of the UK's £3bn annual milk market, a share some observers believe it will need to cover costs.

giving three months notice.

French fish and potato protests stepped up

FRENCH FISHERMEN and potato farmers yesterday stepped up pressure on France's beleaguered socialist government, now only ten days away from parliamentary elections, with fresh outbreaks of unrest throughout the coun-

"commando raid" of Etaples fishermen caused between FFr4m and FFr5m (£490,000-£600,000) of damage in a dawn raid on a fish warehouse at Boulogne-sur-Mer. They set fire to cargoes of imported fish outside the warehouse, then ransacked trailers of fish from Denmark and Ireland

The mood of France's fishing ports has become increasingly heated in recent weeks as fishermen have escalated their protests against imports of cheap fish. Fishermen's leaders have vowed to continue the dispute until Thursday's meeting of European Community fishing ministers in Brussels. However, one group of

Breton fishermen today plans to stage a "humanitarian and pacifist" protest by delivering six tonnes of fish to a food bank outside Paris to be distributed to the needy through the Salvation Army and other voluntary organisations.

Meanwhile potato farmers continued their battle against BC agricultural reform by staging a tractor demonstration at Quimper yesterday morning during which they blocked the streets with 400 tonnes of potatoes. This followed similar protests in other towns last week.

The government also faces problems at the docks. Some of the largest French trading ports yesterday came to a standstill as dock workers responded to calls for a 24hour national strike in protest at modernise plans.

Venezuelan oil deal for BP

By Deborah Hargreaves

BRITISH PETROLEUM has agreed with Venezuela's state oil company PDVSA to bring the Pedernales oilfield in the Orinoco delta back into production. The field has been sbut since 1985. BP believes it can bring it back into production soon with output rising to 20,000 b/d by 1997.

The agreement marks the first upstream involvement of a foreign oil company in Venezuela since 1976.

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Indonesian cocoa thrives as prices languish

William Keeling reports on the one big producer that is still increasing its output

THE WORLD cocoa industry is in a state of crisis, with prices at record lows in real terms. But consumers and producers continue to bicker about a new International Cocoa Organisation (ICCO) withholding scheme to support the market. Bucking the trend, however,

is Indonesia, which remains remarkably bullish about cocoa's prospects. While output from major producers such as Brazil and Malaysia is in decline, the archipelago's output is rising inexorably. In 1980-81, the country pro-

duced just 16,000 tonnes of speciality "fine" cocoa, which by 1963-84 had picked up to 32,000 tonnes and by 1987-88 to 65,000 tonnes as farmers began to blant "bulk" cocoa trees. Production doubled again by 1990-91 and the current crop year, ending September 30, is forecast at 290 000 tonnes (of

which 15,000 tonnes will be fine cocoa) making Indonesia the world's fourth largest producer - behind the Ivory Coast, Ghana and Brazil. Nor has Indonesia's cocoa-boom begun to subside. Traders confidently expect production to exceed

Delegates to the International Cocoa Organisation, which began its council meeting in London yesterday, showed little inclination to return to discussing the cocoa pact only ten days after their Geneva meeting. They decided to leave consultations until later in the week, reports Reuter.

400,000 tonnes a year by the end of the decade, taking Indonesia into second place.

Mr Ibrahim Hasan, chief executive of the Indonesian Cocoa Association (Inca) says the roots of the boom go back to the 1970s when high prices led to interest among smallholder farmers. Many of the plantation work-

ers in Malaysia's cocoa-produc-

ing state of Sabah were Indo-

nesians who smuggled seedlings back when returning home. In addition, the government and private agricultural companies set up seedling This led to a dramatic

change in the country's prococoa production was split

between state plantations (90 per cent) and private plantations (10 per cent). State plantations now account for only 25 per cent of the crop, while private plantations provide 15 per cent and smallholder farmers

High productivity has allowed cocoa to be remunerative for farmers, despite the collapse of international prices. Mr Hasan estimates the yield in Sulawesi, the centre for smallholder production, at about 1.5 tonnes a hectare. five times the level of some West African producing countries. He estimates the yield in north Sumatra at slightly below 1

tonne a hectare. "Indonesians are a force in cocoa. They're not on the peripheries, which even two years ago they were," explains one London cocoa trader. Other producers and the ICCO, however, have been slow to pick up on Indonesia's sudden

As Mr Hasan observes: "If you look at all the ICCO docufied as a 100 per cent fine cocoa producer". One reason for the ICCO's failure to update records may be that Indonesia has yet to join the organisation, a fact that has significant implications for any future

ICCO price support scheme. indonesia is the lowest cost producer and if it's not willing to participate in any withholding scheme, it is that much more difficult to work," one cocoa broker points out.

Brokers estimate a withholding scheme must encompass 80-85 per cent of world production to have any chance of supporting prices. Indonesia already accounts for 10 per cent of world production and is likely to have a 15 per cent share by the end of the decade. Indonesian producers, how-

ever, are reluctant to join the ICCO, for as one official explains: "We are very worried that if we become a member our production programme may be constrained by outside factors".

Indonesian producers are confident that cocoa prices will pick up with or without an ICCO scheme in place as the industry enters a period in

annual output. They are, therefore, more concerned with structuring the domestic industry to take advantage of higher demand than with the need for international co-operation.

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The main thrust of the next five years will be to improve quality, say Inca officials. Indonesian beans have a relatively low fat content and farmers tend to ferment their crop inadequately. As a result, indo-

nesian cocoa sells at a discount

to the world market price. "We have to be really concerned about quality if we are to fulfil the demand of industry," warns Mr Hakim Warsono, Inca's deputy chairman. The task may not be easy that Inca has yet to get its own offices is a reminder Indonesia's cocoa industry is still in its.

infancy. Inca officials, however, are brimming with confidence. In instances when farmers have mimicked West African fermentation and sun-drying techniques Indonesian beans "get almost a Ghana-style taste prothe world's best, says Mr

Avoiding the pitfalls of amenity agriculture

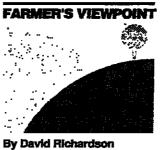
Most successful ideas for diversifying farm enterprises quickly become oversubscribed

HARLES BENNETT organises children's parties on his 50-hectare (120-acre) farm between Oxford and Thame. The entertainment includes pony rides, looking at lambs, collecting eggs from nest boxes under the free range hens, treasure hunts around the farmyard and tractor trailer rides around the fields, all culminating with tea in the hay barn. The children, who are

between three and ten years old - "they get too difficult to control after that", says Mr Bennett - love the temporary freedom of the farm and getting dirty. Parents are only too happy to pay him for providing the facility. And incidentally, in case any Food Safety Official begins to worry about Mr Bennett's ability to provide food to the high standards they require, he insists that the parents provide a picnic. All he does is to allow the children to

This activity comes under the general heading of diversification, which farmers have been encouraged to explore in recent years as the government has sought to divert resources from the production of food perceived to be in surplus. But the truth is that farmers who enjoy having people around ago realised that they had to the farm, like Mr Bennett, or who became bored with plant-

eat it in his barn.



long months for harvest, or. even more likely, needed to increase their incomes, have been diversifying for years. Mr Bennett, for instance, has

a long record of holding farm open days on bank holidays and weekends. He also has a farm shop selling produce from the farm at retail rather than wholesale prices. With only 120 acres from which to try to derive a living he needs extra income from alternative sources and I wish him every success with his efforts. But the history of such initiatives

is littered with failures The classic diversification is farmhouse holidays. Farmers in beautiful scenic areas, which are, almost by definition, the most difficult in which to make a living, long earn more cash from some-where. Some decided to offer ing seeds and then waiting bed and breakfast for passing ble to pick them by machine if

WORLD COMMODITIES PRICES

m, 99.7% parity (\$ per tonne)

1151-52 1173-74

travellers and signs appeared at farm gates in the hills and moorlands of Britain.

Charges were modest and

country-loving guests could not believe the value for money compared with hotels. Comfortable beds and slap-up farm breakfasts combined to create a demand for such accommodation and more and more farmers joined the bandwagon. The number of beds increased, the standard of bedroom offered rose, in many cases to include en suite bathrooms, the costs of providing the services rocketed and charges had to go up. In many of those areas expensive uprated bedrooms now stand

empty for most of the year. It is a classic case of a good idea that has been overdone and it shows how fragile is the halance between success and failure when diverting resources from the farmer's basic task of producing food to exploiting a niche market, which is necessarily more limited in notential.

Another concept that became popular a few years ago but now seems to have run out of steam is pick-your-own. Fruitgrowing is inescapably labourintensive. You cannot mechanise the picking of strawberries and expect them to be of suffi-cient quality to grace the tea table (although it is now possi-

(Prices supplied by Amalgamated Metal Trading)

AM Official Kerb close Open Interesi

they are destined for the iam pot). And getting the quantity it will cost money; but it is by and quality of labour when it is needed has become increasingly difficult over the years. Someone, I don't know who, had the brilliant idea that if you could persuade the public to pick their own you could charge less for it and if they

selves to blame. All through the 1970s and early 1980s the idea spread like wildfire across the country. But just like b&b it has been overdone, with too many PYO farms chasing too few custom-

picked sub-standard produce

they would only have them-

Some PYO farms are still doing well. But many more are closing for lack of punters, who prefer, it appears, to pay inflated supermarkets prices for the convenience of having their produce pre-packed.

I should not pretend, however, that I am immune to the temptation to diversify. Even as I write, the farm men are converting a range of redun-dant farm buildings into horse stables in the hope that the local riding fraternity will want to pay us money to keep their animals in them. Having seen how easy it is to get it wrong I have no illusions about the dangers. We are

of the investment rigidly.

HEATING Oil, 42,000 US gails, cents/US gails

no means certain that it will make money. Even if a feasibility study suggests that there is potential for a farm to divert some of its activity in a certain direction there is little doubt that it will be copied by other farmers and overdone within a few years. Such is the nature

Even the Ministry of Agriculture seems to have got that message at last. Five years ago the minister launched a scheme to grant aid for diversification on farms. The money was specifically directed towards feasibility studies and marketing and 1,500 farmers have so far received £8m. There are a further 750 diversifying farmers in the pipeline whose schemes have been approved but who have not yet had the cash.

But a few weeks ago the prospect of more such grants was withdrawn. For the fact is that too many farmers try to diversify from financial weakness rather than strength in the vain hope that it will solve all their problems.

It is said, moreover, that the banks are increasingly warning farmers against such activtherefore controlling the costs are now having to pull the rug are the ones who have spent The one certainty about agribing money on diversification.

MARKET REPORT

NICKEL prices followed through from Friday's downturn at the London Metal Exchange vesterday. The three months delivery price added \$65 to the \$17 pre-weekend fall to reach \$5,967.50 a tonne following talk early in the day of Chinese selling. The COPPER market was in retreat following last week's rally and the three months price closed £11.75 lower at £1,534.50 a tonne. Dealers said the New York-inspired rise ran out of steam as the market's high stocks and poor demand growth rates outside North America

London Markets

SPOT MARKETS

(pr)	+ or -
\$16.15-6.19	-0.09
518.74-8.76	-0.01
\$18.74-8.76	+ 0.04
\$20.18-0.20	-0.02
tonne CIF	+ or -
\$198-200	+2
\$176-178	+0.5
\$76-78	
\$172-173	
	+ or -
\$326.65	+ 0.9
364.0:	+ 1.5
\$362.25	+1
\$106,65	
101.0c	+0.5
33.5c	
14,54r	-0.05
261.5c	-1
62.0c	
135.36p	-1.59"
114.40p	-5 34"
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reasserted themselves. Japanese selling started the downturn, they added, and as buyers backed off the market became thin. The GOLD price moved slightly higher in late afternoon as the market continued to watch Russia for signs of a developing political crisis. At the London bullion market close the price was 90 cents up from Friday at \$328.65 a troy ounce. PLATINUM was also assisted by the Russian situation and the London price was fixed in the afternoon at \$325.25 an ounce, up \$1. **Compiled from Reuters**

	R - Lond		(\$ per ton
Raw	Close	Previous	High/Low
May	255.00	234.00	237.00 233.20
Aug	257.00	240.00	238.80
Oct	229.00	218.00	217.20
White	Close	Previous	High/Low
May	294 50	282.00	301.00 283.00
Aug	295.50	284.50	302.50 285.50
Oct	272.00 271.00	263.50	278.40 283.00 288.50 287.00
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Jul	18.80		19.10 18.80
Aug	18.80		19.09 18.80
Sep	18.81		19.03 18.81
Oct	18.96		18.97 18.96
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GAS O	L – PE		\$/ton
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jul Aa	174.25 176.75	173.00 175.00	175.75
Aug	178.75	177.00	178.75
Sep Nov	183.75	181.25	183.75
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with solocood medium Kernas firm, others 2 to 4p down. The highest price realised this week was 1846 for a Rwanda pd. Outstands quality 180p/kg, nom good readum 142p/kg, medium 135p/kg, low medium 105p/kg.

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Sep Dec	735 755	714 734	730 717 790 735	Cobb
Mar	774	753	767 755	Cash 3 mo
May	787	767	784 780	
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Sep	903	892	905 891	LIME
Nov	916	901	914 904	SPOT
Jan	927	913	917	_
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Apr	95.0	93.0	92.0	Day's
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Apr	1438	1435	1445 1438	<u> </u>
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Apr May Jul Oct BFI Turnove GRAINE	1438 1385 1245 1365 1365 1442 er 199 (36 S — Lond	1435 1400 1245 1385 1428 9	1445 1438 1405 1395 1290 1245 1365 1442 E/tonne High/Low 141,90 143,50 143,00	Maple New S TRACE Abstrict Strike 1125 1150
Apr May Jul Ord BFI Turnove Wheat Mar May Jun Nov	1438 1395 1245 1395 1442 er 199 (36 3 — Lond Crose 141.90 143.25 144.50 111.40	1435 1400 1245 1365 1428 9 Previous 142.50 144.10	1445 1438 1405 1395 1250 1245 1365 1442 E/tonne High/Low	Maple New S TRAD Abruh Strike 1125 1150 1175 Coppe
Apr May Jul Oct BFI Turnow Wheat Mar May Jun Nov Jan	1438 1395 1245 1365 1442 er 199 (36 3 — Lond Crose 141.90 143.25 144.50 111.40	1435 1400 1245 1385 1428 9) on FOX Previous 142.50 144.10	1445 1438 1405 1395 1280 1245 1365 1442 S/tonne High/Low 141,90 143,50 143,00 144,60 144,25 111,50 111,40 114,50 111,40	Maple New S TRAD Abunda Strike 1125 1125 Copper 2100 2150
Apr May Jul Oct BFI Turnow Wheat Mar May Jun Nov Jan Mar	1438 1385 1245 1265 1442 er 199 (36 3 - Lond Ciose 141,90 143,25 144,60 111,00	1435 1400 1245 1365 1420 9) Previous 142,50 144,10 109,00 114,35	1445 1438 1405 1395 1290 1245 1365 1442 \$\frac{\text{Viorine}}{\text{High/Low}}\$ 141,90 143,50 143,00 144,85 144,25 111,60 1111,40	Maple New S TRASI Alumin Strike 1125 1150 1175 Copper
Apr May Jul Oct BFI Turnow Wheat Mar May Jun Nov Jan	1438 1395 1245 1365 1442 er 199 (36 3 — Lond Crose 141.90 143.25 144.50 111.40	1435 1400 1245 1365 1428 9 Previous 142.50 144.10	1445 1438 1405 1395 1280 1245 1365 1442 S/tonne High/Low 141,90 143,50 143,00 144,60 144,25 111,50 111,40 114,50 111,40	Maple New S TRADI Alumin Strike 1125 1150 1175 Copper 2100 2150 2200
Apr May Jul Oct BFI Turnow Wheat Mar May Jun Nov Jan Mar	1438 1385 1245 1265 1442 er 199 (36 3 - Lond Ciose 141,90 143,25 144,60 111,00	1435 1400 1245 1365 1420 9) Previous 142,50 144,10 109,00 114,35	1445 1438 1405 1395 1290 1245 1365 1442 E/tonne High/Low 141,90 143,50 143,00 144,25 111,60 111,40 114,50 177,00	Maple New S TRAD Abunda Strike 1125 1125 Copper 2100 2150
Apr May Jul Oct BFI Turnove Wheet Mar May Jun Nov Jan Mar Barley	1438 1395 1245 1395 1442 er 199 (38 3 - Lond Close 141.90 143.25 144.80 111.60 117.00 Close	1435 1400 1245 1345 1345 1426 1 1426 1 142.50 144.10 109.00 114.35 Previous	1445 1438 1405 1395 1290 1245 1365 1442 E/tonne High/Low 141,90 143,50 143,00 144,50 144,25 111,50 117,00 117,00 High/Low 142,00	Maple New S TRADI Alumin Strike 1125 1150 1175 Copper 2100 2150 2200
Apr May Jul Oct BFI Turnove Wheat Mar May Jun Nov Jan Mar Barley Mar Turnove	1438 1395 1245 1345 1342 1442 or 199 (38 3 - Lored Close 141,90 143,25 144,50 111,40 117,00 Close 142,00 or 142,00	1435 1400 1245 1345 1345 1426 1 1426 1 142.50 144.10 109.00 114.35 Previous	1445 1438 1405 1395 1290 1245 1365 1442 S/tonne High/Low 141,90 143,50 143,00 144,50 144,25 111,60 111,40 114,50 117,00 High/Low 142,00 Rarley 10 (42),	Maple New S TRACI Alumba Strike 1125 1150 2150 2200 Coffee
Apr May Jul Oct BFI Turnove Wheat Mar May Jun Nov Jan Mar Barley Mar Turnove	1438 1395 1245 1345 1342 1442 or 199 (38 3 - Lored Close 141,90 143,25 144,50 111,40 117,00 Close 142,00 or 142,00	1435 1400 1245 1395 1428 4) Inn POX Previous 142.50 144.10 109.00 114.35 Previous 143.00	1445 1438 1405 1395 1290 1245 1365 1442 S/tonne High/Low 141,90 143,50 143,00 144,50 144,25 111,60 111,40 114,50 117,00 High/Low 142,00 Rarley 10 (42),	Maple New S TRACI Alamin Strike 1125 1175 Copper 2100 2150 2200 Coffee 900 1000
Apr May Jul Oct BFI Turnow Wheat Mar May Jun Nov Jan Nov Jan Nov Jan Turnove Turnove	1438 1395 1245 1245 1342 1442 1442 144.80 111.40 111.60 117.60 117.60 117.60 117.60 117.60 117.60 117.60 117.60 117.60 117.60	1435 1400 1245 1385 1428 1428 1428 142.50 144.10 109.00 114.35 Previous 143.00 146 (140), §	1445 1438 1405 1395 1250 1245 1365 1442 E/tonne High/Low 141,90 143,50 143,00 144,50 144,25 111,60 111,40 114,50 117,00 High/Low 142,00 Barley 10 (42).	Maple New S TRACI Alumba Strike 1125 1150 2150 2200 Coffee
Apr May Jul Oct BFI Turnove Wheat Mar May Jun Nov Jan Mar Barley Mar Turnove	1438 1395 1245 1245 1342 1442 1442 1442 141,90 143,25 144,50 111,40 114,60 117,00 174,	1435 1400 1245 1385 1428 4) Incompression POX Previous 142.50 144.10 109.00 114.35 Previous 143.00 146 (140), E 900 Tonnes.	1445 1438 1405 1395 1290 1245 1365 1442 E/tonne High/Low 141,90 143,50 143,00 144,50 144,25 111,60 111,40 114,50 117,00 High/Low 142,00 Pagh/Low 142,00 Parkey 10 (42).	Maple New S TRACI Alamin Strike 1125 1175 Copper 2100 2150 2200 Coffee 900 1000
Apr May Jul Oct BFI Turnow Wheat Mar May Jun Nov Jen Barley Mar Turnove PRCS —	1438 1395 1395 1245 1245 1342 1442 1442 141,90 143,25 144,50 111,40 111,60 117,00 117,00 116,00 117,00 116,00 117,00 117,00 117,00 117,00 117,00 117,00 117,00 117,00 117,00 117,00 117,00 117,00 117,00 117,00 117,00 117,00	1435 1400 1245 1385 1428 1428 1428 142.50 144.10 109.00 114.35 Previous 143.00 146 (140), §	1445 1438 1405 1395 1290 1245 1365 1442 E/tonne High/Low 141,90 143,50 143,00 144,50 144,25 111,60 111,40 114,50 117,00 High/Low 142,00 larley 10 (42).	Maple New S TRACH Alumin Strike 11250 1175 Copper 2100 2150 2200 Coffee 900 900 1000 Coccep 725
Apr May Jul Oct BFI Turnove Wheat Mar May Jun Nov Jan Mar Turnove PRGS -	1438 1395 1245 1245 1245 1442 or 199 (36 3 - Lond Crose 141,25 144,50 111,40 114,50 117,00 Close 142,00 or Wheat or loss of 1	1435 1400 1400 1245 1385 1428 6) 1428 Previous 142.50 144.10 109.00 114.35 Previous 145.00 146 (140), E 00 Tonnos. (Ce Previous	1445 1438 1405 1395 1280 1245 1365 1442 E/tonne High/Low 141.90 143.50 143.00 144.60 144.25 111.50 111.40 117.00 High/Low 142.00 Sarley 10 (42). Sh Settlement) p/kg High/Low 115.0	Maple New S TRAD Alamit Strike 1125 1150 1175 Copper 2100 2150 2200 Coffee 900 1000 Coccop 725
Apr May Jul Oct BFI Turnove Wheet Mar May Jun Nov Jen Mar Turnove Turnove Pros -	1438 1395 1395 1345 1442 ar 199 (36 3 - Lond Close 141,90 143,95 144,80 111,40 114,50 114,50 114,50 114,50 114,50 116,0 116,0 116,0 116,0	1435 1400 1245 1395 1395 1429 4) Interpretation of the state of the st	1445 1438 1405 1395 1290 1245 1365 1442 E/tonne High/Low 141,90 143,50 143,00 144,50 144,25 111,50 117,00 High/Low 142,00 142,00 142,00 142,00 143,00 144,50 144,25 114,50 115,00 145,00 145,00 145,00 145,00 145,00 145,00 145,00 145,00 145,00 145,00 145,00 145,00 145,00 145,00	Maple New S TRACI Alamit Strike 1125 1175 Copper 2100 2150 2200 Coffee 900 900 900 1000 Coccep 725 775
Apr May Jul Oct BFI Turnove Wheat Mar May Jun Nov Jan Mar Turnove PRGS -	1438 1395 1245 1245 1245 1442 or 199 (36 3 - Lond Crose 141,25 144,50 111,40 114,50 117,00 Close 142,00 or Wheat or loss of 1	1435 1400 1400 1245 1385 1428 6) 1428 Previous 142.50 144.10 109.00 114.35 Previous 145.00 146 (140), E 00 Tonnos. (Ce Previous	1445 1438 1405 1395 1290 1245 1365 1442 E/tonne High/Low 141,90 143,50 143,00 144,50 144,25 111,60 111,40 114,50 117,00 High/Low 142,00 karley 10 (42).	Maple New S TRAD: Alarmit Strike 1125 1175 Copper 2100 2150 2200 Coffee 900 1000 Coccep 725 775 Brent C
Apr May Jul Oct BFI Turnow Wheat Mar May Jun Nov Jen Mar Turnove Turnove PRCS —	1438 1395 1245 1245 1245 1396 1442 87 199 (38 3 - Lored 141,90 143,25 144,50 111,40 114,60 117,00 116,0 116,0 116,0 116,0 116,0 116,0 111,5	1435 1400 1245 1395 1395 1429 4) Interpretation of the state of the st	1445 1438 1405 1395 1290 1245 1365 1442 E/tonne High/Low 141,90 143,50 143,00 144,50 144,25 111,50 117,00 High/Low 142,00 142,00 142,00 142,00 143,00 144,50 144,25 114,50 115,00 145,00 145,00 145,00 145,00 145,00 145,00 145,00 145,00 145,00 145,00 145,00 145,00 145,00 145,00	Maple New S TRADI Alumin Strike 1125 1159 1175 Copper 2100 2150 2200 Coffee 900 900 1000 Cocce 725 750 775 Brent C 1850
Apr May Jul Oct	1438 1395 1245 1245 1245 1442 or 199 (36 3 - Losed Crose 141,90 111,40 114,50 117,00 Close 142,00 114,50 117,00 Close 142,00 116,0 116,0 116,0 116,0 116,0 116,0 116,0 116,0 116,0 116,0 116,0 116,0 116,0 116,0 116,0 116,0	1435 1400 1245 1395 1395 1429 4) Interpretation of the state of the st	1445 1438 1405 1395 1290 1245 1365 1442 E/tonne High/Low 141.90 143.50 143.00 144.50 144.25 111.60 117.00 High/Low 142.00 harley 10 (42). sh Settlement) p/kg High/Low 115.0	Maple New S TRAD: Alarmit Strike 1125 1175 Copper 2100 2150 2200 Coffee 900 1000 Coccep 725 775 Brent C

per, G	rade A (Σper	(भगगर्ध	ļ				Total da	ity tumov	er 70,281 k	Ж
h	1508-0			0.5-21.5	1510.5/		1509.5-10.5	5			_
onths	1534-3		154	6-46.5	1541/15	34	1535-35.5	1534-3		81,640 lots	_
d (E pe	r tonne)								eily tumo	ver 8,899 k	200
h onths	278.5-7 288-88		280	-81 .5-80	279.5/27		279.25-9.50				_
			200	.5-60	291/280		289-89.5	282.5-8		0,253 kots	_
	er tonne	•						100810	any turno	ver 7,327 k	X 3
h onths	5895-9 5965-7		596 603		6020/59	SA .	5905-10 5980-85	5950-55	. 4	2,644 lots	
(\$ per I		_			WED 03		3000-00			ver 2,656 lo	_
h h	5635-4	=	566	E-20	5653/56	<u> </u>	5650-52	TOME O	any turno	VET 2,036 IQ	***
onths	5695-7		572		57 10/58		5705-10	5695-70	XO 8.	096 lots	
, Speci	طووا تجا	Grade	(\$ pe	r tonne)				Total da	ly turnow	er 21,951 kg	-
h	998.5-9		1000		997.5/99	7	996.5-97		.,		=
onths	1017-18		1027		1030/10		1061.5-17	1015-16	7	,749 lets	
Close	19 E/S n	ate:	_								_
T: 1.43	45		3 ma	nths: 1.4	251	6	months: 1.	4185	9 m	orths: 1.41	33
						N	ew Y	ork.			
	plied b	y N M	Roth	schild)		44	Ctt I	UIR			
(tray							D 100				_
	S pri			viupe 3	eneur.			oz.; Stroy	DZ.		_
e ning		0-328.					Close	Previous	High/Lo	PAF	
ning fix		70-329. XO	.10	229,028		Mar	329.3	328,0	0		_
moon i	t 328.0	X 0		228,619		Apr	329.8	328.5	330.5	326.5	
s high s low		i5-329. 10-327.				May Jun	330.4 331.1	329.1 329.7	0 331.8	0 329,8	
					- 1455	Aug	332.4	331,1	333.2	331.4	
			_	Rates (Oct	333.9	332.6	333.9	333.9	
onth ontha		.54 .52	6 лк		2.42	Dec	335.4	334.1	336.D	334.2	
anths Solins		.32 .48	12 m	onths	2.41	Feb Apr	337.0 336.6	335.7 337.3	337.7 337.8	336.4 337.8	
r Ba	přiro			US cts	otulv .			roy oz. Sitre			_
	252.9										_
onths.	256.5			362.50 365.25		_	Close	Previous	High/Lo		_
inths	259.9	0		368.25		Apr Jul	353.4 353.2	352.3 351.3	354,0	351.0	
KONETHS	266.0	0		374.45		Oct	363.2	369.6	354.0 352.8	352.0 352.0	
D COH						Jen	352.9	349.1	352.6	352.5	
- CO.		_				SILY	E R 5,000 b	dy dz; cent	s/tray az.		_
		rice		/tupe 3	/elent		Close	Previous	High/Lo		_
er rand		50-33		228.00	230 00	Mar	365.4	381.9	366.0	361.0	-
e leaf Sovere	336 18.0 rgn	45-34	11.65 10	- 54,00-6	8.00	Apr	366.2	362.7	362.5	362.5	
			_			May Jul	367.2 369.6	363.7 386.1	368.0 370 0	362.5	
0	PTIQN:	3				Sep	372.1	388.6	371.5	365.5 368.0	
indum (39.7%)		ella	_	Puts	Dec	375.7	372.2	377.0	371,5	
	S tonne				Jul	Jan Mer	376.1 379.4	372.6 375.9	o .	0	
, p	- Willia	<u> </u>	ᇓ	Apr		May	382.0	378.6	0	0	
		32 15	62 44	3 10	10 17	ً ليك	384.7	381.2	ō	ě	
		3	30	25	28	HECH	GRADE C	OPPER 25,0	100 lbs; ce	nts/fbs	-
er (Gra	ide A)		alis		Notes .		Close	Previous	High/Los		_
	<u> </u>	76	110	3	18	Mar	96.00	87.85			-
		38	78	15	34	Apr	95.30	98.25	97.15 97.05	96.00 96.26	
		14	50	40	56	May	96.70	98.65	96.00	96.60	
						יוטל. עלו.	97.10 97.45	99.00 99.30	98.75	0 40	
e		May	Jul	May	Jul	Aug	97.80	99.80	30.79 0	97.46 6	
		51	48	25	55	Sep	98.15	99,95	99.05	98.50	
		27	30	52	87	CRU	DE CEL (LJg	HI) 42,000 L	S galts \$		-
		14	19	89	126		Latest	Previous			-
•		May	ᆒ	May	Jul				High/Lov		-
		16	39	31	41	Apr	20.18	20.29	20 54	20.12	
		9	29	49	56	May Jun	20.32 20.39	20.41 20.47	20.54 20.68	20.27 20.35	
		4	22	99	74	Jul	20.43	20.5t	20.00 20.71	20.43 20.43	
						Aug	20.46	20.53	20.66	20.44	
Crude		May	Jun	May	Jun	Sep Oct	20.49 20.52	20.53 20,62	20.69 0	20.44	
			95	26	40	Nov	20.51	20,52 20.51	ē	0	
		42	₽	44	61	Dec	20.42	20.49	20,57	20.40	

:	Latest	Previous	High/Low	,					
Apr	57.70	58.20	59.10	57,50	_ 5017		000 bu min;		
May	56.85	57.22	58.00	56.65		Close	Previous	High/Lov	<u> </u>
Jun	56.00	56.28	57.00	55.95	Mar	579/4	575/4	580/0	574/4
Jul A	55.90 58.40	56.23	56.70	55.80	May Jul	580/4 585/4	576/6	582/6	576/0
Aug Sep	58.00	58.76 57.70	57.00 58.50	58.40 57.85	Aug	588/2	581/6 584/0	587/4 589/4	581/0 584/4
Oct	58.35	58.65	59.50	58.36	Sep	589/4	584/6	590/6	586/2
Nov	59.80	58.45	59.80	59,80	Nov	595/2	591/0	597/0	591/4
Dec	60.00	80.25	60.60	60.00	Jan Mar	602/4 611/0	596/4 807/0	503/4 511/0	601/0
Jan	60.30	60.62	60.50	60.30					611/0
COC	DA 10 ton	nes;\$/tonnes	<u> </u>		801/		90,000 lbs;		
	Close	Previous	High/Low		— Mar	20.60	Previous 20.66	High/Lov	
Mar	879	855	879	875	May	20.78	20.67	20.79 21.01	20.58 · 20.76
May	893	B74	912	882	Jul	20.99	21,12	21.23	20.98
Jul Sep	915 93 8	897 920	930 947	907	Aug	21.08	21.18	21.32	21.07
Dec	973	955	988	930 971	Sep Oct	21.17 21.25	21 <i>.2</i> 7 21.30	21,36 21.42	21.17 21.25
Mar	1008	990	999	996	Dec	21.35	21.48	21.58	21.35
May	1030	1012	1024	1024	Jan	21.41	21.55	0	0
Jul Sep	1048 1070	1037 1065	0	0	SOYA	BEAH ME	AL 100 tons;	\$/lon	
Dec	1095	1090	0	ŏ		Close	Previous	High/Low	
COFF	EE "C" 37	,500iba; cen	ts/ibs		Mar	178.8	176.B	178.9	177,3
	Close	Previous	High/Low		- May	180.7	178.9	180.9	179.2
					- Jul - Aug	182.4 183.8	180.9	182.9	181,2
Mar May	62.25 63.25	59.50	62.25	62.25	Sep	185.1	161,9 163.0	184.0 185.2	182.4 183.0
Jul	65.05	61.70 63.30	64.50 66.00	51,40 53,30	Oct	186.0	184.3	186.5	185.0
Sep	66.75	65.00	67,50	65.25	Dec Jan	189.0 189.3	187 <u>.0</u> 187.3	189.7 189.3	187.8
Dec	69.35 71.90	87.45 69.95	89.60 71,90	67.60	WAIZE		min; cente/5		189.3
May	73.40	71.95	71.95	70.25 71.95		Close			
SUGA	R WORLD	112,00			- Mar	214/4	Previous 213/4	High/Low	
	Close	Previous	High/Low		— May	220/2	213/4	215/0 221/4	213/6 219/4
					- Jul - Sep	226/6 232/0	226/0	227/6	225/6
May Jul	11.50 11.58	10.55 10.78	11.83 11.92	11.10	Dec	239/4	231/4 239/0	232/6 240/2	231/2
Oct	10.31	9.81	10.31	11,54 16.25	Mar	246/2	245/8	246/6	238/6 245/6
Mar	9,85	9.38	9.88	9.79	May Dec	250/0 247/4	249/6	250/4	250/0
May Jul	9.83 9.86	9.36 9.39	0	0			247/4 min; cents/(248/0	247/2
		centu/iba	-		_ ===	Close	Previous	High/Low	
	Close		High/Low		Mar	373/4	385/4	373/6	368/4
May	64.65	64.75	84.85		_ May	327/6 303/4	323/0	331/4	325/4
Jul	66.59	65.61	65.77	84.20 86.15	Sep	307/0	301/4 305/8	306/0 308/6	303/0
Oct	84.45		64.45	64.15	Dec Mar	316/4	314/4	318/6	307/0 315/4
Mar	63.17 63.92		93.27 64.00	62.90 63.90		320/4	319/0	0	0
May	64.55		64.60	84.50	LIVE		000 lbs; cen	ts/tbs	
ᅫ	84.95		0	0		Close	Previous	High/Low	
ORAN	GE JURÇE	16,000 lbs; (cents/lbe		- Apr Jun	82.625	82,300	82,700	82,200
	Close		High/Low		- Aug	76.625 72.900	78.150 72.200	76.850	76.100
Mar	76.15				_ Oct	72.900	72.575	73.006 73.150	72,200 72,600
May	78.10		77.00 \$1.00	76.05 77.00	Dec Feb	73.100	73.075	73.375	72,978
Jui	61.20		81.70	79.60	Apr	72.450 73 600	72.375 73.660	72.900	72.400
Sep Nov	83.50 85.90		84.20	B2:50	TAE H		O (b); cents/II	73.750	73.600
Jan	88.25			85.00 87.50		Close		<u> </u>	
Mar	89.50			B9.50	Apr		Previous	High/Low	
May	29.50		_	0	- Jūb - Jūb	49 075 53.900	47.900	49.400	48.100
Joi	89.50	86.00	0	0	Jul	51.750	52 <u>.9</u> 75 50.525	54.450	53.050
					Aug	49.000	48.175	52.000 49.400	50.600 48.150
	CES			7	Oct Dec	44,575 45,425	43.600	45.050	43.600
100)	·EH\$ (B	se:Septem	ber 18 19	31 =	Feb	45.300	44.650 44.700	45.700	44.750
1				1	Apr	44.400	43.750	45.750 44.450	45.300
1-	Mar.15		mnth ago		PORK	BELLIES 4	0,000 lbs; co	nte/lb	43.875
DOW	1771.8 JONES /	1782.4 Base: Dec. 3		1623.1		Close	Previous		
===	Mar. 12			(00)	Mar	47.975		High/Low	
Spet			mnth ago		May	49.250	45.975 47.250	47.975 49 ,250	0
	124.65 131.48	124.21 . 130.84 .		118.11	Jul Aug ·	49.875	47.875	49.875	47.550 48.100
		100.04		22.27	Feb	48.150 51,800	48.150	48, 150	46.350
						week	E0.000	62.00 0	50_100

THE UK SERIES

FT-A ALL-SHARE

15.00 15.10 High/day Low/day

Attput They are they ever concerned with the act amage of higher than with the need to make the concerned to the concerned to

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house quality if we say Chairman Chairman Dut for 883 the verification a market in still in its ffe tale Bowever, an ontidence h latiners have and sundrying sec Service beans in for the caste pro Marie Sincial Marie No. \$375

Subscribed duvidual attends that

out it is by s demain that it will ne. Even d'a leasibl - Commercial Chemie tim a farm to dien 15 г. тиллина з се**ла**п in the dome for a sound by other State in the name o Michigany of Agricul

7219 201 Mg stached : A 27 No. 12 for diverse The motion directed и него шту кого**лея ад** and the contemporary turnous Terrories - w theps to the Table Deep By the $4.0 \pm 0.1 \times 1$ of the Security **Figure** មានមក ២២២៩និត្ត

តារាស្ត្រ ។ សត្សា s in the secondary - - YEE 多2.500元 (1.50克) 1.50.2万元/李寶 Service Service

By Terry Byland, UK Stock Market Editor A TRADING week likely to be dominated by today's Budget speech in the UK parliament, but also by hopes for cuts in interest rates both in Germany and in Britain, made a confi-dent start yesterday. Ex-dividend adjustments in several blue chip shares restrained the day's gain in the FT-SE 100 Index to 6.5; but for these technical factors, the rise would have been twice the reported

Equity strategists expect Mr Norman Lamont, the UK chancellor of the exchequer, to announce some fairly moderate tightening of fiscal policy today, but believe he will avoid any risk of jeopardising the fragile recovery in the UK economy; economic optimism was encouraged by news that UK manufacturing output increased by 0.8 per cent between December and January.

At the same time, a further cut in UK base rates is certainly "on the agenda" and London has become significantly more confident of a reduction in German rates fol-lowing the recent trimming of the Bundesbank's money market rates.

Early falls in the Footsie reflected the ex-dividend adjustments in such leading names as ICI, Barclays, RTZ

Owners

by Cook

THE BATTLE for control of

Owners Abroad, the UK tour

operator fighting a hostile

£290m bid from its smaller

rival, Airtours, took a new

twist yesterday as Thomas

Cook made an early raid in the

market to capture an 8.4 per

The move by Thomas Cook,

which is controlled by German travel group LTU, adds further

spice to the bld battle which

many in the market believe is

now too close to call. The Air-

tours offer closes today at 1pm.

Last week, Thomas Cook made

a tender offer for 12.5 per cent

of Owners at 150p a share con-

ditional on the Airtours bid

Dealers suggested that

Thomas Cook may have pur-

chased its stake from UBS

Phillips & Drew Fund Manage-

ment, paying 152 %p a share for

lines of 9m, 2.1m and 1.9m

shares. However, leisure spe-

institution was considered sup-

portive of the present manage

ment meant that the dawn raid

changed little in the complex

arithmetic over who was likely

But there were also sugges-

tions that Gartmore Invest-ment Management had sold a

1.3 per cent share interest, part

of its 7 per cent stake in Own-

ers, to Thomas Cook. It was

enough to unsettle some inves-tors, worried that the German

move implied a shift in favour

of Owners' current owners,

who have so far been seen in

the market as losing the PR battle to Airtours. Owners

closed 9 down at 138p after

NEW HIGHS AND

LOWS FOR 1992/93

NEW HIGHS (82).
BRITISH FUNDS (1) Treas 64 pc '95-98.
OTHER FIXED INTEREST (2) LCC 3pc '20
AR, N'wide Anglis 3-5 pc 1. 2021.
AMERICANS (3) Alleghony 5 Western,
American Express, Merrill Lynch,
CARADIANS (2) Can Pac dep Deb, Hudson's
Bay, BANKS (3) Bark of treland, Bank of
Scotland 94, pc P, BREWERS (1)
Wetherspoon (JD), BLOG MATLS (1)
Litteshaft 90c Pr. BUSINESS SERVS (3)
ADT, British Date Mont. Servo. CONTC
a CONSTRUM (1) Canalas, ELECTROCALS
(2) Critchley, Motorola, ELECTROCALS
(3) Critchley, Motorola, ELECTROCALS
(4) Concentric, Fairry, Motoriara, Ramoomes
8.259 P, Transfer Technology, FOOD MARRE
(1) Borthwicks, FOOD RETAILING (1) Geest,
HOTLES & LESS (3) Conspass, Owners

Concentric, Parry, Bestartu, Patrionico S.25 Pf. Transier Technology, FOCOS MARIER (1) Berthvicks, FOCOS RETALING (1) Geest, HOTELS & LESS (2) Compass, Owners Abroad 3.75 Pf. Withogate Letere, BSCE COMPOSTE (1) Domeste & General, RSCE LTT (2) Britannic, Und Friendry B, SEV TRUSTS (12) EFM Japan, Do Wis, Floming Enterprise, Fleshing Japaneses, Do Wie, Lain Aurier Extra Yield, Mid Wynd, Mallifried, Murray Inc B, New Frontiers B*; pc Ln 2010. Nit Amer Extra Yield, Mid Wynd, Mallifried, Murray Inc B, New Frontiers B*; pc Ln 2010. Nit Amer Ges, Pecific Assess Wis, MEDIA (3) Abbott Mead Vichers, LWT C P Pf. Walmogins, MERCHANT SAMSS (1) Schrodors, MTL & NITL FORNING (1) British Steel, MISC (2) Aurisance, Great Southern, CR. & GAS (1) Hardy, OTHER PRICL (2) Burflington, Cater Alien, OTHER BRUS (3) ETRI Wis, Do 1962/93, PACKG, PAPER & PRINTIG (2) Low & Bonar, Mactariane, PROP (4) Frogmore Estates, G Portland Ests 9*202 Property Security, St Modwen Props, STORES (3) Great Universal, Maries & Spencer, Nort, TEXTS (5) Clarencont Certagris, Costs Viyella, Leode, Martin Ind, Paraland & Transisport Text, Misches Fishic Certagris, Costs Viyella, Leode, Martin Ind, Paraland & Transisport Text, Marchester Ship Carell, Presell Dustryn, WATER (1) Mid Kent, Bankes (2) Calendonia, Sons of Geralla, New Journal (2) Less (1) Eurocamp, PACKG, PAPER & PRANTIG (1) Intercurope Text, PROP (1) Rowellinson, STORES (1) Dunibit.

said the fact that

cent stake in Owners.

raided

sector was immune from these pricing factors and the Footsie

dipped 7.2 to within 9 points of the 2,900-mark in early trading. However, with the March future on the FT-SE 100 Index still positive with only a few days' life left in the contract, shares soon railied and moved slowly ahead. At best the market was more than 12 Footsie points up, before interest died

strategy in the event of an Air-

tours victory, with some sug-

gesting that it might attempt

came under heavy pressure

after Chinese officials attacked

ony, causing a general mark-down in London of leading UK

groups with significant inter-

HSBC's profits were slightly disappointing, according to

dealers, but the dividend was

ahead of the most optimistic

forecasts, pitched around the

The shares were tentatively

marked up to 609p by dealers

wary of the steep retreat on the Hong Kong market. Buyers

moved in quickly, however, and drove the shares up to a

close of 624p for a net gain of

20. Turnover was a good 7.7m.
Other leading UK stocks

heavily influenced by events in

Hong Kong performed relatively well. Standard Char-

tered Bank settled a net 4 higher at 704p ex-dividend,

while Cable and Wireless,

which derives more than half

of its earnings from Hong

Kong, settled only a fraction off at 712p, having fallen to

698p at the outset of trading.

The massive damage

wrought by what are seen as

the worst storms across the east coast of the US this cen-

tury led to an initial mark-

down of a UK composite insur-

ance sector buffeted in recent years by a series of natural

lisasters, capped by last year's

Hurricane Andrew. But the markdown and ensuing selling pressure proved

short lived as insurance spe-

cialists concentrated instead

on the likelihood that the lat-

est disasters would trigger the

long awaited upturn in US

insurance premiums. The per-

formance of shares in the biggest US insurance groups when Wall Street opened gave cre-dence to London's view that

premiums would almost cer-

tainly be raised. General Re

was up around \$2%, Marsh &

inchcape rose 5 to 588p.

US storm damage

ests in Hong Kong.

15.5p to 16p mark.

sals for the C

and Abbey National. Hardly a away towards the close of the final pre-Budget trading session in equities.

TRADING VOLUME IN MAJOR STOCKS

The closing reading showed the FT-SE 100 at 2,922.4 for a net gain of 6.5. Seaq trading volume slipped to 578.1m shares from Friday's 769m. But all the signs have been that retail, or genuine investor, business in equities has remained high, reflecting improved confidence in pros-

Equities firmer ahead of the Budget

pects for economic recovery and further interest rate cuts. The FT-SE Mid 250 Index gained 12.5 at 3,112 yesterday, and non-Footsie business made up nearly 72 per cent of the

day's total. On Friday, retail business was worth £1.54bn, bringing a total of £8.78bn for the week. The increased level of retail business has now extended for the past five months and has

significantly improved levels of profitability among Londonbased securities firms.

Underlying confidence in the outlook for interest rates across Europe was reflected in gains in shares in UK property and building and construction companies yesterday. Rises were strongest in UK building groups with interests in Germany. London's hopes of lower rates in Germany were not discouraged yesterday by a repetition of strong anti-inflation views by the president of the

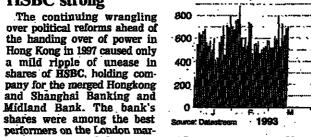
Bundesbank.
A further indication of the positive mood underlying the stock market came from bidrelated activity, both in the leisure and property sectors. A market raid was mounted on shares of Owners Abroad by Thomas Cook, the Germanowned travel agency, ahead of today's closure of the £290m hostile bid by Airtours.

The latest developments in Hong Kong were outweighed for UK investors by profits and an excellent dividend payout by HSBC Holdings.

Accoun	t Dealing	Dates
"First Deallogs: Mar 1	Mgr 15	Mar 29
Option Declaration	Mar 25	Apr 15
Last Dealings: Mer 12	Mar 26	Apr 16
Account Day: Mar 22	Apr 5	Apr 26
Thew time dealer 8.30cm two bush	gs may trice tess days es	place from

turnover of 28m. Airtours FT~A All~Share Index slipped a penny to 338p. Crucially, the Thomas Cook stake combined with the holdings of Owners' directors is now more than 10 per cent and M will prevent Airtours from going over the 90 per cent required for full control, even if its offer succeeds today. It also sent analysts home speculating over Thomas Cook's

Equity Shares Traded to buy some parts of Owners' Turnover by volume (million) Excluding: Intra-market business & Overseas turnover **HSBC** strong



1993

McLennan up 1% and AIG over ket after it revealed a much a point higher shortly after the better than expected final divi-US market opened. The Hong Kong market itself

General Accident, whose US catastrophe reinsurance is triggered if losses rise above \$40m, affected, and the shares settled 8 lower at 589p. Royal, with a reinsurance trigger level of \$25m, rallied sharply to close 9 higher at 305p after an early retreat to 293p. Commercial Union, with a reinsurance mark of \$15m, managed a minor rise at 607p. Sun Alliance, with negligible exposure

to the US, rose 11 to 350p. industrial group IMI, which reported a decline in profit figures, moved sharply forward with the market cheered by the held dividend. The shares gained 11 to 270p, in trade of 3.3m. In spite of an upbeat analysts meeting, many remained sceptical about the prospects for the current year and several moved to downgrade current year profit expectations. These included Mr Sandy Morris at NatWest Securities who trimmed his 1993 estimate by £1.5m to £71.5m. He blamed the cut on the continued weakness in the rest of Europe where the company derives around 37 per cent of operating profits and IMI's moderate exposure to the

recovering US economy. The signing of a joint venture agreement for cigarette

FINANCIAL TIMES EQUITY INDICES

Mar 15 Mar 12 Mar 11 Mar 10 Mar 9

to positive sentiment in BAT and the shares put on 8 to 956p. Transfer Technology continued to be the subject of strong demand, following the recent favourable figures. The shares gained another 33 to 558p. Vague hints of a a sell recommendation for Gestetner left

the shares 12 lighter at 118p. English China Clays put on 5 to after reporting a maintained dividend. Among transport stocks.

British Airways put on 3 to 298p, ahead of confirmation that its \$300m investment into USAir have been cleared by the Us Government. Volume by the close 3m. Rid talk returned to a gen-

erally positive property sector. with Hammerson once again the name touted as a possible target. However, one dealer suggested that a stock shortage in one type of the group's shares had triggered buying in the other as the two had moved apart, inflating the rise. At the close, the ordinary's had jumped 21 to 387p and the A's

26 to 361p.

The building materials sector, among the market's worst performing areas last week, staged a good rally amid hopes staged a good rally amid hopes

The building materials sector, among the market's worst performing areas last week, staged a good rally amid hopes staged staged

making Chesterman furniture stores lifted the stock 9 to 295p.

ahead 5 at 383p.

A buy note from Paribas on Queens Moat Houses helped the shares advance 4 to 49p in turnover of 5.6m. The Frenchowned broker believes recent weakness to be overdone and that the stock is poised for recovery. Two small but lossmaking leisure stocks, European Leisure and Whitegate Leisure, both moved back into the black. The former jumped 1% to 5%p, the latter 5 to 27p. The recent strong of big production in the Ukraine led daily turnovers in Amstrad

of a cut in German interest rates. Wolseley jumped 17 to 583p, RMC 12 to 588p and Redland 10 to 455p.

Second line store issues did some catching up after Friday's strong session for the leaders. T&S Stores rose 5 to 164p, Amber Day 6 to 62p and Body Shop 6 to 190p. The decision by Argos to close its loss-making Chesterman furniture. There was renewed bid talk around Geest and the shares jumped a further 12 to 480p. A US food group is rumoured to be on the prowl.

Weekend press comment

Weekend press comment

Weekend press comment be on the prowl.

Weekend press comment
benefited Perkins Foods, up 7

Test 13t 2000 140c 2001
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19.17 22.01 15.79 18.16 118.3 160.8 60.0 Oyen 9,00 10,00 11,00 12,00 13,00 14,00 15,00 16,00 High Low 2260.3 2267.6 2274.0 2268.7 2268.2 2267.7 2284.4 2265.9 2270.1 2274.1 2259.8 Mar 15 Mar 12 Mar 11 Mar 10 Mar 9 Year ago 38,937 46,356 1541.7 51,706 701.5 43,730 40,321 1853.8 1606.2 48,184 46,533 686.6 627.7 sees turnover. 44,492 1525,4 50,390 734,2

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EQUITY FUTURES AND OPTIONS TRADING

THE DERIVATIVES sector once again experienced an uneventful session as dealers waited for the outcome of today's Budget speech from the UK chancellor, writes Joel

In futures, the first trade in the March contract on the FT-SE 100 Index, now in its last week of trading, was 2,915 was seen just before the struck at 2,924, some 4 points opening of Wall Street, after

above last Friday's close. Early buying saw it rise to the day's peak of 2,935 at around 10am, after which the contract drifted lower with little follow-through buying. General profit-taking saw it fall back to 2,925 over the

lunchtime period. The low of the session at

which March crawled forward dull and saw volume of 26,281 on bargain hunting and the firmness in New York.

SEM Bergales
Equity Turnever(Em)†
Equity Rergales†
Shores traded (m)†
† Excluding intra-mark

It closed at 2,921, a slight discount to the underlying cash market. Dealers said the day's turnover of around 10.000 contracts in March was due to rolling forward into the June contract. It saw volume of 5,556 lots.

by the close of business. Trading in the FT-SE 100 option was very poor indeed, reaching only 3,907 lots, while the Euro FT-SE 100 option had business of 1.037 contracts.

Amstrad led the way among stock options, trading 1,788 contracts with the September 35 puts the busiest series, fol-Traded options were also lowed by British Gas at 1.507.

continued with 11m traded yes terday as the shares jumped 21/2 more to 38p · their highest level since June last year. This week sees the expected launch of the company's latest new product, a "personal digital assistant" computer.

Delta rose 9 to 444p, following the maintained dividend while GEC rallied after last week's slide and settled 61/4 ahead at 300p; Phillips & Drew Fund Management said it no longer had a notifiable interest in the shares. Shareholdings in excess of 3 per cent have to be made public according to Stock Exchange rules.

MARKET REPORTERS Christopher Price. Joel Kibazo,

■ Other market statistics,

BRITISH FUNDS

Steve Thompson.

2922.4 +6.5 3112.0 +12.5 1424.95 +3.61 Tear ago Eernings yield % Mar 11 Mar 18 yield % 2956.7 2470.7 414 FT-5E ML 250 31120 30995 3121.8 3117,6 19.07 1267 FT-SE-A 350 +03 14429 1439.1 1455.B 14567 1201.9 20,28 899 FT-SE SandiiCap 1561.21 1562.01 1567.78 1565,07 -01 521 4.09 FT-SE SmallCan or lav Tracks 1569.12 1572.72 1569.01 1569.10 4.33 5 79 6.23 24.74 20.58 6.60 8.75 +03 FT-A ALL-SHARE 1438.12 1189.05 1421.34 1437.25 ; (APITAL G0088(211) 2 Building Materials(27) 3 Constructing, Construction 4 Electricals(14) 946.83 944.64 949.44 958.45 942.27 810.33 2738.59 966.72 +23 947.43 **80**7.09 **27**19.10 806.94 2699.05 813.87 2742.99 2454.44 5 Electromes(35) 2579.41 2543.13 2580.68 6 Engineering-Aerospace(7) 360.99 358.00 35931 338.37 7 Engineering-General(S2) 8 Metals & Metal Forming 583.82 385.67 585.30 387.31 494.77 329.17 18.35 386.84 390.97 9 Motors(18) 10 Other Industrials(18) 407.26 316.33 2094.02 1601.02 398.50 401.79 404,79 5.29 5.64 2100.54 2116.55 2125.20 1733.58 1749.18 1750.77 1621.71 3.45 3.76 1739,34 +0.3 6.76 18.40 7.75 22 Brewers and Distillers(28) 2016.20 1989.69 2001.52 25 Food Manufacturing 26 Food Actaling(18) 27 Health & Household 1446,49 1452.08 1466.43 1471.34 1246.65 3307.20 255A.85 3902.63 4177.03 1363.78 1287.16 3312.90 328L37 3306.73 3916.36 3.11 19 1B 29 Hotels and Leisure/20 1329.60 1339.74 1338.58 1896.16 1903.16 1511.67 22.62 31 Packaging and Paper(23) 34 Stores(39) 35 Textiles(20) 741.04 1030.95 846.36 852.23 858.22 1167.98 807.65 +0.6 1165.58 312 21.41 806.38 802.99 808.16 850.00 1522.99 40 OTHER GROUPS(142) 1523.90 1543.79 1543.29 1185.69 **-0.**1 4.37 41 Basiness Servaces(27) 1658.20 1646.95 1574.74 1344.07 312 22.81 5.72 7.13 42 Chemicals(23) 1535,70 -2.11568.38 1571.12 1581.12 1449.52 1319.80 44 Transport(16) 45 Electricity(16) 2946.14 2965.11 2971.50 2327.80 1740 98 1737.41 1755.48 1736.57 1138.99 1756.88 Telephone New 1785.26 1791.04 1352.96 7.50 17.38 1.63 47 Water(13) 48 Miscelaneous(32) 3554.86 2299.49 3563.16 3567.10 360(1.35 11.83 +0.6 2460.07 2445.98 2474.50 2468.65 1800 11 6.58 49 INDUSTRIAL GROUP(S&S +0.2 1476.25 1490.80 1479 67 1490.37 1274.48 3.95 5.29 7.02 17.78 +0.4 2398.91 2435.96 2441.74 23.60 1577.14 1577.13 1344.38 59 "500" SHARE INDEX/803 1554.77 +0.3 1560.85 4.09 18.13 8.72 61 FINANCIAL GROUP(89) 985.30 +0.3 981.87 996.85 1001.01 688.54 3.09 4.50 61.54 9.20 1340.16 1378.40 848.94 17.16 2.10 4.21 31.98 85 Insurance (Lifet(6) 2027.02 +07 2012.35 2043.25 2048 85 1417.63 2.50 441.48 Insurance Brokers(10) 829.33 845.06 + 1.9 845.30 806.93 449.35 612.88 6.96 18.68 2.52 1.35 59 Property(28) 70 Other Financial(23) 767.BG 754.19 756.80 753.84 7.30 6.33 238.33 71 Investment Trusts#1079 1458.05 -0.1 1460.1B 1478.29 1478.64 1162.56 99 FT-A ALL-SHARE(799 1424.95 +0.3 1421.34 1437.25 1438.12 1189.05 623

FT-SE MID 250

FT-SE Actuaries Share Indices

FT-SE 100

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Water	14750	1476.9	14740	1471.1	14723	14726	1472.6	1472.6	14728	1473.1	1475.0	-1.9
Banks	1625.9	1632.8	1634.1	1627.0	1625.9	1631.0	1629.6	1625.8	1627.3	1628.2	1529.7	-1.5
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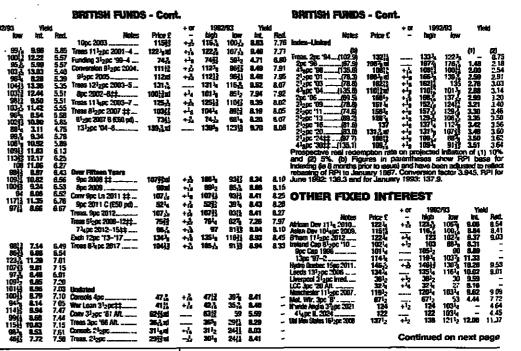
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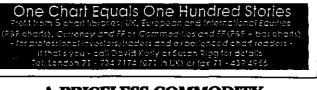
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Hourly movements

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FT MANAGED FUNDS SERVICE * Current Unit Trust prices are available from

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FOREIGN EXCHANGES

Dollar struggles to advance

solidarity pact yesterday strengthened expectations on the foreign exchange markets for a cut in the Bundesbank's official lending rates, writes

Emma Tucker, Hopes that the German cen-tral bank will announce a halfpoint reduction in the discount rate on Thursday were buoyed by reports that Germany's political parties, federal states, employers and trades unions had agreed on a public financing package to underpin the

east German economy.
Initially the dollar was the chief beneficiary of the news, although by the end of European trading it had failed to break through Friday's close of DM1.6655.

Analysts are somewhat bemused as to why the dollar remains trapped in such a narrow trading range after good nonfarm pay roll figures of a week ago, political unrest in the former Soviet Union and strong prospects for a German rate cut, should have combined to give the currency a strong upwards boost.

"I think the markets are getting a bit impatient with the inability of the dollar to move higher, but at the same time no one has the guts to push it

£ IN NEW YORK

Mar,15	Linest	Previous Close
E Spot I month 3 months 12 months	1.4350-1.4360 0.37-0.36pm 0.95-0.93pm 2.60-2.50pm	1.4320 1.4330 0.35 0.34pm 0.95 0.92pm 2.65 2.55pm
Forward previo	ums and discounts as	ply to the US dolla

Mar 15 | Previous

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Sterile	9		0 958078	0 812752

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CURRENCY MOVEMENTS

Mar 15	Basts of England Index	Morgan ^{es} Guaranty Changes %
Sterling U.S. Dollar Casadian Botlar Austrian Schilling Belgian Franc Damish Krope U-Mark Sews Franc Dutch Guitder French Franc Lina Yen Peseta	77 2 66 8 97 5 115 2 119 0 125 6 119 8 109 8 169 8 163 4 99 4	-334 -1149 -1495 +1695 +234 +1214 +1926 -3613 +10095 -2446

Morgan Guaranty Changes. Average 1980-1982 - 100 Bank of England Index (Bass Average 1985 - 100). **Rates are for Mar.12

OTHER CURRENCIES							
Mar 15	E .	5					
Argentina Australia Brazii Finland Greece	8.6900 - 6 7250	0 9990 - 1.0000 1.4225 - 1.4235 22182 5 - 22183.0 6.0450 - 6.0750 223.120 - 227.590					
Horn Kong Iran Korea(Sth) Kuwait	11 0820 - 11 0940 2200.00* 1127 90 - 1146 05 0 44100 - 0,44200 49.00 - 49.10	7.7355 - 7 7365 1485.00 790 60 - 796.80					
Luxembourg Malaysia Mexico N Zealand Sandi Ar	3.7245 - 3.7345 4.4660 - 4.4690 2.7180 - 2.7225 5.3695 - 5.3805	26010 - 26020 3.1145 - 3.1165 1.8955 - 1.8965 3.7495 - 3.7505					
Singapore S.Ai (Cm) _ S.Ai (Fn) Taiwan V.A.E	2.3550 - 2.3610 4.5820 - 4.5925 6.6580 - 6.6725 37.20 - 37.35 5.2615 - 5.2735	1.6450 - 1.6460 3.1970 - 3.1990 4.6430 - 4.6530 25.95 - 26.05 3.6715 - 3.6735					

MONEY MARKETS

futures contract dipped around

five basis points yesterday, as

dealers all but abandoned

hopes for a Budget interest

Weekend newspaper reports that tax increases in the Bud-

get were likely to be modest

and stronger than expected manufacturing output figures

yesterday, reduced already

Some dealers thought that a

fiscally tight budget would be

accompanied by another one

point cut in interest rates.

However, reports suggest the chancellor is set to increase

the overall tax burden by as

little as £2bn.

UK clearing bank base lending rate

6 per cent trom January 26, 1993

A 0.8 per cent rise in

manufacturing output in

January, compared with the

previous month, added to the feeling that pressure on the

government to ease monetary

policy was lifting. The

month-on-month increase

compared with expectations for

a 0.1 per cent rise and added to

evidence that the economy is

The March contract, which

Contracts further out also

., .. -

opened at 94.12 moved as low

as 94.06 during the day and

at a turning point.

closed at around 94.08.

waning expectations.

rate cut today.

Short sterling falls

THE MARCH short sterling fell. The June contract dropped

7 basis points from the open to finish at 94.57 in late trading.

dated cash rates were squeezed higher by a large forecast

liquidity shortage which the Bank of England had difficulty

By mid-day the Bank had removed only £353m of a

£1.4bn shortage and overnight rates crept as high as 13 per cent. The Bank made better

progress in the afternoon,

purchasing bills totalling

£1.03bn and providing late

reported that agreement on the Solidarity Pact in Germany

had improved the underlying tone of the market even if

some doubts about a

Bundesbank easing on

"There are still sufficient

underlying tensions in the

Thursday still existed.

prompt a significant rally.

On the money markets, short

AGREEMENT on Germany's too far down because the solidarity pact yesterday expectation is still that it will rally," said Mr Christian Dunis

of Chemical Bank in London. Mr Dunis pointed out that the difference between US and German lending rates remains significant while the market is waiting to see what the Bundesbank will do later this week. The dollar made no gains on the day, closing marginally lower at DM1.6615.

The pound did not react to the growing prospects of German monetary easing, continuing to trade in a very narrow range ahead of today's Budget. Although a cut in German rates would make it easier for the UK authorities to reduce interest rates, the Bank of England and the Treasury have been discouraging expectations of further monetary

Official resolve will have been strengthened by yesterday's news that manufacturing output rose a better than expected 0.8 per cent in January. The figure added to evidence that a modest economic recovery is taking place in the UK. The pound fell half a pfennig on the day to close at DM2.3825. Against the dollar it

closed barely changed at

Tensions within the European exchange mechanism were held at bay. The escudo. which came under pressure at the end of last week following reported differences between the central bank and the government, regained stability. In later trade it eased lower to just over Es93 per D-Mark. The peseta was also slightly weaker closing at Pta71.41. The French franc closed virtually unchanged at Ffr3.401.

Potential for strains within the system remain, however. and dealers yesterday warned that failure by the Bundesbank to act on Thursday could put the mechanism's weaker cur-

EMS EUROPEAN CURRENCY UNIT RATES								
	Eza Centraj Rates	Currency Amounts Against Eco Mar 15	% Clarge from Central Rate	% Spread to Weakest Currency	Divergence indicator			
Spanish Peseta	142.150 0.809996 2.20045 40.2802 1.95294 180.624 7.44938	138,424 0,798255 2,18015 39,9324 1 93952 179,651 7,45762 6,59305	-2.62 -1.45 -0.92 -0.86 -0.69 -0.54 0.11 0.66	3.37 2.14 1.60 1.54 1.36 1.20 0.55 0.00	45 55 331 8 -15			

for Eco, a positive change despies a weak correctly. Divergence shows ti	e ratio between two spreads.
enlage difference between the actual praybet and Eco central rates for a com	reacy, and the maximum permit
estage deviation of the currency's market rate from its Eco central rate.	
19/92) Sterling and Italian Lira suspended from ERM. Adjustment calculat	ed by Financial Times.

OLL	AR SPOT	- FORWAI	RD AGAIN	IST	THE DOL	LAR
Mar 15	States Data,?	Close	One manth	% pa	Three mostles	P.A.
tandt tandt therlands splum smark many ringal	1.4300 - 1.4255 1.4545 - 1.4645 1.2445 - 1.2475 1.8625 - 1.8760 34 15 - 34.75 1.6585 - 1.6695 153.50 - 154.66	1.4340 - 1.4350 1.4630 - 1.4640 1.2455 - 1.2465 1.8665 - 1.8675 34.15 - 34.25 6.3900 - 6.3950 1.6610 - 1.6620 1.54.45 - 1.54.55	0.38-0.36cpm 1.05-1.00cpm 0.22-0.25cds 0.79-0.82cds 15.00-16.00cbs 6.50-10.00crefs 0.76-0.70pfds 166-173cds	3.10 8.40 -2.26 -5.17 -5.44 -15.49 -5.56 -13.17	0.97-0.94pm 2.90-2.75pm 0.66-0.72ds 1.97-2.02ds 39.00-42.00ds 17.00-23.00ds 1.90-1.93ds 425-455ds	2 16 7.72 -222 -4.27 -4.74 -12.51 -4.61 -11.39
ald	118.05 - 119.10 1602.00 - 1609.25 7.0575 - 7.0975 5.6400 - 5.6700 7 7800 - 7.9050 117.75 - 118.60 11.6800 - 11.5295 L1620 - 1.1685	118.70 - 118.80 1604.75 - 1605.25 7.0650 - 7.0700 5.6450 - 5.6500 7.8525 - 7.8575 118.45 - 118.55 11.6425 - 11.525 1 15215 - 1.5225 1 1670 - 1.1680	11.10-12.10tiress 3.20-3.70cress 4.35-4.55cris 4.70-5.40cress sar-0.01ydis	-14.40 -8.67 -5.86 -7.15 -7.05 -7.05 -7.05 -7.05 -7.05 -7.05 -7.05 -7.05 -7.05 -7.05 -7.05 -7.05 -7.05	348-356dis 30.80-32-30dis 6 15-6-95dis 11.30-11-70dis 12.50-13.50dis 0.02-0.01pm 12.35-13.45dis 0.66-0.71dis 1.63-1.61pm	-11.86 -7.86 -3.71 -8.15 -6.62 0.05 -4.41 -1.80 5.55

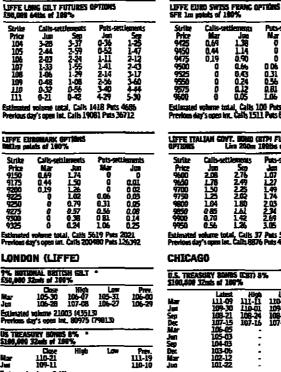
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Commercial rates taken towards the end of London trading. UK, Ireland	and Fo	200.00
remions and discounts apply to the US dollar and not to the individ	hol co	
LÉMINOUS THE RECORDE THÀIL IN THE ÎTS COMPE. THE MOC EN THE HISTORY		OLY.

E	URO-CL	JRREN	CY INT	EREST	RATES	
Mar 15	Short. term	7 Days notice	One Month	Three Mostle	Six Months	One Year
Sterling US Dollar US Dollar Datch Gelfder Swrtes Franc. D-Blart French Franc. Stellan Franc. Gelglan Franc. Datlah Krone. Boanish Krone. Soanish Pesta. Portuguese Esc.	67,5 58,4 10,5 58,2 10,5 58,4 10,5 5	6745725 81198574 9 154 6745675 811118749 454	54 - 54 - 115 - 16 - 15 - 16 - 15 - 16 - 15 - 16 - 16	512 - 514 - 515 - 514 - 515 - 514 - 515 - 514 - 515 -	54, 54, 44, 45, 104, 124, 124, 124, 124, 124, 124, 124, 12	54 - 52 34 - 33 63 - 62 42 - 44 64 - 64 9 - 84 11 - 10 7 - 7 34 - 34 11 - 11 134 - 13 134 - 13

guese Est	144 - 144	15% - 14%	154 - 144	15 - 14 ե	144 - 134	137,-1
term Eurodolla	rs. two years 4	44 per cent;	tieree years 453 call for US Do	4분 per ceat, f	our years 52-5	y be cest; [u
Off-197 Sec. 197	e trienten sin			HE CON SUPPLIE	ac self nmezi c	STU GREYS MULIC
	EXC	HANGE	CROS	S RATE	S	

			EX(HA	NGE	CR	oss	RAT	ES			
Mar.15	Σ	\$	DM	Yes	F Fr.	S Fr.	N FI.	Lirz	C\$	B Fr.	Pta	Eco
3	1	1.434	2.382	170.0	B.102	2 182	2.677	2302	1.787	49.05	170.1	1.227
DM	0.697 0.420	0.602	1661	118.5 71.37	5,650 3,401	1.522 0.916	1.867 1.124	1605 966.4	1,246 0.750	34.21 20.59	118.6 71.41	0.856 0.515
YEN	5.882	8.435	14.01	1000.	47.66	12.84	15,75	13541	10.51	289.5	1001	7,218
F Fr. S Fr.	1.234 0.458	1770 0257	2.940 1.092	209.8 77.91	10. 3.713	2693	3.304 1.227	2841 1055	2.206 0.819	60.54 22.48	209.9 77.96	1.514 0.562
N FL	0.374	0.536	0.890	63 50	3.027	0.B15	1	859.9	0.668	18.32	63.54	0.458
Lina CS	0 434 0 560	0.623 0.802	1.635 1.333	73.85 95.13	3.520 4.534	0.948 1.221	1.163 1.498	1000. 1288	0.776 1	21.33 27.45	73.89 95.19	0.533 0.687
8 Fr.	2039	2.924	4.856	346.6	16.52	4.449	5.458	1288 4693	3.643	100.	346.8	2.502
Pla Em	0.588 0.825	0.843 1.169	1.400 1.941	138 5	4.763 6.603	1283 1778	1.574 2.182	1353 1876	1.051 1.456	28.84 39.98	100. 138.6	0.721
					1,000: 6							<u> </u>

FINANCIAL FUTURES AND OPTIONS LIFFE EURO SWISS FRANC OPTIONS SFR lm points of 180%



i	US TREASURY BURRS 8% * \$166,000 32ads of 188%
i i	Close High Low Pres. Mar 110-21 111-19 Jun 109-11 110-10
-	Estimated volume 0 000 Previous day's open int. 318 (318)
	6% NOTEDIAL GERMAN GOVT. BOND ** BM250,000 1900s of 180%
•	Close High Low Prev. Jun 96.25 96.53 95.98 96.11 Sep 96.42 96.28
	Estimated volume 79502 (108787) Previous day's open Int. 141703 (138844)
.	6% NOTERNAL MERIUM TERM GERMAN GOYT. BOND (BORL) BM259,000 100Hs of 100%
	Close High Low Pres. Jun 99.98 100.10 99.84 99.83 Sep
	Estimated volume 5559 (5948) Previous day's open lat. 16720 (16472)
.	6% NOTIONAL LONG TERM JAPANESE GOVT. BOND Y108m 100ms of 186%
	Crose High Low Jun 110.12 110.18 110.07 Sep

I TOURS CO.	iusmeit on	APT		
12% MOTA LIBA 200-	CHAL ITAL 1980s d	IAN 68VT. 200%	. 69AB (ST	P) 4
Jan Sep	97.01 96.84	High 97.14	L0m 96.87	Prev. 96.70 96.53
	volume 105 sy's open is		4721 <i>2</i> 1	
	ONAL SPA 90ths of 1		. BOOLD (B)	20052
Jan Sep	93.77	High 94,00	93.57	Prez 93.40
Estimated	104			
	A,2 obsu m		399)	
Prenious da Thinese wa		1, 3064 (1)	399)	

High 96.75 96.61 96.36 95.88 96.74 96.58 96.33 95.85

High 92 18 93.26 94.00 94.31 Estimated volume 81549 (54992) Previous day's open int., 521901 (526815)

High 91.03 92.06 92.83 93.17 90.95 91.92 92.77 93.14 Mar Jan Sep Dec rious day's open lat. 19462 (19582)

THREE MONTH EURO SWISS FRANC SFR las points at 180% Close High 94 94 94.96 95.63 95.67 95.87 95.90 96.00 96.00 91,94 95,61 95,65 95,95 Estimated volume 5643 (9294)
Previous day's open int. 52356 (52022) THREE MONTH EUROLINA INT. RATE 1894 1,000m points of 180%

High 88,92 89,50 90,03 90,14 Estimated volume 4362 (2250) Prankus day's open kat. 33380 (33226)

High Law Prev 2935.0 2915.0 2920.0 2953.0 2933.0 2937.0 2951.0 Contracts traded on APT. Closing prices shows

POUND - DOLLAR

FT FOREIGN EXCHANGE RATES 1-mth. 3-outh. 6-outh. 12-mth. 14308 14250 14183 14090

FT LONDON INTERBANK FIXING

(11.00 a.m. Mar.15) 3 months US dollars 6 months US Dollars offer 3%

MONEY RATES Treasury Bills and Bonds

e rate	6 5 - 35	Tec morth		3.04 Sever 3.18 10-m 3.38 30-m		531 576 609
Mar,15	Coemight.	One Moeth	Teo Moetis	Three Months	Sht. Months	Lombard Intervention
ets.	8.49.8.50 10%-11 53,-55, 8.09.8.15 33,-34, 11-11, 85,-83, 104,-105,	825-835 111-111-11-1-15 5-51-7-7-85 31-33- 11-111-1 84-81- 11-111-	7.90-8 00	775-785 11-114 413-54 735-7.45 11-1114 84-84 104-11	7.30-7.45	9.00 9.10

assistance of £20m. Overnight rates drifted to just below 8 per cent, while the three-month interbank rate ended unchanged on the day at around 5% per cent. In continental European futures trading, dealers

NEW YORK

L	LONDON MONEY RATES						
Mar 15	Oversight	7 days notice	One Month	Three Months	Six Months	One Year	
Interbasik Offer	18	64	64	6	5%	51-	
interbank Bid	18 5 5	619	64.60 L	5% 5%	513 513 514	51, 51, 51,	
Sterling CDs	1 - 1	-	615	(5: š	โร้เร็โ	53	
Local Authority Dees	l 5 !	512	6	1 5%	51	1	
Local Authority Bonds	I - i		lī	l " !		-77	
Discount Mkt Dens	71g	AL.	_	f	<u> </u>	_	
Company Deposits Finance House Deposits	'-'	64	1 2 1	1 - 1	<u> </u>	-	
Finance House Deposits	I – i	-	512	42	احتا	512	
Treasury Bills (Bov)	'- 1		332	41.	513 1	-72	
Treasury Bills (Buy) Bank Bills (Buy)	i – I		552	5% 515 513	5% 5½ 5½	-	
Fine Trade Bills (Buy)	í <u> </u>	_ 1	-16	233	J16	-	
Dollar CDs.	. <u>.</u> 1	_	774	3	- -		
SDR Linked Dep. Offer .	: - 1	- 1	3,04	3.09	3,21	3.49	
JUK LIIKEL VEP. UNE .	1	-) 54	5	4%	4 !!	
SDR Linked Dep. Bid	- 1	-	5	474	44	4.2	
ECU Linked Dep. Offer .	ı - I	-	9,1	9	8.2	81	
ECU Linked Dep. Bld	- 1	-	3.04 5.5 9.32	5 47 9 87	47 44 84 84	444	

Treasury Bills (sell); one-month 5% per cent; three months 5% per cent; six months 5% per cent; Bank Bills (sell); one-month 51% per cent; three months 5% per cent; Treasury Bills; Average tender rate of discount 5.3657. ECGD Fixed Rate Sterling Export Finance. Make up day February 26, 1993. Agreed rates for period disarch 24, 1993 to April 25, 1993. Scheme : 7.25 p.c., Schemes II & III: 7.47 p.c. Reference rate for period January 30, 1993 to February 26, 1993. Schemes II & III: 7.47 p.c. Reference rate for period January 30, 1993 to February 26, 1993. Schemes III & III: 7.47 p.c. Reference rate for period January 30, 1993 to February 26, 1993. Scheme 1993 to February 26, 1993. Scheme 1993 to February 36, 1993 to February 26, 1993. Scheme 1993 to February 26, 1993 to February 26, 1993. Scheme 1993 to February 26, 1 European exchange rate mechanism to prompt a sell off in the continental markets if the Bundesbank decides not to do anything," warned one. The market has priced in a half-point cut in the discount rate. A full one point cut would

Fiduciary Issue by Kredietbank S.A. Luxembourgeoise to fund a loan to be made by it to

ISVEIMER Istituto per lo Sviluppo Economico dell'Italia Meridionale Italian Lire 150,000,000,000

Floating Rate Notes due 1997

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from March 16, 1993 to June 16, 1993 the Notes will carry an Interest Rate of 11.6875 % per annum. The Interest Amount payable on the relevant Interest Payment

Date, June 16, 1993 will be Italian lire 149,340 per Italian fire 5,000,000 Note and Italian ire 2,986,806 per Italian Ire 100,000,000 Note.

The Agent Bank Kredietbank Lutembourg

THE BUSINESS **SECTION**

appears every Tuesday & Saturday. To advertise please contact Karl Loynton on 071-873 4780 or write to him at The Financial Times,

One Southwark Bridge, London SE1 9HL.

MONEY MARKET

Contts & Ca

eshaen Tst Ple-Dave



LIFFE BUND FUTURES OPTER DAZSO,000 points of 100%

Cult-attienest Jan Sep 153 1.95 1.17 1.62 0.87 1.32 0.62 1.06 0.43 0.88 0.29 0.65 0.19 0.49 0.13 0.37

0.28 0.42 0.62 0.87 1.18 1.54 1.94 2.38

0.01 0.05 0.23 0.45 0.92 1.17

1.09 0.85 0.45 0.30 0.11 0.07

Mai Jan Sept.

Low Pres. 14310 14332 14216 14236 14150 14164

High Law 0.6567 0.6548 0.6538 0.6513 0.6530 0.6503

7 to 10 YEAR 10% METERIAL FRENCH BOND CHATTER FUTURES

88.66 91.34 92.63 93.09

2011.0

March 113.76 113.50 40.35 Estimated volume 2,742 | Total Open Interest 13,058

Estimated rotates 25,424 ? Total Open Interest 37 p All Yield & Open Interest Riggres are for the pre-

ECU BOND GLATIF)

Adam & Compan

Allied Trust Bank AIB Bank

Bank of Cyprus

B & C Merchant Bank . 13
Bank of Banda 6

Banco Sibao Vizcaya.... (

Bank of Ireland

Citiberk NA ...

Bank of India Bank of Scotland ... Bardays Bank Brit Bk of Mid East .

Coutts & Co ...

Credit Lyonnals .

+0.61 +0.68 +0.67 +0.09

88.80 91.55 92.68 95.08

1.79

rest 373,038

BASE LENDING RATES

Exeter Bank Limited7 Financial & Gen Bank ... 7 @Robert Fleming & Co8

@Guinness Mahon 6

Habib Bank AG Zurich _6

Heritable & Gen Inv Blc. 6

Meghrej Bank Ud McDonnel Dounlas Sk

113.58

June 0.37 0.59 0.97 1.41

Mount Banking

GRea Brothers Rodourghe Bank Ltd ... 8 Royal Bk of Scotland ... 6

Nykredit Mortgage Bnk 6.5

eSmith & William Secs. 6

Standard Chartered 6

Unity Trust Bank Pic ... 6 Western Trust 6 Wisheaway Laidlaw 6



Brown Shipley & Co Ltd Founders Court, Lastiques, Landon

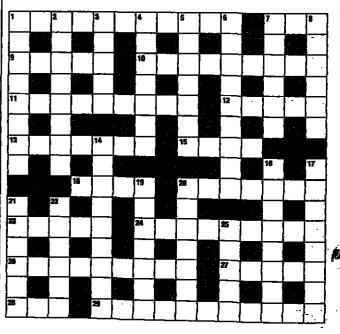
35,834 9,342 1,054 10,213

4.31 3 94 3 56 2.61 550,000+ 5.75 225,000-49,990 5.25 10,000-24,999 4.75 15,000-49,999 3.75 10,000-49,999 4.50 10,000-49,999 4.00 10,000-49,999 4.00 3.36 3.00 4.55 6-NV 4.04 6-NO

Klieinwert Benson Ltd 158 Kenler Fown Rd, London MW5 287 H.I.C.A. (62,500+) ... | 5 25 3.9375 2.20 3 G2 to lith to take account of compounding of limited paid other 1.50 2.01 6-lith than once a year. Compounded Amual Rate int C 1131 1.516-lith Frequency at which interest is creatived to the account.

CROSSWORD

No.8,102 Set by DANTE



ACROSS Author known for his works in the tropics (5,6)
 Appropriate piece of luggage

See 23 across 10 Though a pound short, victualler may be making a profit 14 Unusual quotes in a book of Cooked best o' fare? (5.4)

11 Cooked pest of rares (5,4)
12 One agreement about another for couples (5).
13 Catty female (7)
15 Cheat on the board (4)
16 Study to invite scori (5)
17 Any hitch may be attributed to this bulb going out (8)
19 Female African who keeps the law (7) 13 Catty female (7)
15 Cheat on the board (4)
18 Warships advance south (4)
20 Company included in new

money cutback (7)
23 and 9 One is involved in
Asian cult movement in the Caribbean (5,5)

24 It's puzzling how gln and it came to be ordered (9)
26 Revised share out I sanction

(9) 27 Wicked impulse that makes men do bavoc (5) 28 Heart to heart listener (3) 29 Marriage for security cannot be struck just anywhere (6,5)

Down 1 There's a lot of laughter when a girl swallows it (8) 2 It means the arrested man can go free - absolutely free

(2,6)
3 It raises the dough (5)
4 Complaint I will put before the head (7)

5 A match for the devil (7) 6 All set to accept redund

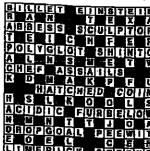
(5,2,2)
7 Reliable persons shouldn't be dropped (5) 8 Oil found near Albania, we

algebra? (9) 16 Study to invite scorn (8)

20 It's obvious I'd enter the contest (7)

21 Property of the Oriental Express (6) 22 Very cold beer (6) 25 Female, twice a mother (5)

Solution to Puzzle No.8,101



BILLET EINSTEIN RAN TEXA ABBESS SCULPTON POLYGLOTUSHINTO ALL SWEET W CHEF ASSAILS KD MAK PFFU HAICHED COUN H STCHED COUN CHEF ASSAILS KD MAK PFFU HAICHED COUN H STCHEBELOW R MAN T T J O R DRIPPGOAL PEEWIT

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Service Account

Note that will be to

WORLD	STOCK	MARKI	ETS

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### ### ### ### ### ### ### ### ### ##	Process Proc	Bisset 15	Service 14	SIMPLEMENT Street +er
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TORONTO 4 pm close March 15 Outstiers in costs priests marked \$ 2100 Abitish Pr \$131, 131, 131, 131, 18000 Agricula \$576, 576, 576, 576, 118, 12500 Art Cost 300, 225, 300, 25500 Abitish Br. 1816,	S000 Denison A 32 32 31	44400 Marcin BI 519-2 19-4 662500 Marcin BII 539-2 39-5 541000 Marcin BII 539-5 39-5 541000 Marcin BII 520-5 20-1 14000 Marcin BII 520-5 20-1 14000 Marcin BII 520-5 20-1 14000 Marcin BII 539-5 5-1 54000 Marcin BII 518-5 115-5 109000 Marcin BII 518-5 115-5 109000 Marcin BII 518-5 115-5 109000 Marcin BII 524-4 21-4 123400 Marcin BII 52-5 21-4 123600 Marcin BII 52-5 21-4 123600 Marcin BII 51-5 13600 Marcin BII 52-5 21-5 13600 Marcin BII 51-5 13600 Marcin	3936 14 131300 8 1336 14 131300 8 1336 14 138500 8 2032 14 7300 8 1816 14 18 18 18 18 18 18 18 18 18 18 18 18 18	### A Process ##
Treeto Cara (p. 480 455 455 14400 Cascadas \$6\$\frac{1}{2} \text{ 45} \\ 1500 Catacatas \$6\$\frac{1}{2} \text{ 6\$}\] 1500 Catacatas \$6\$\frac{1}{2} \text{ 6\$}\] 1500 Catacatas \$48 35 45 +5 1500 Catacatas 189 165 165 -7 900 Catacatas 189 165 165 -7 900 Catacatas 189 165 165 -7 900 Catacatas 189 169 169 17\(\frac{1}{2}\) \$40 475 15 90500 Catacatas 517\(\frac{1}{2}\) \$17\(\frac{1}{2}\) \$17\(\frac{1}{2}\) \$18\(\frac{1}{2}\) \$17\(\frac{1}{2}\) \$45 35 28300 Catacatas 170 165 170 155 28300 Catacatas 170 165 170 155 226800 Catacatas 170 170 165 170 155 226800 Catacatas 170 170 170 170 170 170 170 170 170 170	79900 Lebett \$26 ¹ 4, 28 ¹ 4, 1 ¹ 5 341700 List Binis \$3 ¹ 2, 8 ¹ 4, 9 ¹ 5, 1 ² 2 200 Lebetgs \$2 ¹ 2, 21 ¹ 2, 21 ¹ 2 18500 Leiderg \$1 ¹ 14, 11 ¹ 3, 11 ¹ 4, 1 ³ 5 553400 Leider 8 \$11 ¹ 5, 11 ¹ 5, 11 ¹ 4, 1 ³ 5 1000 Leurent Bi. \$18 ¹ 5, 18 ¹ 5, 11 ¹ 4, 1 ³ 5 1000 Leurent Bi. \$18 ¹ 5, 18 ¹ 5, 18 ¹ 5, 18 ¹ 5 2800 Learent Bi. \$2 ¹ 7, 8 ¹ 7, 8 ¹ 7, 8 ¹ 7, 22 ¹ 4, 1 ¹ 2 54800 Mackanole \$6 \$7 ² 8 \$6	200200 Pyl Ost No. 1245 335 187700 Ryffrustoo 189 175 3600 StaserOn A \$8-1, 6-2, 56000 Scoptrofts 555 6-6 2000 ScottSpor 513-6 13-2 48500 ScottSpor 53-2 9-4, 124700 Seagram Co 534-2 34 4500 Sears Can \$7-2, 7-4, 14300 Sass Can A \$38-2, 38-2,	189 +14 32700 kg 632 1400 0 1400 0 155100 U 155100 U 1732 +16 3436 +17 1732 +16 33900 Vi	atBik Can \$834 856 844 antecor A \$17 ¹ 2 17 ¹ 4 17 ² 4 17 ² 4 1100 antecor A \$17 ¹ 2 17 ² 5 17 ² 5 1100 antecor A \$15 ¹ 5 15 ⁵ 8 15 ³ 4 + ¹ 8 antecor A \$18 18 18 18 18 18 18 18 18 18 18 18 18 1
	INDI	CES		
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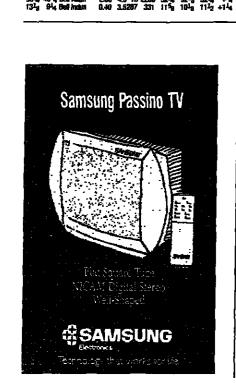
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Perrier battle ends with something for everyone

its highs after firm opening

Wali Street

US stocks traded in a narrow range yesterday, holding on to modest gains in spite of another fall in bond prices, writes Patrick Harverson in

At 1 pm, the Dow Jones Industrial Average was 3.51 higher at 3,431.33. The more broadly based Standard & Poor's 500 was up 0.23 at 450.06, while the Amex composite was 0.54 higher at 421.63, and the Nasdaq composite up 1.48 at 694.26. Trading volume on the NYSE was 115m shares

In the wake of Friday's precipitous decline, the markets proved their resilience yesterday by opening firmer, with prices showing solid gains across the board in the first 30 minutes of trading.

Yet, the gains proved primarily a knee-jerk reaction to the previous session's losses. In the absence of fresh economic news, the markets struggled to find a direction, allowing prices to slip back from their highs. Sentiment was undermined, also, by a sudden downturn mid-morning in the bond market, where inflation-sensitive investors took fright at a sudden rise in commodities.

Equities, however, were supported by continued strong inflows of cash as investors showed few signs of turning away from stocks, which they view as offering the best potential returns in the low-interest

rate environmen Nike jumped \$3% to \$75% after the sports shoe and parel maker reported fiscal third quarter net income of \$89.5m, up from \$82.5m and a record for the company. Although the profits were slightly below market expectations, investors were impressed by reports that Nike's orders for the next few months were up 21 per cent on the comparable period a year ago.

NATIONAL AND

market interest rates. Bank-America fell \$1 to \$52%, Citi-corp eased \$% to \$28%, Chemical slipped \$% to \$42% and Chase Manhattan dropped \$% to \$34%, in spite of a ratings

upgrade from Merrill Lynch. Vehicle stocks were lifted by news of strong car and truck sales for the first 10 days of March: General Motors rose \$% to \$39, Ford added \$% at \$48% and Chrysler firmed \$% to \$39. Brokerage stocks were higher because of the heavy demand for their services from individual investors, which is boosting commission revenues and asset management profits. Merrill Lynch climbed \$1% to \$73%, Charles Schwab added

put on \$14 at \$26. Storage Technology, which jumped sharply on Friday, rose another \$14 to \$2714 on hopes that testing of the company's Iceberg data storage system is progressing well.

\$¼ at \$36, and PaineWebber

TORONTO eased on light bouts of profit-taking following gains last week. The metals group was among the exchange's bigger losers, led by Inco which eased C3% to

C\$28% in light activity.
The TSE-300 Index fell 4.06 to 3,544.00 in volume of 21.5m shares valued at C\$156m, declines leading advances by 230 to 219 with 269 unchange Eight of the TSE's 14 indices were lower at midday. Golds, buoyed by strength in bullion futures, were broadly higher, along with the pipelines and transportation groups.

SOUTH AFRICA

JOHANNESBURG saw industrials recover from early lows to end with a 13 point gain at 4,482 as the overall index added 9 at 3,459. The golds index finished at a high for the year, up 15 at 1,053. Anglos

ASIA PACIFIC

Dow slips from Pacific Basin in ferment as Nikkei rises again

Tokyo

SHARE prices fluctuated on technical activity, but the Nikkei average finally registered its seventh consecutive gain, writes Emiko Terazono in

The Nikkei ended 48.66 higher at 18,086.18. It fell to the day's low of 17,957.16 in the morning and rose to the session's high of 18,169.16 in the afternoon, before fluctuating on arbitrage trading. Volume fell to 350m shares

from Friday's 771m. Advances

led declines by 680 to 347, with 136 issues unchanged. The Topix index of all first section stocks put on 2.66 at 1,353.60 and, in London, the ISE/Nikkei 50 index firmed 1.15 to 1,081.14. Activity was led by individual speculators and dealers, while most institutional investors remained on the sidelines. Traders said some US pension funds were looking to increase their weightings in Japanese

shares, but that European

exchange profits on their holdings, were reducing their allo-

Mr Jason James, a strategist at James Capel, said share prices could ease during the second quarter of this year, and that there was little need for hasty buy decisions. "The market will correct after the fiscal year-end, with 16,000 at the lowest end of the range,"

he added. Short term trading centred around companies related to Nippon Telegraph and Telephone, and the Japan Rail Group. NTT took a breather, retreating Y7,000 to Y603,000 on profit-taking Iwatsu Electric, which has close business ties with NTT, was the day's most active issue, forging ahead Y43 to Y538.

Nippon Express appreciated Y6 to Y825. The company is considered a JR-related stock, due to its land holdings around JR railway stations. Nabco, a Kobe Steel affiliate which makes automobile and railway

brakes, climbed Y80 to Y570 on a report that it had developed a new air-brake system with JR

High-technology shares were lower on profit-taking by individual investors. Hitachi dipped Y4 to Y753, Toshiba Y12 to Y606 and NEC Y12 to Y767. Kyowa Hakko Kogyo surged

by its daily limit of Y101 to Y1,100 on reports of its devel-opment of an anti-cancer In Osaka, the OSE average was up 156.35 to 19,076.15 in

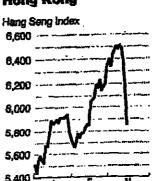
volume of 45m shares. The index rose above the 19,000 mark for the first time since December 25 last year.

EVENTS OF the weekend, and last week, had a powerful

Roundup

HONG KONG dropped a further 5.1 per cent on China's angry reaction to Governor Chris Patten's decision to pro-ceed with democratic reform. The Hang Seng index finished

Hong Kong



at 5.854.61, down 315.79 but up from a day's low of 5,792.18. However, London over-thecounter trading was more posi-tive, indicating an improve-

ment in the index of about 100

Turnover stayed high, totalling HK\$5.23bn, although down from Friday's HK\$5.32bn. HSBC finished HK\$1.50 down at HK\$64.50. After the market closed, the group reported a 68 per cent jump in 1992 net profits, but shares in its Hang Seng Bank unit lost HK\$3.50 to HK\$62.50. HSBC closed later in London HK\$1.80

better at HK\$66.30. AUSTRALIA subsided on Labor's election win and falls on overseas markets, the All Ordinaries index ending 35.1 off at 1,626.4 after a day's low of 1,614.0. Labor's promise of a reduction in company tax and indications that it will cut

Bank shares were sold as hopes of mergers were dashed by the coalition's election loss. ANZ fell 32 cents to A\$3.26, Westpac 11 cents to A\$3.09 and NAB 8 cents to A\$8.47.

interest rates helped to mollify

Among retailers, Coles dropped 15 cents to A\$4.55 and Foodland receded 15 cents to A\$6.75. Investors had hoped that a coalition government would benefit retailers by scrapping payroll tax and exempting food from its goods

NEW ZEALAND shed 1.4 per

Kluwer, the publishing group,

cent on Labor's surprise win in Australia, the NZSE-40 index closing at 1,567.04, down 21.58. SINGAPORE's Straits Times industrial index, hurt by Hong Kong and poorer than expected results posted by Singapore's key DBS Bank, slipped 22.07 to 1,630.81. MANILA lost 1.5 per cent in reaction to a PLDT slide on Wall Street, the composite index ending 23.03 lower at 1,471.65. PLDT fell \$1 % to

\$35% in New York on Friday. SEOUL rose for the third straight session, the composite index closing 10.89 higher at 645.73 on renewed hopes that the government may set aside an announcement which would phase out widespread clandes tine trading. TAIWAN put on 2.1 per cent in thin trading, the weighted index ending 93.16 better at 4,507.00.

BOMBAY resumed trading for one hour after last Friday's bomb blast caused extensive damage to the stock exchange building. The BSE index finished at 2,416.28, a rise of 86.19 from Thursday's close.

Agreement on 'solidarity pact' lifts senior bourses

afternoon on storm signals in Russia and the New York equity market, bourses mostly recovered yesterday, writes Our Markets Staff.

Sentiment, especially in Germany, France and Switzerland. was lifted by the weekend conclusion of the German "solidar-ity pact", involving agreed political, corporate and trade union initiatives in the financ-

ing of German unification. FRANKFURT looked undecided, the DAX index ending 4.57 lower at 1,702.57. But this obscured the recovery from the tumble share prices had taken on Friday afternoon.

Mr Hans Peter Wodnick, of James Capel in Frankfurt, said that on the Ibis screen system. share prices yesterday afternoon were running 14 per cent of Friday evening's with Deutsche Bank DM11 higher at DM723 against an official close of DM720.80, down 20 pfg. Turnover fell from DM6.8bn to DM6.2bn. Exceptions to the

which closed DM7.30 lower at DM285,50, and DM4.80 down at DM249 respectively.

Over the weekend, VW lost a senior management prospect as General Motors's J. Ignacio Lopez de Arriortua announced he would stay with GM. VW subsided further to DM283.60 in the aftermarket on industry indications that the carmaker's dividend would be cut from DM11 to DM2 for 1992, rather than the expected DM4 or DM5. Hoechst hit more trouble when its Frankfurt plant suffered an explosion early yesterday, the chemical group's

the last month. MILAN reacted fairly calmly to news that Iri, the state holding group, was to take a L340bn loan from its telecommunications subsidiary Stet in exchange for granting it the dividend rights for three years in another of its subsidiaries. Banco Commerciale. The Comit index, on the last day of

fourth accident in Germany in

FT-SE Actuaries Share Indices THE EUROPEAN SERIES Open 19.30 11.00 12.00 13.00 14.00 15.00 Class Hourty change: FT-SE Eurotrack 180 1155.56 1156.60 1155.44 1154.42 1152.65 1152.38 1153.70 1153.62 FT-SE Eurotrack 200 1221.97 1222.49 1222.60 1220.8+ 1219.72 1219.61 1219.70 1219.52 Mar 12 Mar 11 War 10 Mar 9 Mar 8 FT-SE Eurotrack 180 FT-SE Eurotrack 288

In spite of the slight losses. Stet down L13 at L2,174 and Commerciale off L170 at L4,830, the news placed doubts on the success of the government's privatisation programme: with Stet holding some 52 per cent of Commerciale's equity it was now problematic how the latter's planned privatisation

could proceed. Olivetti was the day's other story, although the shares were suspended at L2,202 pending its surprise announcement of a L900bn rights issue. Mr John Stewart of Pastorino com-

Baso value 1880 (26/10:90) Nighicay 100 - 115550; 120 - 1223/34 (chiracy 100 - 1151/96/200 - 1217/87 mented that the group, in effect, was seeking the new funds to rebuild its net assets after sustaining losses of over Li,100bn during the last two

> PARIS strengthened on hopes of easier European interest rates and the CAC-40 index closed 20.80 firmer at 1,986.03. However, turnover was relatively thin at FFr2.3bn.

Interest rate-sensitive stocks were the day's main gainers in the absence of fresh corporate news. Euro Disney advanced FFr2.40 to FFr89.35, also helped by the warm weather which has recently boosted attenFFr6.20 to FFr422.20 and Suez was up FFr6.20 at FFr320.90. Holding stood out with a rise of SFr40 to SFr2,270. Insurers AMSTERDAM recovered were weak on fears that storms in the US would lead to high claims, Swiss Re losing SF160 from Friday's losses with a gain in the CBS Tendency to SFr3.120 and Winterthur index of 1.3 to 105.5. Wolters SFr40 to SFr3,320.

which reports 1992 earnings STOCKHOLM remained subdued as investors awaited today, stood 80 cents higher at tomorrow's vote of confidence Fl 89.80. Analysts expect the in the government. The Affarsgroup to see an improvement in last year's results of between 15 and 20 per cent. Fokker put on 20 cents to FI 11.20 and announced that it was delaying publication of its 1992 earnings, which had been due on Thursday, until April 2

pending confirmation that the takeover by Deutsche Aero-ZURICH took its recovery mainly in chemicals and Nestlé as the SMI index rose 28.1 to 2,157.0. Roche gained SFr80 to SFr4,090 on anticipation that the company will simplify its share structure and will post

good 1992 results, and Nestlé

rose SFr30 to SFr1,160.

världen general index fell 11.4 to 1,001.1 in turnover of SKr533m, down from Friday's SKr635m. Procordia, the food and pharmaceuticals group, went against the trend, rising SKr2 to SKr190, still helped by last week's publication of good HELSINKI was pulled lower

by financial difficulties facing construction company Polar and the Hex index fell 28.2 to 963.1. Repola, which has a 12.9 per cent stake in Polar, lost FM4.30 to FM56.70. OSLO, however, strengthened with a gain in the All Share index of 8.02 to 442.61, for a rise of some 10 per

Political backcloth to global equity shifts

	MARKE	TS IN	PERSP	ECTIV	E	
_		hange la le	% change starling ?	% change in US 1 ?		
	1 Week	4 Weeks	1 Year	Start of 1992	Start of 1993	Start of 1993
Austria	-1.43	+ 4.88	-14.23	+7,89	+ 10,36	+4.5
Beigium	+ 2.26	+4.02	+4.58	+ 11.85	+ 14.64	+8.5
Denmark	-1.08	-1,43	-17.27	+ 9.26	+ 12.92	+ 6.9
Finland	-1.69	+ 8.63	+ 21.35	+ 22.13	+ 10.93	+5.0
France	-1.11	+3.49	+ 1.94	+7.53	+ 10.77	+4.9
Germany	+ 1.51	+3.42	-3.74	+ 11.96	+ 14.95	+8.8
ireland	+2.15	+9.56	-2.12	+ 15.46	+9.62	+3.8
Italy	-4.31	+ 5.23	+8.23	+ 18.73	+ 14,87	+8.8
Netherlands	-0.01	+4.09	+ 8.67	+ 9.85	+ 12.78	+6.8
Norway	+ 5.87	+3.90	-2.64	+ 10.13	+ 13.62	+7.8
Spain	-0.88	-0.61	-7.07	+11.64	+ 13.51	+7.5
Sweden	-2.08	+2.30	+ 15,78	+6,84	+2.32	-3.0
Switzerland	-0.21	+0.13	+ 17.81	+3.42	+ 5.10	-0.4
UK	-0.26	+ 2.58	+17.91	+3.19	+3.19	-2.2
EUROPE	-0.31	+2.78	+ 8.70	+ 6.94	+7.91	+2.2
Australia	+ 3.16	+4.12	+ 2.47	+ 7.43	+ 16.47	+ 10.3
Hong Kong	-5.50	+ 5.61	+ 17.97	+ 11,65	+17.97	+11.7
Japan	+8.78	+ 4.98	-6.23	+3.43	+ 15.78	+9.8
Melaysia	-0.46	+ 1.72	+16.71	+ 5.89	+ 12.29	+6.3
New Zealand	+ 1.75	+ 1.13	+ 5.95	+4.92	+ 13.69	+7.6
Singapore	-2.44	-0.08	+2.72	+2.16	+7.37	+1.7
Canada	+0.72	+ 2.62	-1.35	+4.55	+ 12.87	+ 6.9
USA	+0.90	+ 1.17	+ 11.36	+3.19	+8.94	+3.1
Mexico	+ 3.27	-0.70	-8.14	6.13	-G.86	-6.1
South Africa	+ 2.43	-0.42	-6.39	+ 6.62	+18.68	+ 12.4
WORLD INDEX	+ 2.01	+264	+ 5.01	+4.38	+10.75	+4.9
1 Based on March 12th and NatWest Securities	1993. Cop		Flagnatel Ti			

By John Pitt

olitics provided the set for last week's drama on some of the world's equity markets.

While Hong Kong fell sharply after Mr Chris Patten, the colony's governor, enraged the Chinese on Friday by saying that he was to press ahead with democratic reform proposals, Australia rose, anticipating a change of government. Japan provided support for the 2 per cent gain in the FT-Actuaries world index, as the Nikkei average closed the week at a six-month high.

The slide in Hong Kong continued yesterday, with the Hang Seng index having lost some 8 per cent over the two days. However, many analysts believe that the worst is now over and anticipate short term support at the 5,800 level. Most of the selling has come from domestic investors, with foreign institutions remaining on the sidelines, they comfrom HSBC have refocused attention on the underlying

strength of corporate earnings. Regarding Mr Patten's efforts to seize the political initiative with his proposals to Bates of Asia Equity comments that there are doubts whether they will even win the support of the Legislative Council. As yet a date has not been set for debate but, says Mr Bates, there are indications that the LegCo is evenly

Australia rallied as investors anticipated defeat for Mr Paul Keating and his Labor government; but Labor, having clinched victory, the equity market yesterday lost 2 per cent.

Mr Peter Wade of brokers J.B Were in London com-mented that expectations that the Liberal/National party would seek further rationalisation of the banking sector and privatise other public sector mpanies had driven the mar ket higher in the pre-election weeks. Nevertheless, with the likelihood of cuts in interest rates and corporate tax the downside in the market would probably be limited.

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FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co. and NatWest Securities Limited in conjunction with the Institute of Actuaries and the Faculty of Actuaries

REGIONAL MARKETS	PRIDAY MARCH 12 1993								THURSUAT MARCH TI 1983						DOLLAR INDEX		
Figures in parentheses abow number of lines of stock	US Oaller Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	1982/93 High	1892/93 Low	Year ago (approx)	
Australia (68)	138.02	-0.1	142,70	102.73	119,51	129,99	+0.0	3.78	138,22	142.66	102,71	119.33	129.95	153.68	106.18	142.66	
	146.50	-0.2	151,47	109.05	126.86	126.65	-0.3	1.77	148.80	151.51	109.09	126.74	127.08	186.70	131.16	171.74	
	144.85	-0.4	149.68	107.88	125.25	122.18	-0.4	4.95	145,17	149.83	107.86	125.33	122.62	152.27	131.19	138.83	
Canada (115)	123.62	-0.1	127,81	92.01	107.03	111,31	-0.2	3.01	123.71	127.68	91.92	106.79	111.49	142.12	111.36	129.87	
	199.06	- 1.4	205.81	148.17	172.37	173,55	- 0.9	1.32	201.92	208,39	150.04	174.31	175.07	273.94	181.70	237.58	
Finland (23)	73.14	-0.8	75.62	64.44	63.33	93.32	-0.4	1.36	73.76	76.12	54.81	63,68	93.73	89.80	52.84	79.80	
	154.41	- 1.5	159.64	114.92	133.69	137.15	-1.1	3.19	156.75	161.78	116.48	135.31	138.68	168.75	136.93	151.96	
	113.27	-0.9	117.11	84.32	98.08	98.08	-0.8	2.23	114.29	117.96	84.94	\$8.66	98.66	129.69	101.59	117.66	
	247.56	-3.1	255.95	184.26	214.37	245.86	-3.1	3.74	255.53	263,73	189.87	220.61	253.73	262.28	176.36	210.88	
	140.98	-2.4	145.75	104.93 44.43	122.07 51.69	136.10 71.69	-21	3.85	144.46	149.10	107.34	124.71	139,09	173.71	122.98	158.33	
(laly (73)	59,70	- 1.3	61.72 119.08	85.73	99.74	85.73	- 1.0 + 0.4	2.81 0.98	60.47 114.93	62.41 118.62	44.93 85.40	52.20 99.23	72.44	80.86	47.47	70.97	
Japan (472) Malaysia (69)	278.09	+ 0.2 0.1	287,51	206.98	240.79	278,89	- 0.2	2.37	278.38	287,31	208.84	240.32	85.40 279.48	140.95 282.42	87,27	107.77	
Mexico (18)1	547 30		1599.82	1151.75	1339.87	5276.84	+0.1				1150.15	1336.27	5273.42	1789.77	212.49 1185.84	242.71 1644.33	
	161.73	-1.6	187.21	120.38	140.04	138.07	-14	4.10	164.44	169.71	122.19	141.96	140.05	169.70	147.88	148.40	
New Zealand (13)	46.19	+0.4	47.75	34.38	39.99	46.49	+0.4	4.70	46.00	47.48	34.18	39.72	46,31	48.52	37.39	45.02	
	148.19	-0.3	153.21	110.30	128.32	142.40	-0.1	1.85	148.57	153.34	110.40	128.27	142.57	192.95	128.05	164.78	
	216.98	- 1.3	224.33	161.50	187.87	164.78	- 1.3	2.01	219.79	226,84	163.32	189.74	186.92	229.53	179.85	207.82	
	166.47	-0.2	172.11	123.90	144.14	167.55	+0.4	3.00	166.85	172.20	123.97	144.03	166.84	263.50	134.21	208.13	
	125,37	-1.8	129.62	93.32	108.56	112.98	-1.2	5,34	127.41	131.50	94.67	109.99	114.38	161,72	107.10	152.62	
Sweden (36)	160,44	- 1.5	165,86	119,42	138.93	185.20	- 1.3	1.87	182.91	168, 14	121.08	140.65	167.63	200.28	149.69	181.80	
	112.49	- 1.6	116.30	83.73	97.42	105.18	-1.6	2.04	114.30	117.97	84.94	98.69	107.96	122.37	95.99	96.20	
	188.46	-1.4	174,17	125,38	745.86	174.17	-1.2	4,22	170.81	178.30	125.91	147,45	178.30	200.07	161.88	169.53	
USA (522)	183.78	0.8	190.00	138,79	159.14	183.78	4.0 –	2,76	185.28	191,20	137.68	159.94	185.26	186.27	160.92	165.82	
F	120.01	- 1.3	143,72	103.47	120.37	133.51	-1.1	3.47	140.88	145,40	104.68	121.63	135.01	156.68			
	139.01		154.21	111.02	129.16	151.02	-1.0	1.69	151.20	156.05	112.36	130.53	152.80	188.52	131.31 141.24	140.80	
	149,16	- 1.3		89.53	104,15	91,98	+0.2	1,31	120,28	124,14	89.38	103.84	91.84	141,97		172.90	
	120.28	+0.0	124.35			108.53	-0.4	2.26	128.59	132.72	95.54				95.70	112.37	
	127.82	-0.6	132,15	95.13	110.68							111.00	108,98	145.21	113.80	123.99	
	180.04	-0,g	186.14	134.02	155.92	176.86	-0.8	2,77	181.44	187.26	134.83	156.66	180.26	182.38	158.70	163,54	
	120,64	-1.3	124,72	89.81	104.48	110.86	- 1.0	2.96	122.22	126.14	90.84	105.54	112.03	132.98	111.33	122.90	
	170.39	- 1.4	176.16	126.84	147.55	156,22	-1.3	3.46	172.79	178.34	128.41	149.19	158.34	175.31	148.06	157.81	
	126.96	-0.6	133.33	95.99	111.57	110.55	-0.4	2,29 2,30	129.70 145.19	133.88	96.38	111.97	110.98	146.91	115.99	126,09	
World Ex. UK (1977)	144.34	-0,6	149.23	107.44	124.99	129.01	-0.5			149.85	107.89	125.35	129,65	150.58	127.21	135.58	
World Ex. So. Al. (2143)	146.42	-0.7	151.38	109.00	126.80	132.66	-0.6	2.48	147,41	152,14	109.54	127.27	133,42	153.05	130.04	138.12	
World Ex. Japan (1731)	164.41	- 1.0	169,98	122.38	142.38	160.52	-0.9	3.03	166.03	171.36	123,38	143.3B	161.98	166.44	151.93	156.06	
The World Index (2203)	146.45	-0.7	151.41	109.01	126.82	133,00	-0.6	2,48	147.43	152.18	109,55	127.29	133,75	153.70	130.66	138.54	

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